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EXECUTIVE SUMMARY

INTRODUCTION

The theme of this annual report is 'the benefits of participating in sport and recreation'. It indicates the Department's performance for the 1998/99 financial year and includes some initiatives, case studies and snapshots that provide the reader with an understanding of the diversity and the impacts of our services at the 'grass roots' level.

The report is divided into three areas;

- Performance report containing a summary and outlining the programs, services and initiatives the Department delivered,
- The financial report detailing financial statements for both the Department and Eastern Creek Raceway

and

- Appendices outlining compliance with legislative requirements and extending certain information contained in the performance report.





New South Wales

Minister for Sport and Recreation



A Message From the Minister

Participation in sport and recreation has a wide range of benefits for the people of New South Wales. Results of research have consistently shown that the benefits of participation in various forms of physical activity extend beyond the physical, to include emotional and social aspect of our lives.

The Government of New South Wales is committed to working with the industry, the community and across government sectors to ensure the overall health and well being of the community we live in. It is essential that each individual or group within the community, whether they are officials, volunteers, spectators or participants, can access appropriate sport and recreation services.

The Department of Sport and Recreation has continued to work with the industry to achieve this and to share the Department's vision for a community that uses sport and recreation to improve its well being. Increased physical activity has demonstrated mental and physical health benefits for a range of conditions from coronary heart disease to depression, osteoporosis, hypertension, stroke and anxiety. Tackling these issues has significant implications for improving the lives of many at risk segments of our society. In addition to the positive human outcomes, it makes sound economic sense to take a long-term, holistic approach through recreation and sport to reduce crisis management in social and health areas.

The 1998/99 annual report provides a snapshot of the Department's achievements and an indicator of future challenges as we continue to work in tandem with industry to provide quality services into the new millennium.

A handwritten signature in black ink that reads "John Watkins".

JOHN WATKINS, MP
Minister for Sport and Recreation
Minister for Fair Trading



Director-General's Overview

2

DIRECTOR-GENERAL'S OFFICE



The Hon John Watkins MP
Minister for Sport and Recreation

Dear Minister

In accordance with the Annual Reports (Departments) Act 1985, I have much pleasure in submitting for your information and presentation to Parliament, the 1998/99 Annual Report and Statements of Accounts for the NSW Department of Sport and Recreation and Eastern Creek Raceway.

During the year under review, the Department continued to operate under the objectives and guidelines set down in the 1997/99 Corporate Plan. The Department also finalised its new Corporate Plan for 1999/2003. This Annual Report uses the Key Performance Areas of Sport and Recreation Development, Quality Management, Social Justice and Communication, as the basis for reporting on the Department's performance.

The Department has recently completed a major realignment and has now implemented the new structure to streamline and improve operations. The Department has also initiated a new consultation and planning process to assist in building partnerships, promoting services and meeting clients' needs more effectively. I am confident that the NSW community will benefit from this initiative. Other highlights and performance reports are contained in the main text of this report.

I extend my personal thanks to all members of the Department's staff for their efforts and achievements throughout 1998/99, and to you, Minister, for the support and encouragement you have shown the Department, myself, and the sport and recreation industry from the time of your appointment earlier this year. I would also like to extend a sincere thank you to the previous Minister, the Hon Gabrielle Harrison MP.

W J GILLOOLY
Director-General

NSW DEPARTMENT OF SPORT AND RECREATION

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Executive Summary



Our History

NSW Sport and Recreation was established as a separate New South Wales Government Department in 1971. The organisation was established to:

- assist with the development of sport and recreation facilities and organisations;
- assist aspiring athletes; and
- provide programs and services that encouraged the participation of the New South Wales community in sport and recreation pursuits.

At different periods throughout the 27-year history, NSW Sport and Recreation has been responsible for the relevant legislation and government duties associated with culture and the arts, tourism, racing, and the gaming industries. NSW Sport and Recreation was also responsible for the initial planning and development of the international facilities associated with the Sydney 2000 Olympic Games. Appendix 1 details the current legislation administered by NSW Sport and Recreation.

Our Mission

To provide and facilitate a diverse range of services for the people of NSW to participate in sport and recreation to improve their quality of life.

Our Vision

To be recognised as an industry leader, effective partner and provider of quality, customer-focused, culturally diverse, sport and recreation services.



Our Profile

The products and activities of NSW Sport and Recreation are diverse. We offer grants to assist with sports administration and facility construction. We assist and reward isolated and talented athletes. We coordinate quality skill development clinics, talented athlete development programs and conduct a comprehensive outdoor recreation program.

We provide consultative services, training and professional development for coaches, teachers, industry professionals, volunteers, and other state and local government organisations.

We actively participate in developing best practice industry standards and safety procedures. We advocate and demonstrate best practices to ensure access for all people in the community, including those from disadvantaged groups with particular needs.

We are adopting a wider role in the broad sport and recreation industry by providing leadership, developing partnerships, facilitating and supporting industry initiatives.

NSW Sport and Recreation's variety of activities complement the range of sport and recreational pursuits undertaken by the 6.3 million people of NSW.

NSW Sport and Recreation is highly accessible to the community. The organisation's activities are coordinated by 351 staff who operate from our Head Office at North Sydney, eight regional offices, a sub-regional office, nine sport and recreation centres, Sports House, the Sydney and Winter Academies of Sport and three regional academies of sport.

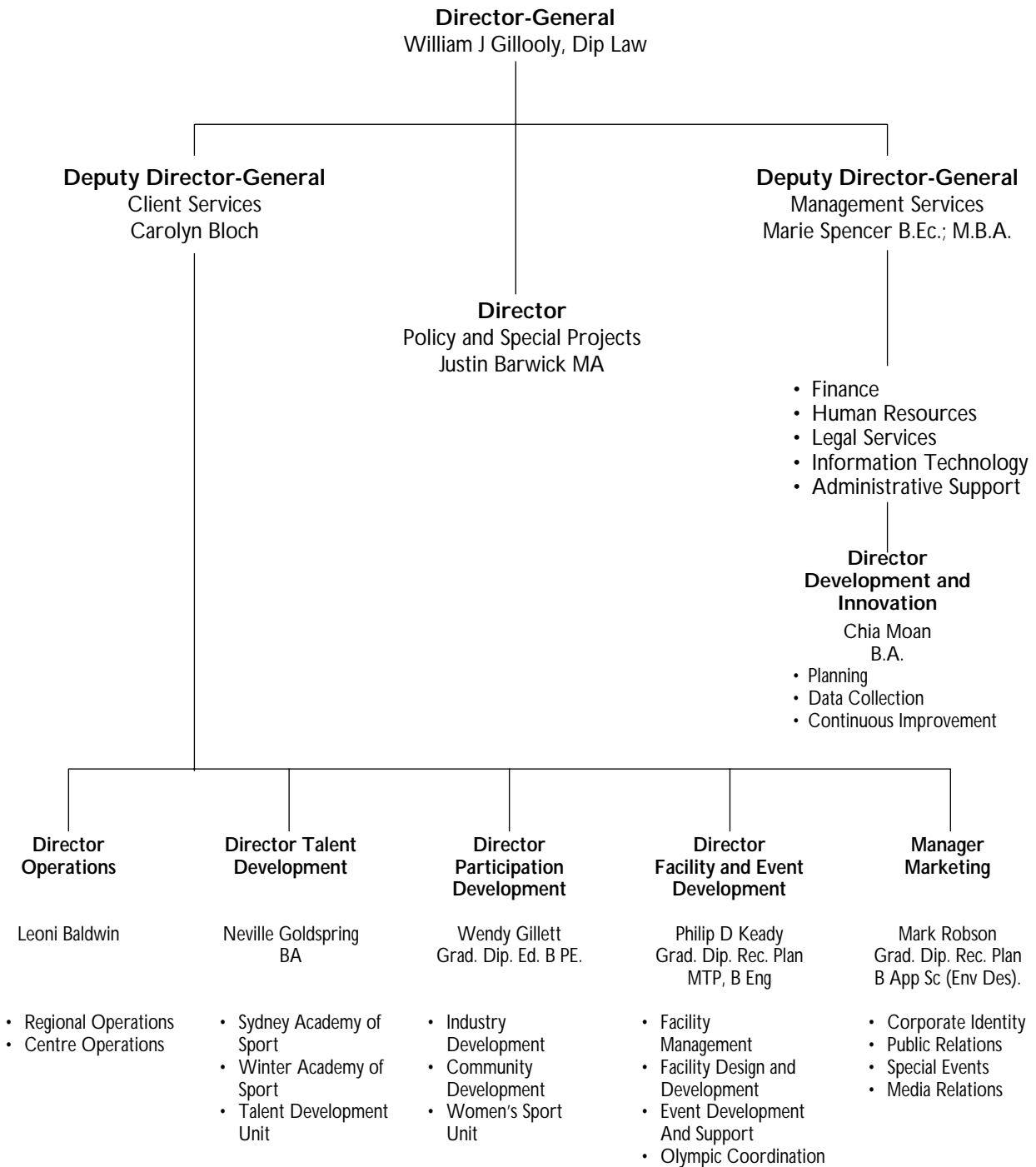
Another six community-based, regional academies of sport are financially supported by NSW Sport and Recreation. Our accessibility to the community includes the use of a local call number and internet services. (refer pages 119 and 20).

1998/99 was the third year of operation for the Corporate Plan. Our programs were organised under the plan's four key performance areas: sport and recreation development, quality management, social justice and communication.

Organisation Chart & Executive

(as at 30th June 1999)

**Minister for Sport and Recreation
Minister for Fair Trading,**
The Hon John Watkins, MP.





Our Highlights

These highlights have been drawn from the Department's achievements in each of the four key performance areas. Further information on these highlights can be found in the performance report section that lists the achievements for each of the Department's major strategies.

Key Performance Area One

SPORT AND RECREATION DEVELOPMENT

- Sport and recreation is now recognised by many sectors as playing a major role in the general well being of our communities. Sport and recreation has added value to programs in the areas of health, youth at risk and community development.
- The community has better access to sport and recreation opportunities and the benefits of increased physical activity through the development of a statewide physical activity database of sport and recreation service providers.
- Over 50,000 children participated in outdoor recreation activities and learned the values of outdoor recreation through residential programs conducted at the Department's centres.
- Many children in the far west have an increased understanding of surf safety through the conduct of Bush to Beach Tours. Many of these children and their families visit the coast for their holidays.
- The swimming ability of over 40,000 children who were either non-swimmers or poor swimmers was improved through the conduct of the Swimsafe learn to swim program across the state.
- Talented athletes will benefit from the establishment of the State Talent Development Plan. The plan was established after wide consultation with key partners who provide services to these athletes.
- Athletes in the more isolated areas of the state enjoyed access to coaching and athlete development programs through the Far West Academy of Sport.
- Both able bodied athletes and athletes with a disability can better assess their progress with the development of industry standards in sports science testing.
- The number and quality of sport and recreation venues has increased through the provision of \$8.133m in grants to 551 organisations.
- A three-year partnership was established with the University of South Australia, and the University of Technology Sydney to lead the industry in identifying best practice for sport and recreation centres. In the long term this will improve the quality of service provided to our customers and those of other providers in the industry.
- A design model for indoor sports centres is being developed in conjunction with the other agencies. This model will be provided to local government and sporting organisations to help them reduce the cost of constructing an indoor sports centre.
- Advice was provided to the Olympic Coordination Authority in regard to possible management structure for Olympic facilities to ensure the financial viability of these facilities after the Olympic and Paralympic Games.



Our Highlights (continued)

Innovation

Director Education Program (DEP)

Director Education Program (DEP) is a training initiative for the Directors of State Sporting Organisations. It was developed by the Department's Sports Management Advisory Service of the Industry Development Unit.

The program was recently piloted with NSW Swimming and NSW Netball and involves training in key areas of competent directorship including financial management and strategic direction. Training was conducted by leading industry professionals such as Rigby Cooke Lawyers and Lawler Davidson financial advisers.

The DEP aims to develop the knowledge and skills of those responsible for sporting organisations. Directors are trustees of sporting organisations and in today's environment they require a higher level of competency than ever before. The DEP endeavours to improve the board's and organisation's performance.

The pilot DEP with NSW Swimming and NSW Netball was very successful. As a result of the pilot, an ongoing professional development program for the Board of Directors has been adopted. The positive results of the program will see the development of a formal course for Directors which can be made available to club and district committee members, as well as Directors of State Boards.

Case study

NSW Swimming Association

For Ron Jordan, president of the NSW Swimming Association, the DEP was very valuable.

"The DEP was well received by the Directors of NSW Swimming. As a result of the pilot we've adopted an ongoing professional development program for the Board of Directors."

"We are very keen to see the development of a formal course for Directors, which can be made available to club and district committee members as well as Directors of State Boards," said Mr. Jordan.

N.B. The Department is currently developing a formal course as suggested by Mr. Jordan which will be made available to club and district members, as well as Directors of State Boards.





Our Highlights (continued)

Key Performance Area Two

QUALITY MANAGEMENT

- A new corporate plan was developed to take the Department into the next century. Its relevance to the community was ensured by using a process that identified the needs of our stakeholders, employed the knowledge of our staff and utilised the expertise of our senior managers.
- More appropriate and responsive services have been provided to the community due to changes made to the Department's structure.
- A database was developed to collect information on how the Department performed against its targets.
- The Department launched the Working Together project. This project has given our customers and other stakeholders a much greater say in the services we provide and the way these services are delivered.
- Funded organisations were required to detail their equity policies as part of Sport Development Program criteria. This requirement will help ensure that sporting clubs and associations are more accessible to all sectors of the community.
- Performance-based agreements were implemented with sport and recreation grant recipients to seek the best return to the community from the grant they receive.
- A new Occupational Health and Safety and Rehabilitation Plan was developed with a view to reducing the cost of workers compensation premiums.



Innovation

Working Together

Working Together was developed to help our staff manage the delivery of programs and services.

It is based on the belief that we are judged by our stakeholders and that they assess our performance by how well we meet their needs. Stakeholders including customers, our staff, industry partners and the Government.

A process was developed, piloted and launched that allowed the Department to build closer relationships with its stakeholders. This process involves;

- Consulting with stakeholders to identify their needs,
- Prioritising these needs and agreeing how they are to be met,
- Building the agreements into the planning process,
- Implementing the agreements and
- After an agreed period reviewing how well the Department met the expectations.

Working Together has been responsible for building partnerships, improving external and internal communication, allowing the Department to better manage stakeholders' expectations, the development of a more relevant corporate plan, improving team work, and promoting the Department's services.

It has been implemented across the state with nineteen consultations hearing from over six hundred key people and organisations.

Case Study

Myuna Bay Sport and Recreation Centre

Myuna Bay Centre was one of the first locations to pilot the process.

The centre borders a small lake that provides excellent water skiing conditions. The lake was used regularly by Zone 2 Water Ski Association.

At the consultation, the association expressed concern about its continued access to the lake and that this concern was hindering long term planning. They, like all who attended the consultation, were surprised and happy to hear that they were stakeholders and as such had some say in how the centre conducted its business.

As a result, the water ski association received ongoing support from the Centre allowing them to commit to long term plans.

Oz-ski a leg of the 'World Cup Water Skiing Championship' has since been conducted at the Centre by the Zone 2 Association on behalf on NSW Water Ski Association. It has been booked again for 2000.

Our Highlights (continued)



Key Performance Area Three

SOCIAL JUSTICE

- The Department increased its ability to influence organisations funded by the Department to implement social justice initiatives and other government policies through the development of funding agreements.
- The Department provided advice to the sport and recreation industry regarding their social justice responsibilities and the implementation of initiatives to meet these responsibilities.
- Information was collected from state sporting organisations on participation in sport by gender (coaching, administration, players etc) that will assist the Department to plan for improved service to women in sport.
- The Department's Sport Restart program, an alternative sentencing program for Aboriginal and Torres Strait Island young offenders, was awarded the Premier's Public Service Award. The program gives participants an alternative to a custodial sentence providing them with the skills to contribute to their communities.
- A high commendation from the Premier's Public Service Awards was awarded to the Youth In Sport program. This partnership with the Police Citizens Youth Clubs, Premiers Department and NSW Sport and Recreation provides sport and recreation alternatives to youth at risk in our communities.
- The Department became a senior's card member offering a 10% discount rate to senior card holders attending senior holiday programs at the Department's centres from 1 February, 1999.
- The Active and Able project was implemented in partnership with the Motor Accidents Authority to explore the sport and recreation needs of people with a disability.
- The State Plan for Women in Sport and Recreation 1999 – 2002 was developed to provide a framework for addressing key issues faced by women in sport, recreation and physical activity.
- A Walk Around NSW was conducted to celebrate International Year of Older Persons.

Innovation

Koori Learn to Swim Program

This was a joint initiative with South Sydney Police Community Youth Centre. The program was developed to provide the children with an alternative to life on the streets, give them a valuable life skill and build their self-esteem.

Eighty percent of the children who attended the program were from an Aboriginal background, while all were from a disadvantaged background. At the beginning, ninety percent of the children could not swim, all can now swim.

It is the most successful program that South Sydney PCYC has ever conducted and was expanded because of demand. There were cases of theft at the beginning of program, no theft has been reported for two months and now some children have gone on to swimming competitively.

This program will be developed within the South Sydney area and will be extended to other regions identified as areas with a similar potential and need.

Case Study

Swimming Success

One of the greatest success stories is of a girl who comes from an extremely disadvantaged background.

She is 11 years old and has a 13 year old sister who is a prostitute with a lot of drug and alcohol problems. She hasn't attended school for over a year, but since participating in this program she hasn't missed a lesson. She is now swimming competitive times for her age group.

She used to swim in a tee shirt and shorts, but recently, through the efforts of the PCYC she was one of three children provided with a costume as recognition of their achievements.

This program has helped her to build self-respect and gain confidence.



Our Highlights (continued)

Key Performance Area Four

COMMUNICATION

- The Department launched its updated web site in February 1999. This has provided twenty-four hour access to information on the Department, allowed for realistic viewing of our centres through the creation of virtual reality scenes and enables people to download information of interest to them.
- Opportunities for increased communication with our customers were provided through the inclusion of regional inserts in the Department's Sportshorts newsletter.
- Opportunities for communication across and within the industry were established through the conducting of Working Together stakeholder forums.
- The Department promoted the Active Australia Schools Network and the Local Government Network outlining the benefits of participating in physical activity.
- Radio campaigns were conducted promoting water safety between December 1998 and February 1999 and phase two of the Active Australia program between April and July 1999. These had an estimated total 23,000 air plays.
- The Department sponsored events such as the City to Surf and the Greater West Games, which increased opportunities for people of NSW to participate in sport and recreation.



Innovation

The Department's Website

The Department launched its new web site in February 1999. It replaced the interim site.

The web site has been developed to promote the services available through the Department. It is on line twenty-four hours a day and provides a service for people from rural and remote areas who cannot easily access our offices.

It contains information about the Department, the services we provide and contacts for sporting organisations. Some information is available for downloading.

A feature of the site is the virtual reality tours that users can take of many of the Department's Centres. Check us out on www.dsr.nsw.gov.au

Case Study

Leeton Shire Council

Gary Dunbar, Manager of Recreation Services, Leeton Shire Council, has found the Department's web site very useful.

"It was great to be able to access information about the Department on its web site. The site helps me with my job and is of general interest to me as a member of the community. Information on the grants available from the Department has been particularly useful and I was able to identify the most appropriate Department officer to contact." He said.

Mr. Dunbar was also very enthusiastic about the potential of the web site to expand.

"I use the website once or twice a month and it is great to have the information at my fingertips any time of the day. Expanding the web site so that information can be shared would be very helpful and a section detailing best practice on how local government authorities have addressed particular sport and recreation needs would be a fantastic resource." Mr. Dunbar added.

Performance Summary

Outcomes: Table 1 is a key indicator of the community participation in sport and regular physical activity in NSW. NSW Sport and Recreation and all other industry stakeholders contribute to this result. Tables 2 and 3 indicate the impact of our performance.

Outputs: Tables 4 to 6 indicate the level of usage and the quantity of programs we conducted during the year.

Inputs: Tables 7 and 8 indicate the resources used to produce our outputs and outcomes.

OUTCOMES

Table 1: Participation in sport and regular physical activity

Indicators	1995 - 96 actual %	1996 - 97 actual %	1997 - 98 actual %	1998 - 99 projected % (2)
NSW population aged 18 and over participating in organised sport and physical activity (1)	27	23.9	25.5	28

(1) The scope of the ABS survey, which collects this data, has changed from 15 years and over to 18 years and over in 1997-98. The figures for 1995-96 and 1996-97 have been amended to reflect the new scope.

(2) The 1998-99 figure will be released by the ABS in December 1999.

OUTCOMES

Table 2: Customer satisfaction

Indicators	1995 - 96 actual %	1996 - 97 actual %	1997 - 98 actual %	1998 -99 actual %	1999 - 00 projected %
Programs offered in Centres and Academies					
Outdoor Education program	90	86	91.4	91.5	92
School Holiday program	82	87	90.7	91.8	92
Community use program	80	86	89.6	91	92
Senior adult holiday program	90	86	93.8	94.6	95
Regional Programs					
Introduction of adults to sport and recreation	95	94	93	93.5	94
Local Sports development programs	94	91	94	94	95
Holiday Sports Program	90	92	93	91.8	92
Swimsafe	92	90	94	95.2	96
Minimum Percentage satisfied	80	86	92.4	93.65	94

OUTCOMES

Table 3: Participation in programs by key demographic groups

Indicators	% (1)	1995 - 96 actual %	1996 - 97 actual %	1997 - 98 actual %	1998 -99 actual %	1999 - 00 projected %
Aboriginal and Torres Strait Islanders	1.7	1.8	2	r2.6 (2)	3.9	4
People with a Disability	19	1.9	3.4	8.15	8.2	9
People from a culturally diverse background	16	1	2.6	r4.0 (2)	5.4	8
People aged over 55 years	21	1.6	1.4	4.5	16.4 (3)	18
Women aged over 25 years	33	18.1	16.8	r15.5 (2)	14.8	20
Youth aged over 15 to 24 years	14	9.7	5.6	8	14.5 (4)	15

Note: r =revised

- Percentage of the NSW population as taken from the ABS 1996 Census of Population and Housing and the 1998 Disability, Ageing and Carers Survey.
- These figures have been revised due to an improvement in the collection methodology.
- This increase can be attributed to specific programs conducted for the International Year of Older Persons.
- This increase in numbers can be attributed to the emphasis placed on Youth at Risk through the Youth in Sport Program.



Performance Summary (continued)

OUTPUTS					
Table 4: Participant days per annum					
Indicators	1995 - 96	1996 - 97	1997 - 98	1998 -99	1999 - 00
	actual	actual	actual	actual	projected
	'000	'000	'000	'000	'000
Outdoor education program	251.8	253.6	260.2	264.4	270
Sports Education program (1)	45.5	46.8	19.3	14.3	15
School Holiday program	25	42.3	50.7	66.7	70
Senior Adult program	7.1	6.8	7.8	10.9	12
Weekend camps and self-contained programs	N/A	43.1	65.2	83.5	90
Centres sporting facilities usage	N/A	39.8	50	531.8 (2)	550
Introduction of adults to sport and recreation (3)	5.5	4.5	4.8	52.8	60
Local Sports Development Programs (4)	8	5.3	24.9	6.6	10
Holiday sports program (5)	12.3	15.6	10.7	8.3	6
Coaching Accreditation program(5)	18.5	24.6	3.6	1.9	2
Leadership Development program (5)	34	25.2	11.7	4.7	5
Swimsafe	650	446.4	418.2	456.4	470
Talent Development and elite athlete programs (5)	N/A	N/A	N/A	16.9	20

- Notes:
- (1) Includes water safety seminars, sports safety training and sports science initiatives.
 - (2) From 1998-99, these figures include community day use of the facilities of the academies and centres.
 - (3) Includes walking for pleasure and introductory opportunities such as sports link and sportsfun.
 - (4) Includes the volunteer involvement program, community and sports development programs.
 - (5) This number refers to number of participants and not number of participant days.



Performance Summary (continued)

OUTPUTS

Table 5: Facility development grants

Indicators	Unit	1995-96 actual	1996-97 actual	1997-98 actual	1998-99 actual	1999-00 projected
Number of organisations assisted						
Capital Assistance Program	No.	351	353	463	515	500
Government Guaranteed Loans (1)	No.	5	1	0	3	5
FootyTAB No.	29	16	13	16	15	
Regional Sports Facility Program (2)No.	3	9	22	17	12	
Shooting Club Facility Program (3)	No.	N/A	N/A	N/A	21	10
Total number of organisations	No.	388	379	498	556	527
Total amounts of grants						
Capital Assistance Program	\$'000	3045	2961	3723	4008	4000
FootyTAB \$'000	725	1198	525	515	433	
Regional Sports Facility Program	\$'000	460	485	4418	2727	1500
Shooting Club Facility Program	\$'000	N/A	N/A	N/A	965	500
Total grants	\$'000	4230	4644	8666	8133	6600
Total Government Guarantee Loans	\$'000	557	250	0	156	1500

- Notes:
- (1) Major reviews of this program were commenced towards the end of the 1996/97 financial year.
 - (2) Regional Sports Facility Program was formally established in 1996/97. In previous years, Regional scale facilities were funded on an 'ad hoc' basis.
 - (3) The Shooting Club Facility Program was formally established in 1998/99. This program is scheduled to run over three years.

Fantastic Feedback - from a primary school child

Hello! I loved the camp so much, that I'm writing to you straight away. I just can't get over just how much I loved the camp. My favourite activity was abseiling and I wanted two goes. My favourite food was pancakes and my favourite night was Wednesday night.

Most of the things we did I haven't done before for instance - abseiling, sailing, canoeing, archery and the overnight bivouac.

How I felt about most of these things is excited, how I explain these things is very very fun and cool. We learnt some survival skills that were helpful for the activities.

I like the way the centre is set out and where it is. I totally loved the way we made new friends and the camp also gave me a chance to see an old friend

Thank you so much.

From Alyce



Performance Summary (continued)

OUTPUTS					
Table 6: Sporting Facilities completed					
Indicators	1995 - 96 actual	1996 - 97 actual	1997 - 98 actual	1998 - 99 actual (1)	1999 - 00 projected
Sporting facilities completed in the year (irrespective of the original date of approval)	380	372	584	810	820

Note: (1) Due to changes made to the administration of the Capital Assistance Program in 1997/98, this figure also includes Regional Sports Facilities. The introduction of an improved reporting system has allowed for the collection of this information.

INPUTS					
Table 7 Full time equivalent staffing					
Indicators	1995/96	1996/97	1997/1998	1998/99	1999-00 projected
Full Time Equivalent staff	338	363	355.5	351	351

INPUTS						
Table 8: Expenditure and income from Outdoor Education and Swimsafe programs						
Indicators	Unit	1995 - 96 actual %	1996 - 97 actual %	1997 - 98 actual %	1998 - 99 actual %	1999 - 00 projected %
Outdoor Education						
Bed Occupancy	%	75.9	90	76.55	85	84
Income per participant day	\$	23.5	22.75	24.68	25.58	24.00 (1)
Expenditure per Participant day	\$	29.56	29.39	34.94	35.14	36.00 (1)
Swimsafe						
Pupils learning to swim in 9 lessons	%	61	60	64	62.33	65
Income per participant day	\$	24.85	24.56	25.31	20.00	22.00 (1)
Expenditure per participant day	\$	21.07	21.58	23.07	22.00	27.00 (1)

Note: (1) These variations can be attributed to the increased costs being absorbed by the Department.



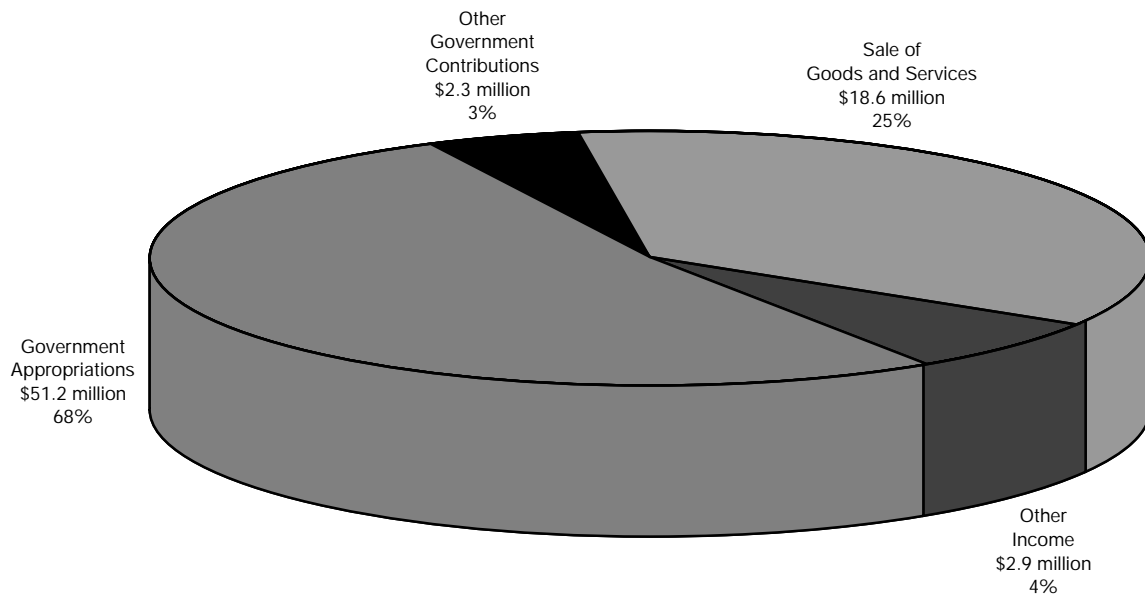
Executive Summary

Financial Summary

Our operations in the 1998/99 financial year resulted in total Revenue of \$75.0 million and total Expenditure of \$77.8 million. At 30 June 1999 total Assets were \$94.5 million, total Liabilities \$5.8 million and Net Assets \$88.7 million.

Where Does the Money Come From

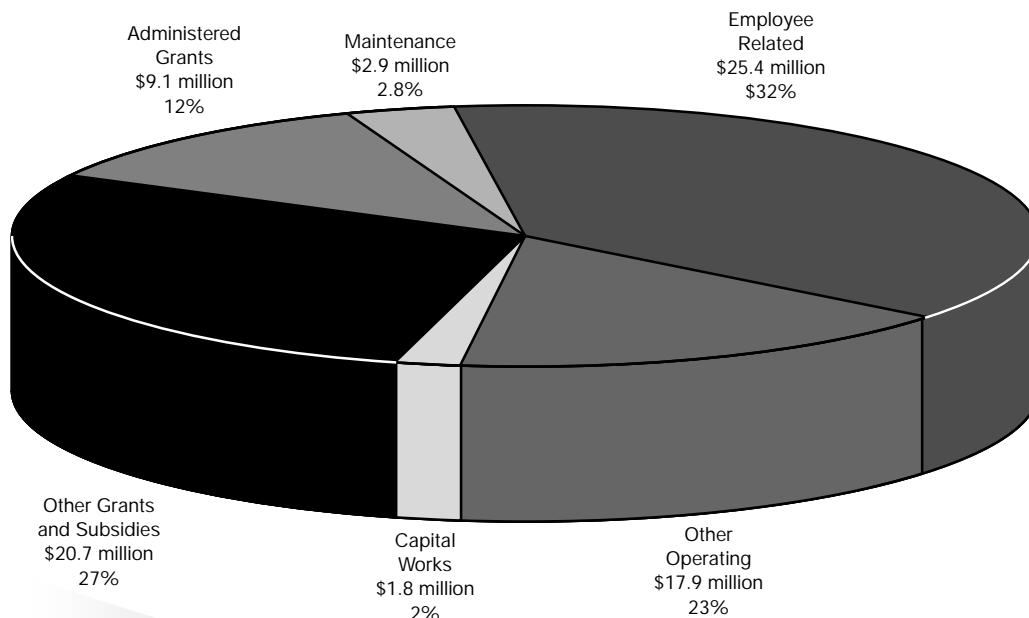
Revenue mainly comes from the NSW Government and from programs and services provided at our Sport and Recreation Centres, Academies of Sport and Regional Offices.



Total Revenue \$75.0 million

Where is the Money Spent

Expenditure covers our ongoing operations, grants to sporting bodies and to a lesser extent our capital works program.



Total Expenditure \$77.8 million



Financial Summary (continued)

The difference between Total Revenue and Total Expenditure accounts was \$2.8 million, being mainly due to non cash movements, in particular an increase in accounts payable and employee entitlements (\$1.3 million) and a return to Treasury of surplus funds previously drawn down (\$1.5 million).

Financial Overview

Performance to Budget

Net Cost of Services at \$47.4 million as shown in the Operating Statement was \$54,000 lower than Budget. Operating Expenditure increased by \$2.9 million mainly as a result of higher employee and operating costs in service delivery areas, higher maintenance expenditure at sport and recreation centres and academies of sport and lower depreciation expenditure as a result of a revaluation of buildings extending the useful life of these assets.

Grant payments increased by \$711,000 for Government initiatives in the Water Safety program, the Royal Life Saving Society (NSW Branch), National Aboriginal Sports Corporation Australia, employee screening costs under the Child Protection legislation and capital grants for shooting clubs. However, this was offset by a reduction in other grants of \$1.8million, mainly capital grant payments as a result of timing differences between approval of projects and progress payment claims.

Revenue was \$1.9 million higher, again reflecting higher participation levels being achieved at sport and recreation centres and academies of sport.

The Government contribution for Recurrent Appropriations, excluding transfer payments for administered grants, at \$41.1 million was similar to Budget.

Financial Position

Our Net Assets decreased by \$2.9 million to \$88.7 million mainly as a result of a reduction of \$1.6 million in cash balances, due to the repayment of surplus 1997/98 drawdowns, and an increase in accounts payable and employee entitlements of \$1.3 million

Capital Works

The Capital Appropriation of \$985,000 adjusted for a \$1.4 million repayment to Treasury for surplus 1997/8 drawdowns was effectively \$2.3 million. The most significant expenditure was completion of the access road upgrade at Broken Bay Sport and Recreation Centre (\$214,000), ensuites for lodges and upgrading of the seawall at Lake Ainsworth Sport and Recreation Centre (\$571,000), the amenities block at Milson Island Sport and Recreation Centre (\$371,000) and enclosure of lodge verandahs and gymnasium upgrade at the Sydney Academy of Sport (\$372,000).

In addition, significant projects commenced and included in works in progress at 30 June comprised construction of lodge accommodation and the sewerage disposal system at Myuna Bay Sport and Recreation Centre (\$157,000 and \$576,000 respectively) and construction of a storage shed at the Sydney Academy of Sport (\$125,000).

Planning for remediation of the shotgun range at the Sydney Academy of Sport, a major works project, has commenced. However, the actual clean up of the site was deferred and as a result \$800,000 included in the original Budget will be carried over to 1999/00 and expended in that year.

Additional Information

Apart from the exclusion of Depreciation, these figures are based on accrual accounting concepts and do not include the controlled entity Eastern Creek Raceway. Full details may be seen in the Financial Statements starting on pages 42 and 74 respectively. For more information contact the Financial Controller, John Cuthbert on (02) 99234288 or fax (02) 99649964.

Sport and recreation development

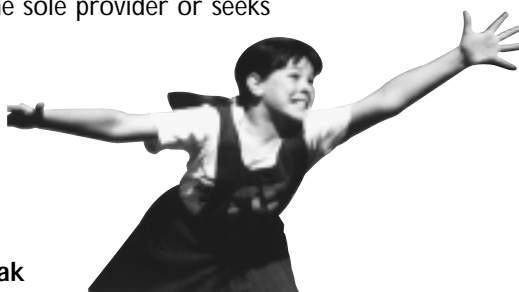
THE DEPARTMENT

The Department delivers programs and services through either one of three approaches or a combination of all three viz:

- Direct service provision to customers. This is especially the case with some of our regional programs and many of our outdoor recreation programs.
- The delivery of services in partnership with other organisations. We share common ground with many other agencies and providing services in partnerships increases the effectiveness of all partners.
- Influencing the industry that provides services to the community. This has been achieved by providing support services, training and development or by requiring funded organisations to address relevant issues within funding agreements.

The Department recognises the value of working in partnerships with other agencies that share common goals and has taken significant steps in this direction. Meanwhile the provision of programs and services directly to the customer in areas where the Department is an industry leader, the sole provider or seeks to address social justice issues has been maintained.

KEY PERFORMANCE AREA 1 SPORT AND RECREATION DEVELOPMENT



1 Provide industry leadership through advanced consultative mechanisms with sport and recreation peak industry bodies.

Achievement: The Department consulted with the peak bodies and provided advice, education and training by conducting development programs/services.

Benefits: By working with the industry, the Department is helping to improve the industry's ability to provide the services the community wants.

Challenges: The Department will help the industry adapt its services to meet the community's needs.

Future: The Department will continue to lead the industry by promoting industry best management practice and by bench marking industry performance. The Department must continue to consult with the industry to maintain the relevance of programs and services.

Snapshot: *Many people using our snowfields and beaches enjoyed the assistance and protection provided by the volunteers in the Surf Lifesaving and Ski Patrol organisations. The Department supports these two organisations through the Safety and Rescue Program.*

2 Advocate for and assist in the development of industry standards and best practice.

Achievement: The Industry Development Unit conducted a pilot for the Volunteer Director Education program (as highlighted as an innovation within the 'highlights' section).

Benefits: Developing skills of directors leads to improved sporting associations providing better services to their members.

Challenges: This program must address the needs of the Volunteer Directors of State Sporting Organisations. Resources need to be developed for the curriculum and VETAB (Vocational Education Training and Advisory Board) approval sought.

Future: The training package will be developed to a standard that will enable VETAB accreditation. The program will then be delivered by registered training providers from the year 2000 onwards.

Achievement: The Sports Science Unit at the Sydney Academy of Sport developed industry standards in Sport Science testing for both able-bodied and athletes with a disability.

Benefits: Athletes are able to monitor improvements in their performance and compare this with the results of other athletes.

Challenges: The unit must work with sports bodies and other sport science groups to develop standardised test protocols across the different levels of sport.

Future: The unit will continue to stay abreast of the latest trends in sport testing.

Snapshot: *The Department supported Fitness NSW to develop and take responsibility for an industry code of practice - setting standards to protect consumers in the fitness sector.*



Sport and recreation development (continued)

3 Develop linkages between the three tiers of government and the sport and recreation industry to facilitate integrated regional recreation planning.

- Achievement:** A design model for an indoor sports centre is being developed in partnership with Department of School Education, local council and the community. This model can be adapted to regional conditions allowing for the use of a range of building materials in its construction.
- Benefits:** The design of a facility is a significant part of the total cost of its development. This off the shelf design meets the needs of communities seeking a two court facility. There will be savings for local sport and government.
- Challenges:** Promote the design model and identify opportunities to construct facilities in partnership with other agencies.
- Future:** Other communities will be encouraged to adapt this model to local circumstances. The advantages of developing facilities in partnership with other parties will be promoted.

- Achievement:** An initial framework was developed with other States and Territories and the Commonwealth Government to commence a national audit of sport and recreation facilities.
- Benefits:** This will help us to identify areas of need in our state and provide evidence to support funding submissions.
- Challenges:** The audit must have a level of coverage that includes all NSW.
- Future:** We will work cooperatively with other partners in the audit to ensure our compatibility with the national system.
- Snapshot:** *Release Area Steering Committees have been established by local government authorities to provide advice on the needs of new housing estates. Departmental participation in many of these committees is helping to ensure that sport and recreation facilities are considered in the planning of these estates.*

4 Develop strong partnerships with local government and the sport and recreation industry to facilitate integrated service delivery and the development, usage and management of facilities.

- Achievement:** The Department managed four facility development programs: Capital Assistance (CAP), Regional Sports Development, Shooting Club Development and FootyTAB programs. These programs use an assessment process that includes the views of local government and the sport and recreation industry.
- Benefits:** By working closely with government and the sport and recreation industry we have a better chance of ensuring that our funds are directed at the most appropriate areas. In 1998/99 we provided 556 grants to sporting organisations worth \$8.133m.
- Challenge:** Through improved cooperation the best return from this investment of government funds will be achieved.
- Future:** We will continue to assist with the funding of first class facilities for sport and recreation pursuits. We will work with the sport and recreation industry and local government to identify how they will address their social and community responsibilities.

Fantastic Feedback - excerpts from a letter from the Basketball Association of Newcastle to Hunter Regional Office.

Dear Jim

I would like to sincerely thank you for your support and assistance in enabling the association to resurrect the Stadium. The replacement of the roof and the replacement and insulation of the southern walls has significantly improved the facilities aesthetic appearance and more importantly the welfare and safety of players has dramatically improved.

Your co-operation in opening up lines of communication was a significant and influential element of our successful (grant) application. We are extremely grateful for knowledge and expertise in those areas.

The project also highlights the need for developing productive sports partnerships between Government departments, the corporate sector and the community.

Yours Faithfully,
Phil Matthews
General Manager

Sport and recreation development (continued)

- Achievement:** A statewide database of 20,000 physical activity providers and facilities was compiled by the Department with assistance from local government and the sport and recreation industry. It supports the Active Australia campaign and the 'Simply Active Everyday' Plan to Promote Physical Activity in NSW.
- Benefits:** For the cost of a local phone call people can access information about opportunities to participate in sport and physical activity in their local area.
- Challenges:** This is a large database and contacts are continually changing. It is a challenge to update the database to ensure information remains current.
- Future:** A system will be established to evaluate the success of the database and report on the level of use to the NSW Physical Activity Campaign Team and the Active Australia campaign. The database will be promoted throughout the community and the sport and recreation industry to ensure it provides maximum benefits.

- Achievement:** At a regional level the Department formed partnerships with local government and the sport and recreation industry to deliver programs and services.
- Benefits:** By working in partnership with other agencies we were able to deliver more programs to more people in more places.
- Challenges:** The demand on staff in our regions to participate in community forums, partnerships and committees is high and often this demand exceeds supply.
- Future:** We will continue to support local government and the industry and will use guidelines developed in our corporate planning process to assist in determining our priorities.

- Achievement:** The second North Coast Sport and Recreation Forum was coordinated by the North Coast Regional Office to bring local governments together to discuss sport and recreation issues.
- Benefits:** The forum provided opportunities to discuss issues, share solutions and develop partnerships. This resulted in the availability of better sport and recreation services for the North Coast.
- Challenges:** Currently there is no forum for local government to discuss sport and recreation on a statewide basis.
- Future:** The North Coast Forum will continue and ways to conduct this type of forum on a statewide basis will be explored.
- Snapshot:** *Inverell Shire Council will achieve its 20 year vision of enclosing and heating its 50m swimming pool after receiving a \$300 000 Regional Sports Facility Grant. "The proposed development has widespread support within the Inverell community and swimming groups in adjoining towns. It is seen as the only opportunity that Inverell would ever have to achieve the provision of a heated swimming facility," said David Pryor, Director of Planning and Development, Inverell Shire Council.*





Sport and recreation development (continued)

5 Facilitate/support a range of community participation and development programs with particular emphasis on outdoor education and outdoor recreation.

- Achievement:** A range of programs have been conducted at a regional level promoting the benefits of outdoor recreation, complementing school curriculums in outdoor education and introducing participants to outdoor recreation.
- Benefits:** The community is starting to recognise the many benefits that participating in sport and recreation provides. We have assisted people to improve their health, develop self esteem, improve their social skills and provide alternatives to life on the streets for our youth.
- Challenges:** We believe that our programs have lasting benefits but need to develop a way of measuring them. We also face challenges in maintaining our excellent safety record, meeting the ever-increasing demands of our customers and maximising the potential of our more remote centres.
- Future:** A major review of the outdoor recreation program will be conducted with a view to improving service delivery and maximising potential to benefit the community. Ways to measure the long term impacts of our programs will be sought.

- Achievement:** The 'Swimsafe' learn to swim program was conducted for adults, school aged and pre-school children. The Department provided programs across the State and in many in areas where private providers will not operate for economic reasons.
- Benefits:** Over 40,000 people improved their swimming skills enabling them to be safer in the water and to access water-based sport and recreation activities. People in rural and remote areas had access to swimming lessons.
- Challenge:** There continues to be increased competition from private learn to swim providers and many of these providers control the Department's access to the swimming pools.
- Future:** The Department is committed to providing access to learn to swim classes for all people in NSW. We will look for better ways to promote and deliver this service.
- Snapshot:** *A school age 'Swimsafe' program was conducted for 23 students who normally learn through school of the air. Through this initiative the children were able to attend White Cliffs school for the duration of the program and develop their swimming skills.*

6 Develop and implement a range of services which provide for the holistic development of talented and high performance athletes.

Overview

The Department supports a range of Academies across the state that provide for the holistic development of talented and high performance Athletes including:

- Six regional academies located in the Hunter, Northern Inland, Riverina, Western, North Coast and Illawarra Regions received annual grants from the Department.
- Three Department regional academies operate in Western Sydney, South West Sydney and in Cobar servicing the Far West of the State.
- The 'Sydney Academy of Sport Narrabeen' and the 'Winter Academy of Sport Jindabyne' that provide outreach programs, testing services and live-in development programs.

- Achievement:** The Department provided \$420,000 in grants to the six independent regional academies of sport. These community based academies provided development opportunities to young athletes and coaches from regional areas of New South Wales.
- Benefits:** Scholarship athletes and coaches receive access to quality coaching and sport education sessions.
- Challenges:** The six regional academies that receive annual grants operate independently, and are managed by a Board. The challenge is for the Department to develop close partnerships within the academy network to ensure consistency in the direction of talent development in the State.
- Future:** The implementation of the State Talent Development Plan will result in a coordinated approach across the industry in developing the potential of our talented athletes. All regional academies will have cooperative agreements with the Department.

Sport and recreation development (continued)

- Achievement:** The 'Western Sydney Academy of Sport' provided services to 115 scholarship athletes across its five selected sports of netball, athletics, soccer, softball and rowing. It has been a year of consolidation and the academy has been conducting negotiations to introduce new sports.
- Benefits:** Scholarship athletes and coaches receive access to quality coaching and athlete education.
- Challenges:** Expanding the services of the academy within current staffing levels will challenge the academy. The process for identifying new sports for inclusion is exhaustive and can take over three months to negotiate. Sixty expressions of interest were forwarded to state sporting organisations inviting application to the academy.
- Future:** Baseball and hockey will be added to the program while negotiations are continuing with three other sports.
-

- Achievement:** The South West Sydney Academy of Sport provided services to 160 scholarship athletes from eight sports. 1998/9 was a year of expansion for the academy as it added the sports of hockey, rugby league, swimming and athletes with a disability to its list of soccer, softball, athletics and netball.
- Benefits:** Scholarship athletes and coaches received access to quality coaching and athlete education.
- Challenges:** Currently, the academy services the regional area of Goulburn. Due to the strength of competition in the South Western Sydney area, athletes from Goulburn often have difficulty in meeting Academy selection criterion.
- Future:** The academy will form links with the South Coast Regional Office to explore avenues to provide additional development programs for Goulburn athletes with the potential so that they attain academy entrance standards.
-

- Achievement:** The Far West Academy of Sport has continued to have a positive impact on the athletes of far west NSW. It provided services to over 100 athletes in the five selected sports of rugby league, soccer, basketball, netball and tennis. It has used its unique position to deliver sporting opportunities to many of the states most isolated areas.
- Benefits:** Scholarship athletes and coaches receive access to better knowledge and expertise. Isolated communities have received a better sport service.
- Challenges:** Athletics has been identified as a sport with huge potential. However, the lack of qualified coaches is proving a barrier to establishing this sport within the academy.
- Future:** The academy is exploring avenues to access coaches and coaching information including linking with the Sydney Academy's Traveling Road Show, a touring coach development program, and accessing the Sydney Academy's coaching web site.
-

- Achievement:** The Sydney Academy of Sport and the Winter Academy of Sport continued to expand their services to sport and provide leadership to the industry over the year.
- Benefits:** Improved services for industry participants providing them with a greater potential to develop their talent, skills and knowledge.
- Challenges:** The industry is undergoing continual change as research uncovers new information. The challenge for the academies is to stay abreast of research and develop services that reflect the latest trends.
- Future:** The academies will work with the industry to ensure that athletes and coaches receive services required to develop their full potential.
- Snapshot:** *Several athletes, who were previously unknown, were identified as having exceptional talent by the Far West Academy and offered positions in state sporting organisations development programs.*

Sport and recreation development (continued)

- 7 Develop and coordinate a statewide talent identification and development program which supports national sport development needs.**

Achievement: The State Talent Development Plan was established through extensive consultation with key partners. The plan identifies how the industry will coordinate the services it provides to talented athletes.

Benefits: The plan will help to provide better services to our athletes and coaches.

Challenges: Working with the key partners the Department will seek to maximise resource sharing.

Future: A robust sports industry will support talented athlete development post 2000.

Snapshot: *By conducting development programs in the Department's Sport and Recreation Centres, many athletes were able to participate within their local area.*

NB. The national talent search program did not operate in NSW in 1998/99. Regional academies will be encouraged to conduct this program.

- 8 Support the implementation of national high performance programs including partnership with sporting organisations and the commonwealth government.**

This strategy, although relevant when the 1997-99 corporate plan was developed, is now the role of the NSW Institute of Sport.



Sport and recreation development (continued)

9 Improve the recognition and competencies of volunteers and paid employees within sport and recreation.

Achievement: A range of programs was conducted and facilitated for the sport industry. People attending these programs were either seeking formal qualifications allowing them to work in fitness, swimming or sport, or trying to improve their knowledge to assist their local club. Examples of these programs include Volunteer Involvement Programs, Fitness Leaders Accreditation, Austswim Accreditation, Sports Administration, Sports Medicine Courses and Level 1 Coaching Accreditation Courses.

Benefits: Over 8,500 participant days were provided through these courses. We have an industry that is continuing to increase its skill and knowledge base resulting in improved service to participants.

Challenges: Volunteers need to be made aware of the new legislation about child protection and of their contribution to the development of a safe and appropriate environment for children. Providing services that are accessible to people across the state.

Future: We will continue to provide programs and services to volunteers and paid employees and seek innovative solutions to the challenges that face us.

Achievement: The Women's Sport and Recreation Administration Scholarship Program has been further developed and refined. The Executive Development and International Travel components of the Scholarship program aim to improve the management and leadership skills and networks of women in the sport and recreation industry. In 1998, twenty scholarships were awarded to women in these two categories. The women represented a wide range of sports and organisations. Five of the scholarship recipients travelled to international events and conferences in Europe, the UK and USA.

Benefits: The program has provided opportunities for women to improve their skills and knowledge both at home and abroad. This will assist the industry to make changes that will benefit women and girls in NSW.

Challenge: To ensure the information and expertise developed through the scholarship program is shared across the industry.

Future: The program will continue in 1999 with a strong focus on the development and implementation of work-based projects and will be linked to a sports administration mentor program.

Achievement: Each year the Department recognises the contribution of volunteers through hosting the State Volunteer Involvement Program Awards. They were conducted in February 1999.

Benefits: The efforts and successes of volunteers are rewarded. Their recognition promotes best practice and innovation.

Challenges: There needs to be greater promotion of the awards across the industry.

Future: We are currently negotiating with Sport NSW to establish a high profile consolidated awards program for NSW.

Snapshot: *The South Coast Regional Office has linked with Adult Education to provide Volunteer Involvement Programs across the region. There are seventeen Adult Education locations across the South Coast Region each of which have well established links into their community.*



Sport and recreation development (continued)

10 Conduct, support and promote research and information initiatives that will enhance sport and recreation initiatives.

Achievement: A partnership was formed with the Centre for Environment and Recreation Management at the University of South Australia, the University of Technology Sydney and other industry providers to conduct leading edge research into the establishment of best practice management in outdoor recreation centres using performance indicators. (CERM Performance Indicator Project).

Benefits: Industry standards will be established for the management of outdoor recreation centres. This will allow the Department and other providers to benchmark their performance against best practice in order to improve service.

Challenges: The project is keen to ensure that the measures used are relevant for the industry. Information collection protocols are being implemented to ensure comparable data.

Future: The project will seek to establish appropriate performance indicators to measure income, expenditure, attendance at the Department's centres, customer satisfaction, staff effectiveness and community service obligations.

Achievement: Research scholarships have been provided as part of the Women's Sport and Recreation Administration Scholarship Program. Two categories of research scholarships are awarded annually: a Research Scholarship and an International Research Fellowship. Research scholarships were awarded to two women and one organisation in 1998.

Benefits: As well as helping to promote and address equity for women in sport and recreation the aim of the Research Scholarship Program is to provide reliable, high quality research for the sport and recreation industry on gender-related issues.

Challenges: Ensuring that the relevant information from research is disseminated to the industry and incorporated into its practice.

Future: The program will continue in 1999 with stronger links and partnerships with academic and research institutions.

Achievement: The procurement of a broad range of statistical information that demonstrates the economic benefits of participation, spectator attendance and employment levels within the sport and recreation industry in NSW.

Benefits: This information provides an opportunity for organisations to accurately assess likely trends within their particular discipline. Both state and local authorities can use the information to develop program and facility development. Factual details of the extent of the industry will relate to justification for increased funding.

Challenges: The range of statistical information currently collected needs to be extended.

Future: A review of the recent survey after the next major national census to enable a comparison of trends within the sport and recreation industry in particular as it relates to high performance and grass roots participation and involvement in organised and non-organised recreation activities.

Snapshot: *An Information initiative was the development of the Safe Diving Program to reduce the incidence of serious injuries from recreational diving. It was developed in conjunction with the North Coast Diving Club and funded by NSW Sporting Injuries Committee. The project includes school presentation and resource kits, media awareness and community workshops.*

Sport and recreation development (continued)

11 Attract national and international athletes to NSW and regional NSW to assist the development of NSW athletes.

- Achievement:** The Department has continued to support the initiatives of the Sydney 2000 Pre-Games Training Task Force. This was developed as a joint venture between the Departments of Sport and Recreation, State and Regional Development and Tourism NSW. The aim of the Task Force is to maximize the benefits which pre-games activity can bring to NSW and act as a coordination point for the different local and regional Olympic Task Force groups.
- Benefits:** Over twenty-five countries have committed teams to conduct pre-games training in NSW. These teams through their presence will help promote the spirit of the Olympics within the local communities and bring with them associated economic benefits.
- Challenge:** The attraction of teams to NSW has been challenging, given the training facilities available in the other states.
- Future:** The Pre-Games Training Task Force will continue to work closely with SOCOG and SPOC, particularly in relation to the pre-games training guide and visits from National Olympic and Paralympic Committees.
- Snapshot:** *Many of these countries coming into NSW to undertake their pre-games training in the lead up to the Olympic Games and Paralympic Games will be located in regional centres in country NSW (eg. Hunter, Illawarra, Shoal Haven, Albury). With such high profile athletes training in country centres, it will give the youth of these cities and towns an opportunity to observe them as they train.*

12 Attract national and international sport and recreation events to NSW and Regional NSW through an events strategy linked with other related agencies such as Tourism NSW.

- Achievement:** Funding for major events continued on two levels.
- The Major Events Committee (administered by Tourism NSW) supported a range of significant sporting events including the Greg Norman International, Bledisloe Cup, Tour de Snowy, Australian Baseball League Cup Finals, FINA Swimming World Cup, and the Australian Long Track Speedway Grand Prix.
 - The International Sporting Events Program administered by the Department supported International events of a lower profile, but still of importance to the particular sport including the Australian Athletics Grand Prix, FMK/FIA World Karting Championships, 1999 Triathlon World Cup and the OZ Day 10km Wheel Race. Funding of \$294,972 was provided.
- Benefits:** Major events can provide a significant economic benefit to the host town, city or state. The state has been promoted as a tourist destination. Access to international events has been provided to NSW participants and spectators. Sport officials have gained international officiating skills and experiences.
- Challenges:** Increasing interstate competition has introduced a new and exciting dimension to the bidding for and securing of major events.
- Future:** The Department, in cooperation with its partners, will continue to actively promote Sydney and NSW as the premier destination for major events in Australia. The extensive range of world class sporting facilities available in the lead-up and post-Olympic Games periods will provide outstanding opportunities to attract major events in the new millennium.



Sport and recreation development (continued)

13 Support the preparation for the Sydney 2000 Olympic and Paralympic Games and develop strategies for a lasting state-wide legacy.

Achievement: High quality technical advice has been provided to the Olympic Coordination Authority (OCA) in regard to possible management structures for Olympic facilities. The Department has also assisted in identifying and supporting OCA and SOCOG in the development of Olympic training facilities for Sydney 2000.

Benefits: Management systems have been developed so that the sport facilities can operate without government support after the Olympics. Two regional athletics tracks have been supported (at Bankstown and Blacktown) as Olympic training facilities at \$2 million each.

Challenge: As more Olympic facilities are built and become operational, the Department has a responsibility to ensure that such facilities provide maximum benefit to sports people of NSW. This will ensure long-term benefit for sport and the wider community.

Future: The Department will continue to work closely with the OCA and SOCOG to ensure that NSW facilities developed reflect the needs of sport in the long-term. Funds will continue to be provided to designated Olympic training facilities.

Snapshot: *The North Coast Region has introduced an innovative program to promote the 'spirit of the games'. The Olympic Tours Promotion, with a monthly trip for two to the Sydney Olympic precinct, links the promotion of the Olympics to the programs provided by the Department.*



Quality Management

KEY PERFORMANCE AREA 2 QUALITY MANAGEMENT

1 Provide accurate, timely advice to the government.

Achievement: Accurate, timely advice has been provided to the Government to support informed, proactive decision making.

Benefits: The decisions made by Government are supported by good information and have the best possible impact.

Challenge: The Department must be able to provide accurate information within a short time frame using improved systems for collecting and analysing information.

Future: Improved information management systems and regularly updated information about local needs and developments will ensure this objective is reached.



2 Develop competencies within the Department which support the implementation of the corporate plan.

Achievement: Common competencies within job descriptions have been developed that are valid for all positions of similar responsibility.

Benefits: The Department can expect consistent behavior from all staff of similar responsibility.

Challenges: The aim is to capture broad competencies to help staff to develop and meet the demands placed on them.

Future: The continued development of competencies for all levels and classifications so that positions will include a generic set of skills and competencies.

Achievement: An "on-line" computer based training package was implemented through the Department's computer network. It provided staff with the opportunity to access training at their own workplace, at their own pace and at time suitable to their needs.

Benefits: The utilisation of the package will lead to increased training opportunities at a reduced cost to the organisation and with limited disruption to local work requirements, especially in our more isolated areas.

Challenges: Some of the Department's staff do not have the computer skills necessary to access and complete the training with confidence.

Future: This package will provide broader development opportunities for staff, specifically those who have had limited exposure to computer technology and provide better access to training.

Achievement: There has been a restructure of the Operations and Management Services Divisions to improve efficiency and effectiveness. The Department has combined the operation of its regional offices and outdoor centres to provide a single regional entity for reporting, planning and service provision purposes.

Benefits: A better service will be provided to the community through improved use of the Department's regional resources. Resources are directed to areas that have the most impact on the Department's role in the community.

Challenge: The Department will continue to seek feedback from its customers to ensure needs are met.

Future: The organisational structure will facilitate the achievement of the Department's corporate aims.



Quality Management (continued)

3 Integrate whole of Department strategies with appropriate business plans.

- Achievement:** An annual direction statement was developed highlighting the Department's priorities for the year with supporting templates that simplified the planning and reporting process.
- Benefits:** Staff had a clear picture of the Department's direction enabling them to more readily understand the corporate plan.
- Challenge:** To continue to provide programs and services that reflect the needs of our customers and partners.
- Future:** This was a one year interim measure to clarify planning while the new corporate plan was developed.

- Achievement:** The Corporate Plan for 1999 - 2003 was developed using an approach that combined the needs of our customers and partners with the knowledge of our staff and the expertise of the Department's senior managers. 'Working Together' consultation forums provided excellent information on the needs and perspectives of our community which were fed directly into the plan.
- Benefits:** A plan that is relevant to our stakeholders and provides a blueprint for how the Department will work with the industry over the next four years.
- Challenge:** The needs of our stakeholders can change markedly over the four year period of the plan. The Department has to stay in touch with the community regarding its changing needs and continue to evaluate how well our services are being delivered.
- Future:** We will continue to consult with the community to determine the ongoing relevance of our corporate plan and to develop a long-term vision of sport and recreation in NSW.

4 Continually improve performance through development of supporting human resource management, financial management, information technology and asset management strategies.

- Achievement:** Development of a new IT strategic plan to:
- support the current and future business of the Department
 - provide new opportunities for more efficient operations and administration
 - provide improved management information
 - facilitate the creation of new business initiatives.
- Benefits:** The new plan will enable increased revenue, lower costs and improved services.
- Challenge:** Implementing the plan on time and within budget.
- Future:** The plan will be reviewed at regular intervals to ensure that the most appropriate technology is provided for the Department.

- Achievement:** During 1998/99 the Department gave greater attention to risk management.
- Benefit:** There is a more strategic and systematic approach to the task of identifying, analysing, assessing, treating and monitoring risk in the organisation. The Department recognises that there are inherent risks associated with many of the activities provided at centres and academies and this means that risk management must be an ongoing priority.

- Achievement:** Last year it was reported that we had participated with NSW Treasury in a project to test a risk management methodology developed by the Treasury. This project was completed in early 1999 and resulted in the identification of key risks to the Department's business. This information was used in the process that developed the Department's new Corporate Plan and Business Plans. It will also be used to complete a Risk Management Strategic Plan.
- Challenge:** To make the management of risk an integral part of day to day management.

Quality Management (continued)

- Achievement:** A new Workplace Safety Management Plan was developed by a Departmental working party that included representation from a cross-section of the organisation and from the Union. Occupational Health Safety and Rehabilitation issues have been included in this plan.
- Benefits:** The new plan gives increased emphasis to early and streamlined notification of incidents as well as providing improved strategies to help injured staff return to work after accidents. The Department is in a good position to meet the targeted reduction in the cost of premiums for Workers Compensation insurance.
- Challenge:** Following work undertaken in the last reporting period to analyse the Department's claims history, it is proposed in 1999/2000 to allocate the cost of insurance premiums to cost centres across the organisation. The objective is to provide incentives for managers to reduce exposure to risks and to help ensure that management of risk becomes an integral part of overall management.
- Future:** Indicators of the success of strategies to improve Occupational Health Safety and Rehabilitation management will be a reduction in the number and cost of Workers Compensation claims and a subsequent reduction in the cost of the Department's insurance premium. Ongoing review will occur of strategies to reduce Department's exposure to risk from workplace injuries.
-

- Achievement:** Intensive training in financial management was provided to support the devolution of financial responsibility across the organisation.
- Benefits:** Improved accountability for financial results in the Department.
- Challenge:** To ensure that managers have the skills and information needed to manage their financial resources.
- Future:** Ongoing commitment to improved financial management.
-

- Achievement:** Further developed and utilised the CAMSYS program for managing the maintenance of Department's assets.
- Benefits:** Maximises the value of the Department's assets through a planned and managed maintenance program. Well-maintained facilities contribute to the Department's good safety record.
- Challenge:** The commitment needs to be maintained to ensure the planned and systematic maintenance of the Department's assets.
- Future:** All maintenance projects will be managed using CAMSYS.

Fantastic Feedback - from a visiting teacher

Dear Dot,

I write to you especially because Natalie and I spent more time together with you and our little ones during our memorable camp last week.

Something like Lake Ainsworth Centre can only work with the face to face staff who, during our entire stay, demonstrated their commitment, enthusiasm and integrity towards challenging, affirming and acknowledging the spirit of each child and visiting teacher! It was a privilege witnessing you work with the children especially as I find that my own attitude and enthusiasm for 'teaching' has been rekindled.

A special thankyou for you Dot. I loved watching you weave your magic with Kristofer (our wonderful wheelchair boy) and some of our more demanding children. Very rarely do these children taste hope for the future or experience a sense of success and pride in themselves - they haven't stopped beaming!! Thank you.

Kristofer sends a very big smile to say thankyou to all the staff who carried his chariot up two flights of stairs many times - ensuring that he did not miss out on a single activity or aspect of camp life.

When I asked him what he liked best he said Dot and the boat. He said that he can't remember when he had so much fun.

Jenny Noble

Goonellabah Public School



Quality Management (continued)

5 Implement ongoing continuous improvement process.

Achievement: A continuous improvement process was developed to guide the operation of project teams and the improvement of processes in the Department. Many improvements have been achieved through project management.

Benefits: The process improves the effectiveness of the Department's teams with associated time and cost savings. A culture of continuous improvement is being developed resulting in increased effectiveness and efficiency of operation.

Challenge: Project teams will benefit from further support and monitoring.

Future: A continuous improvement coordinator has been employed to provide training and support assistance to the project teams.

Achievement: Many positive feedback letters, verbal compliments and a high percentage of positive program evaluations have been received about programs and services. Positive feedback related to the following areas: facilities provided, program staff programs and standard of service. A small number of customer feedback letters suggesting improvements were also received. Additionally, specific feedback was received in relation to Centre programs, regional Swimsafe and Vacation Sports programs. The purchase and installation of new bunks and mattresses in some of the Centres has reduced the number of complaints regarding uncomfortable beds.

Benefits: Letters of thanks motivate staff and let us know what we are doing well while letters critical of our services help identify where improvements can be made.

Challenge: The Department is learning how to use customer feedback as a management tool to assist in decision-making and resource allocation. While staff are empowered to handle customer complaints as close to the source as possible, there is room to improve the recording and analysing of these complaints.

Future: The Department plans to develop an electronic customer information management system to record and monitor customer feedback. A paper-based complaints management system is to be used in the interim.

I Was Great!



Quality Management (continued)

Achievement: Last year it was reported that the Department intended to contract out the Internal Audit function. This was achieved successfully and savings have been realised. In addition the Department has benefited from having a wider range of skills available to it. The Audit Committee was reconstituted with a revised charter and membership designed to move towards better practice in Audit Committees. The committee met three times during the period and after approving the Audit Plan for the year, considered the results of the following audits undertaken in accordance with the Plan:

- Review of the Integrated Fraud Control Strategy
- Payroll Review
- Review of Purchasing and Accounts Payable
- Review of Fixed Assets
- Review of Grants Management

The audits identified opportunities for improved management and control mechanisms and each audit report included a detailed checklist to be used to improve quality. It is intended to follow up the implementation of recommendations made and agreed to in audit reports after six months. In addition to these planned audits three other special investigations were completed by the auditors. A regular newsletter entitled "Risk Matters" prepared by the internal auditors, with the assistance of the Audit Committee was initiated. The newsletter focuses on specific areas of risk within Sport and Recreation and how such risks might be addressed. Its aim is to increase awareness of developments in the area of better risk management.

Challenge: To use audit findings to continually improve processes.



Quality Management (continued)

ENERGY PERFORMANCE

Corporate commitment: The Department of Sport and Recreation is committed to achieving savings in energy usage and sustained Energy Management principles. The Department has thirteen sites that purchase electricity on the contestable market. These sites purchased 5% of their electricity from renewable sources. The purchase of electricity on the contestable market has lowered costs and achieved a reduction of greenhouse gas emissions by purchasing a percentage of green power.

Planning: Accountability and responsibility for energy management has been established by the nomination of an Energy Manager and Energy Coordinator. Where cost effectively feasible, the Department will endeavour to reduce energy consumption in buildings by 15% of the 1995 level by 2001 and 25% of the 1995 level by 2005. An Energy Management Plan will be completed by November 1999 that will identify energy consumption reduction targets and include the strategies to obtain the goals for all facilities. The 2000/01 budget will include an amount for energy efficiency upgrades that are economically viable with a simple payback period of five to ten years.

Implementation: The Energy Management Plan will establish a plan of implementation to enable energy savings to be enhanced. The plan will address facilities or technologies with the greatest saving potential. The plan will also identify suitable funding options to enable energy saving recommendations to be implemented.

Performance: The following major energy fuels were purchased by the Department during 1998/99:

Fuel	Total Energy Consumed	% of Total Energy	Annual Cost	CO2 Emissions
	GJ	tonnes		
Electricity (Black Coal)	20,747	48.5%	\$451,625	5,510.4
Electricity (Green Power)	925	2.2%	\$29,028	0.0
Natural Gas	4,450	10.4%	\$46,151	228.7
L.P.G.	9,120	21.3%	\$85,308	541.7
Diesel	878	2.1%	\$18,005	61.2
Petrol	6,680	15.6%	\$140,238	440.9
TOTAL	42,800	100%	\$770,355	6,782.9

Consumption goals for each type of fuel will be included in the Energy Management Plan.

Future: The Energy Management Plan will include the Department's policy directions, monitoring targeting and reporting mechanisms, and energy management strategies. These directions, mechanisms and strategies will be implemented during 2000.

6 Continue bench-marking the Department's inputs, outputs and outcomes and incorporate equity.

Achievement: A spreadsheet was developed and implemented to record 'Services Efforts and Accomplishments' (SEAs) - a record of the Department's Inputs and Outputs on a quarterly basis across cost centres.

Benefits: Performance measurement has been improved and standardised.

Challenges: It has been difficult to introduce consistency in terms of program definitions, the type of program information recorded and how it is collected. Consequently when results are collated, there may be some irregularities.

Future: While this has been a good start, the Department will identify the most relevant information that needs to be collected and will investigate more efficient means of doing so. (E.g. the Centre for Environment and Recreation Management Performance Indicator Project).

Quality Management (continued)

7 Develop and obtain agreement for the delivery of quality, customer focused, performance-based services by funded organisations.

Achievement: Cooperative agreements have been developed and implemented between the Department and funded organisations for the Sport Development, Safety & Rescue Service and Water Safety Grants Programs.

Benefits: The Department's ability to influence the industry, and as a consequence improve services available to the community, has been increased.

Challenges: Ensuring that organisations comply with terms and conditions of grants, given that many organisations will need guidance and assistance to implement the conditions of the agreements.

Future: On-going consultation with funded organisations will assist in complying with their obligations and refine grant compliance to meet industry concerns.

Achievement: Performance-based agreements with selected sport and recreation grant recipients have been implemented.

Benefits: The Department's ability to influence the industry and as a consequence improve services available to the community has been improved.

Challenges: Given that many organisations will need guidance and assistance to implement the conditions of the agreements, it will be a challenge to ensure that organisations comply with terms and conditions of grants.

Future: Develop electronic method to monitor operations. Continue to implement performance-based agreements with sport and recreation grant recipients.

Snapshot: *1998/99 was the first year that funded organisations had to detail their equity policies as part of Sport Development Program criteria. The Department was able to communicate to funded organisations their responsibilities regarding equity.*



Quality Management (continued)

8 Translate department values into behavioral norms.

- Achievement:** Staff have been given on-going encouragement to adopt ethics which support the Department's code of conduct that was implemented in 1997/98
- Benefits:** Services delivered by staff demonstrates consistently high ethical standards.
- Challenges:** Staff display total integrity in their day to day dealings with the public.
- Future:** Ethics training will be incorporated into the Department's induction process. Staff will be confident in making decisions within an ethical framework.

Snapshot: *The second in-house Management Development Program aimed at enhancing the leadership skills of managers and potential managers was undertaken early in the year. Three teams involving 14 staff participated in this program based on action learning that culminated in the formal presentation of work-based projects.*

9 Review performance management systems to include a set of indicators that measure teamwork .

- Achievement:** A process called Working Together has been developed to replace the current individual based performance management system. Part of this process includes team based management.
- Benefits:** The system uses a team approach harnessing the combined skills and knowledge of all team members. It empowers the teams to make decisions regarding the task to be completed and to source training opportunities.
- Challenges:** Moving from an individual performance management system to a team based system will require managers and staff to change the way they communicate. There are some human resource functions that rely on the monitoring of an individual's work performance which have yet to be built into this process.
- Future:** The success of this process will be measured by people's willingness to use it. It will be implemented across the Department with assistance provided for managers in identifying the responsibilities of the team and individuals.



Social Justice

KEY PERFORMANCE AREA 3 SOCIAL JUSTICE

Many of the programs and services that we provided operated across both strategies in this Key Performance Area of Social Justice. To avoid duplication the achievements have been listed under the specific headings.



- 1 **Develop Department services that are responsive to the needs of disadvantaged groups within the community with a particular focus on women, Aboriginal and Torres Strait Islanders, people with disabilities and youth at risk, and**
- 2 **Assist funded sport and recreation organisations to address the inclusion of disadvantaged groups in planning, decision making and service delivery focus on women Aboriginal and Torres Strait Islanders, people with disabilities and youth at risk.**

Achievement: A range of programs, partnerships and initiatives have been developed to provide services to disadvantaged groups.

Benefits: People from disadvantaged groups have increased access to sport and recreation. Partnerships are generating the development of sport and recreation initiatives that address some of society's social problems.

Challenges: Challenges revolve around balancing direct service provision with integration into mainstream programs, educating the industry and our staff in the needs of the disadvantaged groups and establishing partnerships to assist with service delivery.

Future: The Department has identified that providing programs and services for people from disadvantaged groups should be an inherent part of all of its services. The Corporate Plan 1999-2003 does not contain a Key Performance Area dedicated specifically to social justice issues. We will continue to promote equitable access to mainstream programs as well as responding to specific needs. There will be a continuation and evolution of current programs.

WOMEN

Achievement: Developed the NSW State Plan for Women in Sport and Recreation 1999-2002. The plan provides a framework for addressing key issues faced by women and girls in sport, recreation and physical activity. It is the result of extensive consultations with over 100 community, industry, government and non-government organisations across NSW. The Minister for Sport and Recreation, The Hon. John Watkins MP launched the State Plan at Parliament House on 24 June 1999.

Benefits: Increased participation in sport and recreation by women as a result of increased awareness of their needs. A co-ordinated approach to improving women's participation.

Challenges: To help all sections of the Department and of the industry provide an environment that actively includes values and supports participation of women and girls.

Future: Development of an implementation schedule to achieve the objectives and strategies outlined in the State Plan. Assisting and establishing further initiatives and partnerships to meet the changing needs of women and girls in sport, recreation and physical activity in NSW

Achievement: A series of training programs were conducted to support the implementation of the Department's Sexual Harassment Policy and Guidelines for the sport and recreation industry in NSW. These included Awareness Seminars and Contact & Grievance Officer training. This initiative follows amendments to the NSW Anti-Discrimination Act 1977 making sexual harassment occurring during organised sporting activity unlawful.

Benefits: Improve the capacity of State Sporting Organisations to prevent and better manage incidents of sexual harassment in sport.

Challenges: Meeting the growing interest for information and training on sexual harassment from the industry and community.

Future: Development of an anti-harassment/ discrimination train-the-trainer program and establishing a network of trainers in NSW industry and community. Development and inclusion of an anti-harassment module for incorporation into existing accredited sports administration programs.



Social Justice (continued)

- Achievement:** The Gender Issues and Physical Activity (GIPA) project was a joint initiative of the NSW Department of Sport and Recreation (DSR) and NSW Department of Education and Training (DET) to improve the participation of girls in physical activity in 1998. The project had two main components:-
- Professional development program on gender issues and physical activity for high school teachers and Departmental sport development officers.
 - A series of community-based Active Girls events.
- Active Girls events were conducted through the Department's regional offices at Lake Ainsworth, Nymboida, Dubbo, Cobar and Blacktown. Both components of the project were tracked by a research study through the University of Wollongong to determine the success of the overall GIPA project.
- Benefits:** The Active Girls events added value to and supported the broader gender and physical activity component and educating about gender and its impact on the participation of girls and boys.
- Challenges:** Facilitating longer-term changes in physical activity behaviours amongst young women.
- Future:** Continue to support DET, DSR and other agencies in training teachers and instructors on gender and physical activity issues. Disseminate information on strategies to improve participation of girls and groups of boys in physical activity.



Snapshot: Active Girls in Remote Areas. This project linked with Department of Education and Training's "Gender Issues and Physical Activity" initiative. Activity days were conducted at Cobar and Dubbo with over 180 girls participating and meeting sport role models Catherine Cox (netball) and Michelle Goszko (cricket). Local Sporting Associations assisted with conducting programs in rugby league, archery, netball, golf, hockey, cricket, boxing, fitness and tennis. Local companies got behind the project by supplying food and drink for lunches. This project provided a positive environment to encourage girls' participation in physical activity, raised profile of women in sport and highlighted some barriers to girls' continued participation in sport.

OLDER ADULTS

- Achievement:** The Walk Around NSW in celebration of International Year of Older Persons was conducted. A walk was organised for older adults in each region that was both safe and suitable.
- Benefits:** 575 older adults participated in the promotion. This has resulted in a large number of new walkers requesting information on existing Walking For Pleasure Clubs.
- Challenges:** Continuing to promote the benefits of regular physical activity to Older Adults.
- Future:** Continue to promote physical activity through Walking for Pleasure Clubs and the Active Australia campaign.

- Achievement:** Three projects were approved by the Minister for funding as part of the International Year of Older Persons.
1. Older WISAR (Welcome in Sport and Recreation) targeting older adults as participants and volunteers in various sports.
 2. Scholarships for Older Adults: The implementation of a scholarship program for leadership training in walking for pleasure and gentle exercise.
 3. The development and implementation of a new sport called shotball.
- Benefits:** There will be increased opportunities for older people to participate in and make contributions to sport and recreation.

Social Justice (continued)

- Challenges:** Linking volunteers with clubs.
- Future:** These projects are being implemented in 1999/00.
- Snapshots:** *The aim of the Senior Adult Lifestyle Program conducted at Point Wolstoncroft Sport and Recreation Centre was to increase interaction between school students and senior adults. Twenty-four programs were conducted for participants from a wide range of groups including culturally diverse backgrounds, Parkinson's respite care, walking groups and art society members.*
The Department became a Seniors Card Member offering a 10% discount rate to Senior Card holders attending Senior Holiday Programs at departmental centres from 1 February 1999.
Veterans on the Move program, jointly funded by Department of Veterans Affairs and Australian Sports Commission and supported by the National Heart Foundation, was aimed at making participation in physical activity easier for members of RSL Sub-branches. A "Veterans on the Move" guide was developed.

PEOPLE WITH DISABILITIES

- Achievement:** The Disability Action Plan Project Team was established to address issues faced by people with a disability when participating in sport and recreation activities. The Department of Aging and Disability has identified our Department as a lead agency for the development of Disability Action Plans for the sport and recreation industry. The project team will firstly develop a Disability Action Plan for the Department.
- Benefits:** The Disability Action Plan to be developed by the team will provide the framework for improved service to people with disabilities allowing them to access Department services.
- Challenges:** The consultation process involved in establishing this plan needed to occur within a relatively short timeframe.
- Future:** The Disability Action Plan will be completed and submitted to Ageing and Disability Department by December 31, 1999. The implementation of aspects of the plan will occur over the next three years as per the plan's timeframe. The Department will also use this plan as a model to assist other organisations in the sport and recreation industry to develop disability plans.



Achievement: Implemented the Active and Able project, a joint initiative with the Motor Accidents Authority which has committed \$1,012,500 towards the project over 3 years. It commenced in 1998 and is due for completion in 2001. Four key areas have been identified as being of particular relevance and focus:

- i) Development of a training and awareness package in relation to people with a disability participating in sport and physical activity. This will be developed as a pilot project in order to become a model of best practice and packaged for use by other agencies after initial implementation.
- ii) Promoting physically accessible facilities and the availability of modified equipment. Develop training and awareness packages relating to working with people with a disability which will be made available to all Department of Sport and Recreation staff.
- iii) Involvement of people with a disability at all levels of sport and physical activity. This will be developed as a pilot project in order to become a model of best practice and packaged for use by other agencies after initial implementation.
- iv) Creating a welcoming environment for people with a disability. To incorporate Active and Able objectives into all areas of program delivery for the Department, particularly relating to co-operative agreements with peak industry bodies.

Benefits: This will develop the industry's knowledge and skills in providing services for people with a disability. It will improve the level of service to people with disabilities and therefore their ability to participate in sport and recreation.

Challenges: There was a poor rate of participation by mainstream sport and recreation service providers in the focus groups as opposed to disability specific service providers. It was also difficult to ensure representation from a cross section of people with various types of disabilities in the focus groups.

Future: Continue to implement and monitor the success of the initiatives of the project.

Snapshot: *The NSW Hearing Impaired Program was attended by 65 Primary School students and their itinerant teachers at Point Wolstoncroft Sport and Recreation Centre. They traveled from all areas of the state and participated in a fully integrated program with a mainstream primary school. Activities such as challenge ropes course, archery, cookout, boomerang throwing, orienteering, canoeing and kayaking were enjoyed.*



Social Justice (continued)

ABORIGINAL AND TORRES STRAIT ISLANDERS (ATSI)

- Achievement:** The establishment of the Sport Restart Program that received the Premier's Public Service Award. It established new ground in community sentencing through providing the client with an alternative to traditional sentencing.
- Benefits:** The program provides training that can enable the client to gain employment, it provides an opportunity for participation in physical and cultural activities and links the client in a positive way to their community.
- Challenge:** To establish the program on a statewide basis.
- Future:** The development of a state wide whole of government approach to implementing the program.

- Achievement:** An Aboriginal Sports Needs Forum was conducted to determine the sporting needs of Aboriginal people in the far west of the state.
- Benefits:** Provided the Department with the concerns of Aboriginal communities in assessing sport and recreation opportunities. Closer links have been established with ATSI Committee.
- Challenge:** The Department needs to ensure that it caters for the development of sport for Aboriginal communities in remote areas.
- Future:** To work with other agencies to promote and provide sport and recreation opportunities.

Snapshot: *A community celebration of sporting and cultural activities was conducted at Wilcannia. Over five hundred people attended this joint initiative of the Department, Wilcannia Police, NRL, Wilcannia Community Working Parking, National Aboriginal Sports Corporation Australia, Central Darling Shire Council, Wilcannia Co-ordinated Care Project and the Department of Community Services.*



ETHNIC AFFAIRS PRIORITY STATEMENT

The Department is strongly committed to recognising and valuing diversity. The ongoing development of the Department's Ethnic Affairs Priorities Statement ensures a coordinated approach to supporting the inclusion of people from culturally diverse backgrounds. Some of the key initiatives undertaken by the Department include:

- Preparing water safety brochures in Chinese, Arabic and Vietnamese ensuring that those language groups with the highest number of recent arrivals (migrants) have access to important water safety information.
- Illawarra Arabic Community Project. The program increased participation of Arabic youth in sport. Five teams of youth are now playing in the local basketball competition with 80% of players being new to sport.
- Refugee Trauma Program. The Hunter Region worked with the Multicultural Neighbourhood Centre, Migrant Resource Centre & Ethnic Communities Council to conduct two recreation camps at Point Wolstoncroft for children 8 - 18 years. Participants were survivors of torture and trauma from Somalia, Sudan, El Salvador, Bangladesh, former Yugoslavia, Honduras and Thailand.

Social Justice (continued)

YOUTH AT RISK

- Achievement:** The Department continued to support the Youth in Sport Program, targeting youth at risk, through a partnership with selected Police Community Youth Clubs. This program received a Highly Commended at the Premier's Public Sector Awards 1998. Support in 1998/99 included;
- funding 12 PCYC branches to develop and implement programs targeting youth at risk of contact with the juvenile justice system. Participants of culturally diverse backgrounds and Aboriginal and Torres Strait Island descent took part.
 - assisting PCYC branches to involve a range of high profile sports stars in programs.
 - funding specific ATSI programs.
 - conducting a 3 x 3 Slam Cup Basketball Tournament throughout NSW involving 35 PCYC branches and two youth networks. About 2,800 participants and spectators took part. It included support from the Sydney Kings and Flames players.
- The Department assumed the chair of the Sub-Committee Promoting Opportunity Recreation and Talent (SPORT)
- Benefits:** This intervention program has provided youth with alternatives to life on the streets. Through participation in sport, the program provides opportunities to build self esteem, respect for other people and counter boredom.
- Challenge:** Maintaining activities at grass roots level will challenge limited resources available and highlight the need to attract more support for the programs.
- Future:** To maximise benefits of the program beyond the current 12 PCYC locations.
- Snapshot:** *The initiatives of the Youth in Sport program are making a difference for our young people who are at risk of coming into contact with the Juvenile Justice System. The many programs conducted statewide are giving our youth the opportunities to develop social skills and behaviours that are valued by the community. These examples highlight some of the initiatives undertaken.*



- A group of 12 young people from Bidwill and Mt Druitt area are playing in the Bidwill PCYC Touch Team. Games are held every Thursday night and the team is now training two nights a week. Some of the youth were recommended by the Department of Juvenile Justice and all became members of Bidwill PCYC.
- A Non-attendees Breakfast and Sport Program (NABS) targeting youth at risk and known truants was conducted at Dubbo. The program provides breakfast, early morning sport and transport to school. Feedback from schools has been positive "we have noticed a marked improvement in some students' attendance that have been targeted by the program".
- A girl's basketball team from Redfern PCYC was formed, registered and competed in the local association. In its first competition the team finished third while in the next competition, the team lost the Grand Final by only 2 points. Three girls from this team have now been selected in the South Sydney U/16 Representative Team - The Sydney Comets. This is a feeder club to the Sydney Flames. A boy's Basketball team has also been formed and registered. Some boys were registered in the local AFL competition, two in soccer and two in rugby league.



Social Justice (continued)

SPORT FOR ALL KIDS FUNDING PROGRAM

Achievement: Nine regional projects were supported through the Sport for All Kids funding program. All the successful projects targeted young people from disadvantaged groups.

Benefits: This program has helped children participate in sport and recreation, many of whom have not had the opportunity to do so in the past. It provided opportunities to develop social and sporting skills that many other children may take for granted.

Challenge: It is important to make sure that the program remains relevant to the needs of today's children and youth.

Future: The funding program will be revised so that it has less emphasis on organised sport and more emphasis on general physical activity opportunities. Preference will be given to projects that have the potential to become self-sustaining and community-driven. Partnerships in the delivery of projects will be encouraged.

Snapshots: *Special Siblings Program. This program provided sport and recreational opportunities for siblings of children with disabilities. The aim of program is to provide sport and recreational activities and allow these children opportunities to be special and to share their experiences with other children in similar situations. Counseling has also been provided for the children and feedback from both participants and parents has been very positive. The program is addressing a need that has not been previously recognised. Activities have included horse riding, trampolining, Putt Putt Golf and Ten Pin Bowling. A camp was held at Milson Island Centre for the siblings and a family camp held at Point Wolstoncroft Centre that included the children with disabilities.*

Fantastic Feedback - from a parent

I would like to thank everyone involved in the program. The activities have been varied and the kids have had something new to look forward to each time they see Catherine.

I would love to see the program become full time if finances allowed this to happen.

My children have loved each and every session. My oldest Joel who is 13 was very apprehensive about joining at first. He is very shy and at his age thought that he was the only person with a disabled sibling. After he went on the camp under sufferance he came back so excited and couldn't wait for the next outing. Mike and Beau love it as well. They enjoy the break away without having to feel guilty and can just be kids.

Unfortunately we were unable to go on the family camp but if there were another we would definitely go. The boys were very upset they had to miss it.

I would really love to see the age range extended to sixteen. Joel turns 14 in October and after all it took to get him to join and he now loves it, for him to leave soon would be very upsetting.

I think the best aspect of the program is the fact that the kids get to be kids. They get a break away and they are with people who are in the same position as themselves so there are no pressures or feeling embarrassed.

I don't think the program has let us down in any way.

Catherine has been wonderful. The kids all love and respect her. I hope if the program is able to continue she is apart of it.

I would like to say thankyou for bringing such happiness to my children's lives. As every family with a disabled child knows it is stressful and hard. But we wouldn't swap them for anything. It is nice for their siblings to have some time out though!

Thank you. Keep up the great work!

Jacky Anderson

(Joel, Mike and Beau's mum)

Communication

KEY PERFORMANCE AREA 4 COMMUNICATION

1 Promote the benefits of active participation in sport and recreation via commonwealth and state government public education initiatives.



- Achievement:** The Department promoted the Active Australia message in conjunction with the NSW Health Department. The program aims to promote the benefits of regular physical activity and link the community to the organisations that can help provide these benefits.
- Benefits:** Improved quality of life for healthier and fitter people.
- Challenges:** The Active Australia message this year was aimed at the people over 55. There is a need to promote Active Australia to all of the community.
- Future:** Continue the promotion of the Active Australia messages in NSW targeting young adults over the next year.

- Achievement:** To promote the International Year of Older Persons (IYOP) the Active Australia physical activity campaign targeted people 55 and over. The campaign was part of a national physical activity strategy. On a state level NSW Sport and Recreation worked with a number of agencies including NSW Health, NSW Aging and Disability and the Heart Foundation. The communication strategy aimed to increase the physical activity levels of people over 55 years, encouraging lifelong involvement and highlighting that participation in physical activity should not be limited by age. This strategy involved a broad range of elements, including a television advertisement featuring a character called 'Rusty', a poster and brochure. A public relations strategy coordinated by NSW Sport and Recreation extended the modest media budget.
- Benefits:** The results indicate that a larger number of people in NSW are becoming physically active. The benefits of increased activity include increased social and economic activity and improved physical and mental health.
- Challenge:** To increase the knowledge of the Active Australia message, and an understanding of the importance of appropriate physical activity.
- Future:** There will be continued promotion of the Active Australia messages in NSW with an emphasis on targeting young adults over the next year.
- Snapshot:** *Peter Edwards, an open heart surgery survivor working in conjunction with the National Heart Foundation, approached the Department for assistance in developing Heart Recovery Walks. The Department along with other agencies assisted in the establishment of these walks that provide positive social outcomes. Doctors are prescribing physical activity for patients after heart surgery as a means of building up their fitness and as a preventative measure. They are encouraging walking as the best means of undertaking this physical activity and the Heart Health Walks are a great location for this walking as:*
- *They are signposted with distances and it is easy for walkers to keep track of how far and how quickly they have walked. There is no need to work out your own route and measure the distance.*
 - *They are free and open to any one any time of the day or night. (Not just those recovering from surgery).*
 - *They provide a place where it is possible to meet others in similar situations.*
- The walks have been established in and around Wollongong.*



Communication (continued)

2 Improve internal and external communication and enhance organisational performance.

Achievement: The development and implementation of the Working Together process has had a major impact on both internal and external communication.

Benefits: The process has established a far greater awareness of the needs of our stakeholders, promoted the Department's services, developed new partnerships, and linked stakeholder needs into the Department's corporate planning process.

Challenges: Implementing Working Together across a diverse Department with many regional locations needs significant resource support. It will continue to require support as it moves into its next phase.

Future: Phase one of the Working Together process identified customer needs, phase two will examine our success in meeting these needs, managing expectations and further set our direction for next year.

Snapshot: *The Marketing branch of the Department has continued to publish the Department's quarterly newsletter Sportshots. The effectiveness of the newsletter was improved through the inclusion of a supplement for use by our Regions to promote regional issues.*

3 Develop the awareness within government agencies of the Department's expertise and leadership role in the provision of sport and recreation services.

Snapshots:

- *The department's Regional Directors have participated in Regional Coordinators Management Group to coordinate government service provision with other local heads of Government agencies.*
- *Staff members represented the department on inter-departmental committees e.g. the Healthy Ageing Framework, Interdepartmental Committee on Juvenile Justice, NSW Water Safety Council, NSW Physical Activity Taskforce.*

4 Develop the awareness within industry sectors and community groups of the services the Department provides and promote the Department's image as an industry leader and quality program provider.

Achievement: The Department launched its new website in February. The site provides a wide range of helpful information on our organisation. Users can take a virtual reality tour through our centres, they can download grant application forms, get sport administration and coaching tips, find the contacts for sport and recreation organisations in NSW and learn more about what we do.

Benefits: The website promotes the Departments programs and services on a 24-hour basis. This is especially helpful for people from remote and rural areas, people who work or those who otherwise cannot attend any of our offices.

Challenge: Maintaining up to date information and evaluating the effectiveness of the web site as a communication tool.

Future: Continue to apply the latest technology to the structure of our web site and test usability by customers.

Achievement: The Department participated in a number of expos/displays to enable it to provide information to targeted community groups. Major displays were conducted at the Seniors Week Expo at the Sydney Town Hall in March, the International Soccer Expo at Homebush in June and the Retirement Expo at Homebush also in June.

Benefits: People learned of the Department's services through the expos and it is believed that some extra interest in, and usage of our services was generated.

Challenge: Given the resources used in attending expos there is a need to identify those that provide the Department with the best opportunities to communicate with its customers.

Future: As a result of evaluation of the effectiveness of the department's attendance at the expo there will be a reduction in resources allocated for display and attendance.


Snapshot: *In response to feedback from the Department, the industry and community the Women's Sport Unit has produced an 'avant-card' to promote the Department's services. The card is distributed during promotional activities and with all Women's Sport Unit's mail-outs to the community and industry.*

NSW DEPARTMENT OF SPORT AND RECREATION AND CONTROLLED ENTITY

Certificate of Financial Statements For the Year Ended 30 June 1999

Pursuant to Section 45 F of the Public Finance and Audit Act, 1983, we state that:

- (a) the accompanying Financial Statements have been prepared in accordance with the provisions of the Public Finance and Audit Act, 1983, the financial Reporting Code for Budget Dependent Agencies, the Public Finance and Audit (General) Regulation, 1995, (as applicable) and the Treasurer's Directions.
- (b) the financial Statements exhibit a true and fair view of the financial position and transactions of the NSW Department of Sport and Recreation and Controlled Entity.
- (c) there are no circumstances which would render any particulars included in the Financial Statements to be misleading or inaccurate.


W J Gillooly 20/8/99
Director-General


J M Cuthbert
Financial Controller

Financial Reports



INDEPENDENT AUDIT REPORT

BOX 12 GPO
SYDNEY NSW 2001

DEPARTMENT OF SPORT AND RECREATION

To Members of the New South Wales Parliament and the Director-General

Scope

I have audited the financial report of the Department of Sport and Recreation for the year ended 30 June 1999. The financial report includes the consolidated financial statements of the consolidated entity comprising the Department of Sport and Recreation and the entities it controlled at year end or from time to time during the financial year. The Director-General is responsible for the financial report consisting of the accompanying statement of financial position, operating statement, statement of cash flows, program statement - expenses and revenues and summary of compliance with financial directives, together with the notes thereto, and information contained therein. My responsibility is to express an opinion on the financial report to Members of the New South Wales Parliament and the Director-General based on my audit as required by sections 34 and 45F(1) of the *Public Finance and Audit Act 1983*. My responsibility does not extend here to an assessment of the assumptions used in formulating budget figures disclosed in the financial report.

My audit has been conducted in accordance with the provisions of the Act and Australian Auditing Standards to provide reasonable assurance whether the financial report is free of material misstatement. My procedures included examination, on a test basis, of evidence supporting the amounts and other disclosures in the financial report, and the evaluation of accounting policies and significant accounting estimates.

In addition, other legislative and policy requirements, which could have an impact on the Department of Sport and Recreation's financial report, have been reviewed on a cyclical basis. For this year, the requirements examined comprised compliance with:

- core business activities being in accordance approved program descriptions;
- the time limits set in the *Annual Reports (Departments) Act 1985* for the presentation of the Department's annual report to Parliament;
- the Department's policies and procedures in respect of grants made to entities external to the New South Wales public sector.

These procedures have been undertaken to form an opinion whether, in all material respects, the financial report is presented fairly in accordance with the requirements of the *Public Finance and Audit Act 1983*, Accounting Standards and other mandatory professional reporting requirements so as to present a view which is consistent with my understanding of the Department's and the consolidated entity's financial position, the results of their operations and their cash flows.

The audit opinion expressed in this report has been formed on the above basis.

Audit Opinion

In my opinion, the financial report of the Department of Sport and Recreation complies with section 45E of the Act and presents fairly in accordance with applicable Accounting Standards and other mandatory professional reporting requirements Department's and the consolidated entity's financial position as at 30 June 1999 and the results of their operations and their cash flows for the year then ended.

G. J. GIBSON, FCPA
PRINCIPAL AUDITOR

(duly authorised by the Auditor-General of New South Wales
under section 45F(1A) of the Act)

SYDNEY
26 August 1999

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NSW DEPARTMENT OF SPORT AND RECREATION AND CONTROLLED ENTITY

Operating Statement for the year ended June 30, 1999

	Notes	Economic Entity		Parent Entity		
		Actual 1999 \$'000	Actual 1998 \$'000	Actual 1999 \$'000	Budget 1999 \$'000	Actual 1998 \$'000
Expenses						
Operating Expenses						
Employee Related	2 (a)	25,443	22,945	25,443	24,423	22,945
Other Operating Expenses	2 (b)	17,966	16,896	17,924	16,514	16,849
Maintenance	2 (c)	2,875	3,436	2,875	1,811	3,436
Depreciation	2 (d)	2,196	2,024	1,838	2,450	1,713
Grants and Subsidies	2 (e)	20,689	12,139	20,689	21,811	12,139
Total Expenses		69,169	57,440	68,769	67,009	57,082
Less:						
Retained Revenue						
Sale of Goods and Services	3 (a)/4	19,141	21,144	18,609	17,425	18,340
Investment Income	3 (b)	487	517	463	250	517
Donations and Industry Contributions	3 (c)	1,978	1,574	1,978	1,832	1,574
Other Revenue	3 (d)	453	779	449	76	741
Total Retained Revenue		22,059	24,014	21,499	19,583	21,172
Gain/(Loss) on Sale/Disposal of Non-Current Assets	5	(102)	(21)	(102)	0	(21)
Net Cost of Services	21	47,212	33,447	47,372	47,426	35,931
Government Contributions						
Recurrent Appropriation (Net of Transfer Payments)	6/7	41,121	32,015	41,121	41,081	32,015
Capital Appropriation (Net of Transfer Payments)	6/7	985	4,384	985	3,134	4,384
Return to Crown Entity on Sale and Lease of Assets		(409)	(330)	(55)	(55)	(55)
Acceptance by Crown Entity of Employee Entitlements and Other Liabilities	8	2,342	2,089	2,342	1,900	2,089
Total Government Contributions		44,039	38,158	44,393	46,060	38,433
Surplus/(Deficit) for the year		(3,173)	4,711	(2,979)	(1,366)	2,502

The accompanying notes form part of these Statements.

NSW DEPARTMENT OF SPORT AND RECREATION AND CONTROLLED ENTITY

Statement of Financial Position as at June 30, 1999

	Notes	Economic Entity		Parent Entity		
		Actual 1999 \$'000	Actual 1998 \$'000	Actual 1999 \$'000	Budget 1999 \$'000	Actual 1998 \$'000
Assets						
Current Assets						
Cash	9	10,053	11,416	9,408	6,021	11,014
Receivables	10	1,699	1,672	1,684	1,277	1,622
Total Current Assets		11,752	13,088	11,092	7,298	12,636
Non-Current Assets						
Land and Buildings	11	94,810	95,039	79,362	59,177	79,233
Plant and Equipment	11	2,216	2,425	2,216	2,258	2,425
Receivables	10	1,807	2,006	1,807	2,950	2,006
Total Non-Current Assets		98,833	99,470	83,385	64,385	83,664
Total Assets		110,585	112,558	94,477	71,683	96,300
Liabilities						
Current Liabilities						
Accounts Payable	12	3,579	2,739	3,528	3,127	2,732
Employee Entitlements	13	2,271	1,930	2,271	2,172	1,930
Total Liabilities		5,850	4,669	5,799	5,299	4,662
Net Assets		104,735	107,889	88,678	66,384	91,638
Equity						
Accumulated Funds		83,196	86,369	67,139	65,164	70,118
Asset Revaluation Reserve		21,539	21,520	21,539	1,220	21,520
Total Equity	14	104,735	107,889	88,678	66,384	91,638

The accompanying notes form part of these Statements.

NSW DEPARTMENT OF SPORT AND RECREATION AND CONTROLLED ENTITY

Statement of Cash Flows for the year ended June 30, 1999

	Notes	Economic Entity		Parent Entity		
		Actual 1999 \$'000	Actual 1998 \$'000	Actual 1999 \$'000	Budget 1999 \$'000	Actual 1998 \$'000
Cash Flows from Operating Activities						
Payments						
Employee Related		(23,797)	(21,763)	(23,797)	(23,013)	(21,763)
Grants and Subsidies		(20,689)	(12,139)	(20,689)	(21,811)	(12,139)
Other		(20,226)	(20,046)	(20,182)	(21,125)	(19,937)
Total Payments		(64,712)	(53,948)	(64,668)	(65,949)	(53,839)
Receipts						
Sale of Goods and Services		19,139	18,495	18,557	17,425	17,998
Interest Received		477	549	467	503	549
Other		2,412	1,721	2,408	1,908	1,716
Total Receipts		22,028	20,765	21,432	19,836	20,263
Cash Flows from Government						
Recurrent Appropriation (Net of Transfer Payments)		41,121	32,015	41,121	41,081	32,015
Capital Appropriation (Net of Transfer Payments)		985	4,384	985	3,134	4,384
Return to Crown Entity on Sale of Assets		(55)	(55)	(55)	(55)	(55)
Cash Reimbursements from the Crown Entity		1,368	951	1,368	640	951
Cash Transfers to the Consolidated Fund		(308)	(275)	0	0	0
Net Cash Flows From Government		43,111	37,020	43,419	44,800	37,295
Net Cash Flows from Operating Activities	21	427	3,837	183	(1,313)	3,719
Cash Flow from Investing Activities						
Purchases of Property, Plant and Equipment		(1,841)	(2,757)	(1,841)	(3,079)	(2,757)
Advance Payments Received/(Advances Made)		52	543	52	(700)	543
Net Cash Flows from Investing Activities		(1,789)	(2,214)	(1,789)	(3,779)	(2,214)
Net Increase/(Decrease) in Cash		(1,362)	1,623	(1,606)	(5,092)	1,505
Opening Cash and Cash Equivalents		11,415	9,793	11,014	11,113	9,509
Closing Cash and Cash Equivalents	21	10,053	11,416	9,408	6,021	11,014

The accompanying notes form part of these Statements.

NSW DEPARTMENT OF SPORT AND RECREATION AND CONTROLLED ENTITY

Program Statement Expenses and Revenues for the year ended 30 June 1999

	Notes	Program 1		Eastern Creek Not Attributable		Total			
		1999 \$'000	1998 \$'000	1999 \$'000	1998 \$'000	1999 \$'000	1998 \$'000		
1. Department's Expenses and Revenue									
Expenses									
Operating expenses									
Employee Related		25,443	22,945	0	0	0	25,443	22,945	
Other Operating Expenses		17,924	16,849	42	47	0	17,966	16,896	
Maintenance		2,875	3,436	0	0	0	2,875	3,436	
Depreciation		1,838	1,713	358	311	0	2,196	2,024	
Grants and Subsidies		20,689	12,139	0	0	0	20,689	12,139	
Total Expenses		68,769	57,082	400	358	0	69,169	57,440	
Retained Revenue									
Sale of Goods and Services		18,483	18,259	658	2,885	0	19,141	21,144	
Investment Income		487	517	24	0	0	511	517	
Donations and Industry Contributions		1,978	1,574	0	0	0	1,978	1,574	
Other Revenue		425	741	4	38	0	429	779	
Total Retained Revenue		21,373	21,091	686	2,923	0	22,059	24,014	
Gain/(Loss) on Sale/Disposal of Non-Current Assets		(102)	(21)	0	0	0	(102)	(21)	
Net Cost of Services		47,498	36,012	(286)	(2,565)	0	47,212	33,447	
Government Contributions		0*	38,433	(354)*	(275)	44,039	0*	44,039	38,158
Net Expenditure/(Revenue)		(47,498)	2,421	(68)	2,290	44,039	0	(3,173)	4,711
2. Administered Expenses and Revenue									
Administered Expenses									
Transfer Payments	7	9,075	7,911	0	0	0	9,075	7,911	
Total Administered Expenses		9,075	7,911	0	0	0	9,075	7,911	
Administered Revenue									
Transfer Receipts	6	0	7,911	0	0	9,075	9,075	7,911	
Consolidated Fund:									
- Taxes, fees and fines	23	32	28	0	0	0	32	28	
Total Administered Revenue		32	7,939	0	0	9,075	9,107	7,939	
Administered Revenue Less Expenses		(9,043)	28	0	0	9,075	32	28	

The name and purpose of each program is summarised in Note 24. Note, as the Program Statement covers the Economic Entity it includes the program Statement of the Department and also the controlled entity Eastern Creek Raceway.

The above items of Expenses and Revenue have been included after adjustments have been made for eliminations on consolidation of the Department's and Eastern Creek Raceway's financial figures.

* Due to a change in Appropriation of Government contributions from individual Programs to the total Department for 1999 and subsequent financial years, contributions for 1999 have been included in the Not Attributable column.

The accompanying notes form part of these financial statements

NSW DEPARTMENT OF SPORT AND RECREATION AND CONTROLLED ENTITY

Summary of Compliance with Financial Directives for the year ended 30 June 1999

	1999				1998			
	Recurrent		Capital		Recurrent		Capital	
	Approp. \$'000	Expend. \$'000	Approp. \$'000	Expend. \$'000	Approp. \$'000	Expend. \$'000	Approp. \$'000	Expend. \$'000
Original Budget Appropriation/Expenditure								
Appropriation Act	48,982	48,982	3,134	973	40,747	39,926	2,234	2,234
Appropriations (1997-98) Budget							2,400	2,150
Variations Act 1998								
s21A PF&AA								
- special appropriation								
s24 PF&AA								
- transfers of functions between departments								
s26 PF&AA - Commonwealth								
specific purpose payments	48,982	48,982	3,134	973	40,747	39,926	4,634	4,384
Other Appropriations/Expenditure								
Treasurer's Advance	2,572	1,214						
Section 22 - expenditure for certain works and services			12	0				
Transfers from another agency (section 28 of the Appropriation Act)								
	2,572	1,214	12	0	0	0	0	0
Total Appropriation/Expenditure (includes Transfer Payments)	51,554	50,196	3,146	973	40,747	39,926	4,634	4,384
Drawdowns from Treasury		50,196		985		39,926		4,384
Total Unspent Appropriations		0		12		0		0

NSW DEPARTMENT OF SPORT AND RECREATION AND CONTROLLED ENTITY

Summary of Compliance with Financial Directives for the year ended 30 June 1999 (continued)

Additional Appropriations for 1999 are as follows:

Recurrent Appropriation

The variation of \$1.214 million between the original Recurrent Appropriation (\$48.982 million) and Expenditure (\$50.196 million) comprises:

(Increase)/Decrease in Appropriation:	1999 \$'000
Additional Grant funding:	
Operating costs relating employment screening required under the new Child Protection Legislation	100
Capital Grants for Shooting Clubs	1,000
Extension of the Water Safety Program for community awareness and water safety education services	165
Funding contribution for the operation of National Aboriginal Sports Corporation Australia	50
An increase in funding to meet costs required to maintain essential water services provided by the Royal Life Saving Society of Australia (NSW Branch)	60
	<u>1,375</u>
Additional Administered Grant Funding:	
The Operator's grant for the Sydney International Athletic and Aquatic Centres	405
Capital equipment and CPI salary increases for the NSW Institute of Sport	792
Total Increase in Appropriation	<u>2,572</u>
Adjustments:	
Return to Treasury of 1998 surplus drawdowns	(682)
Carry over of Capital Grants for Shooting Clubs to be drawn down in the 2000 Financial Year	(676)
	<u>1,214</u>
Increase in Recurrent Expenditure	<u><u>1,214</u></u>

Capital Appropriation

The variation of \$2.161 million between the original Capital Appropriation (\$3.134 million) and Expenditure (\$973,000) comprises:

(Increase)/Decrease in Appropriation:	
Capital costs relating to employment screening required under the new Child Protection Legislation.	12
Adjustments:	
Carry over of remediation of the Shotgun Range at the Sydney Academy of Sport to be drawn down in the 2000 financial year	(800)
Return to Treasury of 1998 surplus drawdowns	(1,361)
Carry over of expenditure on capital costs for employment screening to the 2000 financial year	(12)
	<u>(2,161)</u>
Decrease in Capital Expenditure	<u><u>(2,161)</u></u>

NSW DEPARTMENT OF SPORT AND RECREATION AND CONTROLLED ENTITY

Notes to and forming part of the Financial Statements for the year ended 30 June, 1999

1. Summary of Significant Accounting Policies**(a) Reporting Entity**

The NSW Department of Sport and Recreation as a reporting entity comprises the operating activities and entities under the control of the Department, with the exception of Eastern Creek Raceway, which is a separate reporting entity forming part of the NSW Department of Sport and Recreation Economic Entity. In the process of preparing the consolidated financial statements for the economic entity consisting of the controlling and controlled entities, all inter-entity transactions and balances have been eliminated.

On 29 November 1996, the Australian Racing Drivers Club formally took over the lease of the Eastern Creek Raceway facility. The Government retains ownership of the Raceway and control of this facility is still deemed to reside with the Department.

(b) Basis of Accounting

The financial statements are a general purpose financial report which have been prepared on an accruals basis and in accordance with applicable Australian Accounting Standards and other mandatory professional reporting requirements, the requirements of the Public Finance and Audit Act and Regulations, and the Financial Reporting Directions published in the Financial Reporting Code for Budget Dependent Agencies or issued by the Treasurer under section 9(2)(n) of the Act.

Where there are inconsistencies between the above requirements, the legislative provisions have prevailed.

Statements of Accounting Concepts are used as guidance in the absence of applicable Accounting Standards, Urgent Issues Group Consensus Views and legislative requirements.

Except for property, plant and equipment, which are recorded at valuation, the financial statements are prepared in accordance with the historical cost convention. All amounts are rounded to the nearest one thousand dollars and are expressed in Australian currency. The accounting policies adopted are consistent with those of the previous year unless otherwise stated.

(c) Administered Activities

The Department administers, but does not control, certain activities on behalf of the Crown Entity. It is accountable for the transactions relating to those administered activities but does not have the discretion, for example, to deploy the resources for the achievement of its own objectives.

Transactions and balances relating to the administered activities are not recognised as the Department's revenues, expenses, assets and liabilities, but are disclosed in accompanying schedules as

"Administered Revenues", "Administered Expenses", "Administered Assets" and "Administered Liabilities".

The accrual basis of accounting and all applicable accounting standards have been adopted for the reporting of the administered activities.

(d) Parliamentary Appropriations and Contributions from Other Bodies

Parliamentary appropriations and contributions from other bodies (including grants and donations) are recognised as revenues when the agency obtains control over the assets comprising the appropriations/contributions. Control over appropriations and contributions is normally obtained upon the receipt of cash.

With effect from the financial year ended 30 June 1999, appropriations are received on an agency basis. Prior to the 1999 financial year, agencies received appropriations on a program basis. This has resulted in a change in the Summary of Compliance with Financial Directives as program information is no longer required.

(e) Retained Revenues

Revenue is recognised to the extent that it is probable that the economic benefits will flow to the entity and the revenue can be reliably measured. The following specific recognition criteria must be met before revenue is recognised:

Rendering of Services - where control of a right exists to receive consideration upon completion of or a stage of services provided. Or in case of lease fees - where control of a right to receive consideration for the provision of assets has been attained, revenue from operating leases are recognised by allocating minimum lease payments on a basis representative of the pattern of service rendered through the provision of the leased asset in accordance with AAS 17. In addition, if lease fees are in the form of contributions of fixed assets from the lessee, these contributions are recognised as revenue at the fair value of the assets at the time when the depreciable asset is first put into use or held ready for use by the lessee.

Sale of Goods - where a right to receive consideration exists upon control of goods passing to a buyer.

Investment Income - control of a right to receive consideration for the provision of, or investment in, assets has been attained.

Donations and Industry Contributions - refer note 1 (d).

(f) Employee Entitlements

(i) Wages and Salaries, Annual Leave, Sick Leave and On-costs: Liabilities for wages and salaries and annual leave are measured as the amount unpaid at the reporting date at current remuneration rates in respect of employees' services up to that date.

1. Summary of Significant Accounting Policies (continued)

Unused non-vesting sick leave does not give rise to a liability as it is not considered probable that sick leave taken in the future will be greater than the entitlements occurred in the future.

The outstanding amounts of payroll tax, workers compensation insurance premiums and fringe benefits tax, which are consequential to employment, are recognised as liabilities and expenses where the employee entitlements to which they relate have been recognised.

(ii) Long Service Leave and Superannuation:

The Department's liabilities for long service leave and superannuation are assumed by the Crown Entity. The Department accounts for the liability as having been extinguished resulting in the amount assumed being shown as part of the non-monetary revenue item described as "Acceptance by the Crown Entity of Employee Entitlements and Other Liabilities".

Long service leave is measured on a nominal basis. The nominal method is based on the remuneration rates at year end for all employees with five or more years of service. It is considered that this measurement technique produces results not materially different from the estimate determined by using the present value basis of measurement.

The superannuation expense for the financial year is determined by using the formulae specified in the Treasurer's Directions. The expense for certain superannuation schemes (ie. Basic Benefit and First State Super) is calculated as a percentage of the employees' salary. For other superannuation schemes (ie. State Superannuation Scheme and State Authorities Superannuation Scheme) the expense is calculated as a multiple of the employees' superannuation contributions.

(g) Insurance

The Department's insurance activities are conducted through the NSW Treasury Managed Fund Scheme of self insurance for Government agencies. The expense (premium) is determined by the Fund Manager based on past experience.

(h) Property, Plant and Equipment

(i) Acquisition:

The cost method of accounting is used for the initial recording of all acquisitions of assets controlled by the Department. Cost is determined as the fair value of the assets given as consideration plus the costs incidental to the acquisition.

Assets acquired at no cost, or for nominal consideration, are initially recognised as assets and revenues at their fair value at the date of acquisition.

Fair value means the amount at which an asset could be exchanged between a knowledgeable, willing buyer and a knowledgeable, willing seller in an arm's length transaction.

(ii) Capitalisation Criteria

Plant and equipment costing \$5,000 and above individually with an expected useful life of one year or greater is capitalised.

(iii) Revaluation of Physical Non-Current Assets

Land and buildings are revalued at five yearly intervals. Independent assessments are obtained of the value of land and buildings based on existing use and present condition. Valuations adopted in the financial statements do not exceed these independent assessments. The last such revaluation was completed on 1 July 1997.

Assets previously not recorded are brought to account at fair value and the financial effect of this is recorded in the Operating Statement. Asset revaluation decrements, which are considered abnormal by reason of their size and effect on the Operating Statement, are also brought to account as an abnormal item. Asset revaluation increments are credited directly to the Asset Revaluation Reserve, which forms part of total equity.

Where assets are revalued upward or downward as a result of a revaluation of a class of non-current physical assets, the Department restates separately the gross amount and the related accumulated depreciation of that class of asset.

The recoverable amount test has not been applied as the Department is a not-for-profit entity whose service potential is not related to the ability to generate net cash inflows. However, this exemption does not apply to the controlled entity, Eastern Creek Raceway, as the service potential of its non-current assets is related to its ability to generate net cash inflows.

Items of plant and equipment which are considered not to be material in context of these accounts are included at historical cost less accumulated depreciation. The resulting written down value has due regard to depreciation rates that reflect the useful life of each asset and it is considered this represents a reasonable approximation of their market value.

In instances where the Department considers it appropriate, certain assets have been revalued internally to allow for the adjusted asset balance to be depreciated over the anticipated remaining useful life of these assets.

(h) Property, Plant and Equipment (continued)

(iv) Depreciation:

Depreciation is provided on a straight line basis for all depreciable assets so as to write off the depreciable amount of each asset as it is consumed over its useful life to the Department. This includes adjusting where appropriate depreciation rates for buildings in line with external valuations so as to write off the adjusted written down values over their remaining useful lives. The Department's land is not a depreciable asset.

Useful lives of the Department's assets have been determined as follows:

Average Useful Life

	Years	
	Economic Entity	Parent Entity
Buildings	50	50
Computer Equipment	4	4
General Plant & Equipment	10	10
Motor Vehicles/Marine Vessels	2-10	2-10
Land Improvements	20	20
Track	17	-

(i) Leased Assets

A distinction is made between finance leases which effectively transfer from the lessor to the lessee substantially all the risks and benefits incidental to ownership of the leased assets, and operating leases under which the lessor effectively retains all such risks and benefits.

Operating lease payments are charged to the Operating Statement in the periods in which they are incurred.

(j) Financial Instruments Disclosure

Disclosure requirements are applicable to the economic entity.

(i) Cash:

Cash comprises cash on hand and bank balances within the Treasury Banking System. Interest is earned on daily bank balances at the monthly average NSW Treasury Corporation (Tcorp) 11 am unofficial cash rate adjusted for a management fee to Treasury.

(ii) Receivables:

All trade debtors are recognised as amounts receivable at balance date. Collectability of trade debtors is reviewed on an ongoing basis. Debts which are known to be uncollectable are written off. A provision for doubtful debts is raised when some doubt as to collection exists. The credit risk is the carrying amount (net of any provision for doubtful debts). No interest is earned on trade debtors. The carrying amount approximates net fair value. Sales are made on 30 day terms.

Financial Reports

NSW DEPARTMENT OF SPORT AND RECREATION AND CONTROLLED ENTITY

Notes to and forming part of the Financial Statements for the year ended 30 June 1999

1. Summary of Significant Accounting Policies (continued)**(i) Financial Instruments Disclosure (continued)****(iii) Trade Creditors and Accruals**

The liabilities are recognised for amounts due to be paid in the future for goods or services received, whether or not invoiced. Amounts owing to suppliers (which are unsecured) are settled in accordance with the policy set out in Treasurer's Direction 219.01. If trade terms are not specified, payment is made no later than the end of the month following the month in which an invoice or a statement is received. Treasurer's Direction 219.01 allows the Minister to award interest for late payment. There was no late payments made (nil in 1998).

2. Expenses**(a) Employee Related**

	Economic Entity		Parent Entity	
	1999	1998	1999	1998
	\$'000	\$'000	\$'000	\$'000
Salaries and Wages (including Recreation Leave)	20,948	18,876	20,948	18,876
Superannuation	1,558	1,367	1,558	1,367
Payroll Tax and Fringe Benefits Tax	1,779	1,682	1,779	1,682
Long Service Leave	776	631	776	631
Workers Compensation Insurance	382	389	382	389
	25,443	22,945	25,443	22,945

(b) Other Operating

Fees and Licences	4,238	3,312	4,234	3,270
Advertising and Promotions	725	556	725	556
Food and Catering	2,304	2,141	2,304	2,141
Accommodation Rental	1,845	1,965	1,845	1,965
Minor Equipment	1,664	2,010	1,664	2,010
Cleaning	1,164	1,118	1,164	1,118
Gas and Electricity	641	650	641	650
Postal and Telephone	1,115	1,189	1,115	1,189
Bad and Doubtful Debts	224	184	224	184
Insurance	563	534	563	534
Motor Vehicle and Marine	931	765	931	765
Transport	567	537	567	537
Operating Lease Rental Costs	78	74	78	74
Travel	700	640	700	640
Printing	429	502	429	502
Rates and Charges	203	217	203	217
Consultancy Fees	86	72	53	72
Freight and Courier Costs	163	116	163	116
Books	249	239	249	239
External Auditors Remuneration	77	75	72	70
	17,966	16,896	17,924	16,849

(c) Maintenance

Repairs and Routine Maintenance:				
General	2,638	3,225	2,638	3,225
Computer	237	211	237	211
	2,875	3,436	2,875	3,436

(d) Depreciation

Buildings	1,166	1,132	968	887
Computer Equipment	157	142	157	142
General Plant and Equipment	182	198	182	198
Motor Vehicles and Marine Vessels	79	74	79	74
Land Improvements	612	478	452	412
	2,196	2,024	1,838	1,713

NSW DEPARTMENT OF SPORT AND RECREATION AND CONTROLLED ENTITY

Notes to and forming part of the Financial Statements for the year ended 30 June 1999

2. Expenses (continued)

	Economic Entity		Parent Entity	
	1999 \$'000	1998 \$'000	1999 \$'000	1998 \$'000
(e) Grants and Subsidies				
Special Community Groups Assistance	411	164	411	164
Assist Children to attend Sport and Recreation Centres	10	2	10	2
Sport and Recreation Fund:				
Non Capital Grants	5,998	6,170	5,998	6,170
Capital Assistance Grants	9,740	5,068	9,740	5,068
International Sporting Events Council	530	735	530	735
Olympic Service Grants	4,000	0	4,000	0
	20,689	12,139	20,689	12,139

3. Revenue

(a) Sale of Goods and Services

Rendering of Services:

Fees for Sport and Recreation Services:				
Outdoor Education	6,525	6,703	6,525	6,703
Other (incl Commercial Services, Vacation and Community Groups)	7,548	7,069	7,548	7,069
Regional Programs	1,718	1,447	1,718	1,447
Vacation Swimming and Activity	993	1,303	993	1,303
Minor Charges	830	772	830	853
Lease Fees Eastern Creek Raceway	658	600	0	0
Capitalised Value of Lease Improvements	0	2,285	0	0
Rental and Hiring	242	251	242	251
Cost Recoveries	82	161	208	161
	18,596	20,591	18,064	17,787

Sale of Goods:

Clothing, Souvenirs and Publications	545	553	545	553
	19,141	21,144	18,609	18,340

(b) Investment Income

Interest	487	517	463	517
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(c) Donations and Industry Contributions

GMT - Youth Entertainment Project	0	35	0	35
Australian Sports Commission	1,108	1,255	1,108	1,255
Department of Employment, Education and Training	83	6	83	6
Advanced Energy	5	0	5	0
NSW Netball	5	0	5	0
Local Government Other	38	0	38	0
Perisher Blue	17	10	17	10
Department of Health	0	20	0	20
Campbelltown Council	20	0	20	0
Liverpool City Council	20	0	20	0
Goulburn Shire Council	5	0	5	0
Wallindilly Council	5	0	5	0
Australian Sports Drug Agency	40	40	40	40
Athletes with Disability	107	70	107	70
Motor Accident Authority	50	15	50	15
NSW Institute of Sport	50	13	50	13
NSW Ski Association	48	28	48	28
Australian Disabled Skiers Association	289	0	289	0
Other	88	82	88	82
	1,978	1,574	1,978	1,574

NSW DEPARTMENT OF SPORT AND RECREATION AND CONTROLLED ENTITY

Notes to and forming part of the Financial Statements for the year ended 30 June 1999

	Economic Entity		Parent Entity	
	1999	1998	1999	1998
	\$'000	\$'000	\$'000	\$'000
(d) Other Revenue				
Insurance Claims	223	45	223	45
Asset Revaluation Increment (refer Notes 1(h)(iii), 4(b) and 11)	0	599	0	599
Other	230	135	226	97
	453	779	449	741

4. Abnormal Items

Sale of Goods and Services	(a)	0	2,285	0	0
Other Revenue	(b)	0	599	0	599
		0	2,884	0	599

Expenses and Retained Revenue include items which are considered to be abnormally large due to their size and effect. These comprise:

1998 Financial Year

- (a) Eastern Creek Raceway, the controlled entity, brought to account \$2,285,000 in Revenue which is attributable to capital improvements. Under the lease agreement for the Eastern Creek Raceway facility, the operator is required to make capital improvements, ownership of which will remain with the Government.
- (b) Revenue of \$599,000 arose as a result of the Department revaluing its land at 1 July 1997, the figure representing a reversal of a revaluation decrement from the 1 July 1993 valuation (refer also Note 1(h)(iii) and 11).

	Economic Entity		Parent Entity	
	1999	1998	1999	1998
	\$'000	\$'000	\$'000	\$'000
5. Gain/(Loss) on Sale of Non-Current Assets				
Sale/Disposal of Property, Plant and Equipment:				
Proceeds from Sale	0	0	0	0
Less: Written Down Value of Assets Disposed	(102)	(21)	(102)	(21)
Net Gain/(Loss) on Disposal	(102)	(21)	(102)	(21)

6. Appropriations

Total Recurrent Drawdowns (per Summary of Compliance)	50,196	39,926	50,196	39,926
Less: Transfer Payments	(9,075)	(7,911)	(9,075)	(7,911)
Recurrent Appropriation (per Operating Statement)	41,121	32,015	41,121	32,015
Total Capital Drawdowns (per Summary of Compliance)	985	4,384	985	4,384
Less: Transfer Payments	0	0	0	0
Capital Appropriation (per Operating Statement)	985	4,384	985	4,384

NSW DEPARTMENT OF SPORT AND RECREATION AND CONTROLLED ENTITY

Notes to and forming part of the Financial Statements for the year ended 30 June 1999

	Economic Entity		Parent Entity	
	1999 \$'000	1998 \$'000	1999 \$'000	1998 \$'000
7. Transfer Payments				
Grant payments to other entities outside the Economic Entity for which the Department operates in the capacity of an agent:				
NSW Institute of Sport: Operating Grant	3,791	3,000	3,791	3,000
State Sports Centre Trust: Maintenance Contribution Grant	801	801	801	801
International Athletic and Aquatic Centres: Operating Grant/Asset and Estate Maintenance Contributions	4,483	4,110	4,483	4,110
	9,075	7,911	9,075	7,911
8. Acceptance By Crown Entity of Employee Entitlements and Other Liabilities				
Superannuation	1,468	1,369	1,468	1,369
Long Service Leave	776	631	776	631
Payroll Tax	98	89	98	89
	2,342	2,089	2,342	2,089
9. Current Assets - Cash				
Cash on Hand	16	14	16	14
Cash at Bank	10,037	11,402	9,392	11,000
Total Cash	10,053	11,416	9,408	11,014
10. Current/Non-Current Assets - Receivables				
Current				
(a) Loans Receivable				
Sporting Grounds Improvement Fund	409	424	409	424
Sport and Recreation Fund	29	90	29	90
	438	514	438	514
(b) Other				
Prepayments	138	270	138	270
Interest Receivable	240	228	225	228
Trade Debtors*	441	149	441	99
Less: Provision for Doubtful Debts	0	0	0	0
Accounts Receivable	442	511	442	511
	1,261	1,158	1,246	1,108
Total Current Receivables	1,699	1,672	1,684	1,622

*The ageing of Trade Debtors in the Economic Entity comprises Current \$435,000 (\$122,300 in 1998) and 30 days and over \$5,600 (\$26,700 in 1998).

NSW DEPARTMENT OF SPORT AND RECREATION AND CONTROLLED ENTITY

Notes to and forming part of the Financial Statements for the year ended 30 June 1999

	Economic Entity		Parent Entity	
	1999 \$'000	1998 \$'000	1999 \$'000	1998 \$'000
10. Current/Non-Current Assets - Receivables (continued)				
Non-Current				
Loans Receivable				
Sport and Recreation Fund	0	46	0	46
Sporting Grounds Improvement Fund	2,480	2,411	2,480	2,411
Less: Provision for Doubtful Debts	(673)	(451)	(673)	(451)
Total Non-Current Receivables	1,807	2,006	1,807	2,006

11. Non-Current Assets - Property, Plant & Equipment

	Economic Entity							Total \$'000
	Work - in - Progress \$'000	Buildings \$'000	Computer Equipment \$'000	General Plant & Equipment \$'000	Motor Vehicles / Marine Vessels \$'000	Land \$'000	Land Improvements \$'000	
At Cost or Valuation								
Balance at 1.7.98	1,017	61,236	949	4,100	1,092	43,100	8,696	120,190
Additions*	1,734	20	0	36	45	0	25	1,860
Disposals	0	(164)	(28)	(31)	0	0	(25)	(248)
Transfers	(1,770)	843	113	18	0	0	796	0
Revaluations	0	0	0	0	0	0	0	0
Balance at 30.6.99	981	61,935	1,034	4,123	1,137	43,100	9,492	121,802
Accumulated Depreciation								
Balance at 1.7.98	0	(15,697)	(658)	(2,390)	(668)	0	(3,313)	(22,726)
Depreciation for Year	0	(1,166)	(157)	(182)	(79)	0	(613)	(2,197)
Writeback on Disposal	0	70	28	28	0	0	20	146
Revaluations	0	0	0	0	0	0	0	0
Balance at 30.6.99	0	(16,793)	(787)	(2,544)	(747)	0	(3,906)	(24,777)
Written Down Value								
at 1.7.98	1,017	45,539	291	1,710	424	43,100	5,383	97,464
at 30.6.99	981	45,142	247	1,579	390	43,100	5,586	97,025

* Includes \$19,950 correction to 1997/98 revaluation.

NSW DEPARTMENT OF SPORT AND RECREATION AND CONTROLLED ENTITY

Notes to and forming part of the Financial Statements for the year ended 30 June 1999

11. Non-Current Assets - Property, Plant & Equipment (continued)

	Parent Entity							Total \$'000
	Work - in - Progress \$'000	Buildings \$'000	Computer Equipment \$'000	General Plant & Equipment \$'000	Motor Vehicles / Land Marine Vessels \$'000	Land Improvements \$'000		
At Cost or Valuation								
Balance at 1.7.98	1,017	53,328	949	4,100	1,092	37,180	6,020	103,686
Additions*	1,734	20	0	36	45	0	25	1,860
Disposals	0	(164)	(28)	(31)	0	0	(25)	(248)
Transfers	(1,770)	843	113	18	0	0	796	0
Revaluations	0	0	0	0	0	0	0	0
Balance at 30.6.99	981	54,027	1,034	4,123	1,137	37,180	6,816	105,298
Accumulated Depreciation								
Balance at 1.7.98	0	(15,223)	(658)	(2,390)	(668)	0	(3,089)	(22,028)
Depreciation for Year	0	(968)	(157)	(182)	(79)	0	(452)	(1,838)
Writeback on Disposal	0	70	28	28	0	0	20	146
Revaluations	0	0	0	0	0	0	0	0
Balance at 30.6.99	0	(16,121)	(787)	(2,544)	(747)	0	(3,521)	(23,720)
Written Down Value								
at 1.7.98	1,017	38,105	291	1,710	424	37,180	2,931	81,658
at 30.6.99	981	37,906	247	1,579	390	37,180	3,295	81,578

* Includes \$19,950 correction to 1997/98 revaluation.

NSW DEPARTMENT OF SPORT AND RECREATION AND CONTROLLED ENTITY

Notes to and forming part of the Financial Statements for the year ended 30 June 1999

11. Non-Current Assets - Property, Plant & Equipment (continued)

Notes

- (a) The Department's Land was revalued by the State Valuation Office having regard to existing use, as at July 1, 1997. Eastern Creek Raceway's land was revalued, at market value, by Colliers Jardine (NSW) Pty Ltd in December 1995.
- (b) Buildings were also revalued by the State Valuation Office at written down replacement cost at the common date of July 1, 1997, for the Department. Buildings and improvements of the Raceway were revalued by Colliers Jardine (NSW) Pty Ltd in December 1995. Subsequent to the revaluation date new buildings have been completed and included at original cost. The aggregate carrying amount of buildings under each recognition method is as follows:

	Buildings			
	Economic Entity		Parent Entity	
	1999	1998	1999	1998
	\$'000	\$'000	\$'000	\$'000
Revaluation less Accumulated Depreciation	38,829	39,963	32,275	33,229
Original Cost less Accumulated Depreciation	6,313	5,576	5,631	4,876
Total Written Down Value	45,142	45,539	37,906	38,105

- (c) Fully Depreciated Assets-items remaining as assets which have been fully depreciated have an original cost of \$3,794,000 (\$4,453,000 in 1998). These items comprise buildings (\$850,000), computer equipment (\$353,000), Motor Vehicles and Marine Vessels (\$384,000) general plant and equipment (\$1.223 million) and land improvements (\$984,000). Buildings which have been fully depreciated currently provide no economic benefit to the Department and will remain as assets pending determination of future requirements. Computer equipment will be, or is, considered to be technically obsolete, whilst certain items of general plant and equipment and land improvements are not significant in the context of these accounts and/or will be replaced within the next twelve months.

- (d) Revaluations refer to external valuations of land and buildings (refer also Note 1 (h)(iii) and 4(b)).

- (e) Useful lives for buildings have been determined on the basis that all existing buildings will remain in service until at least 2005.

- (f) Work in Progress (WIP) consists of:

	Parent Entity	
	1999	1998
	\$'000	\$'000
Lake Ainsworth Sport & Recreation Centre: Seal Wall	0	378
Milson Island Sport & Recreation Centre: Amenities Block	0	367
Myuna Bay Sport & Recreation Centre: Construct Group Accommodation Unit 1 Sewerage Treatment Plant	157 576	25 247
Broken Bay Sport & Recreation Centre: Construct Wharf	26	0
Sydney Academy of Sport, Narrabeen: Construct Storage Shed Decontamination of Shotgun Range	125 29	0 0
Computer Services: Customer Information Management System	68	0
	981	1,017

NSW DEPARTMENT OF SPORT AND RECREATION AND CONTROLLED ENTITY

Notes to and forming part of the Financial Statements for the year ended 30 June 1999

12. Current Liabilities - Accounts Payable

	Economic Entity		Parent Entity	
	1999 \$'000	1998 \$'000	1999 \$'000	1998 \$'000
Creditors	70	30	70	23
Other:				
Accrued Expenses	1,384	1,090	1,333	1,090
Fees Received in Advance	1,796	1,586	1,796	1,586
Holding Accounts	329	33	329	33
	3,579	2,739	3,528	2,732

13. Current Liabilities - Employee Entitlements

Recreation Leave				
Balance 1 July, 1998	1,698	1,572	1,698	1,572
Increase/(Decrease) in provision	300	126	300	126
<i>Balance 30 June, 1999</i>	1,998	1,698	1,998	1,698
Accrued Salaries and Wages	273	232	273	232
<i>Aggregate Employee Entitlements</i>	2,271	1,930	2,271	1,930

Aggregate Employee Entitlements exclude Long Service Leave and Superannuation (refer note 1 (f)).
Recreation leave actually paid was charged directly to the Operating Statement.

14. Changes in Equity

	Accumulated Fund		Asset Revaluation		Total Equity	
	1999 \$'000	1998 \$'000	1999 \$'000	1998 \$'000	1999 \$'000	1998 \$'000
Parent Entity						
Balance 1 July, 1998	70,118	67,616	21,520	1,220	91,638	68,836
Surplus/(Deficit) for the year	(2,979)	2,502	0	0	(2,979)	2,502
Revaluation Increment: Land/Buildings*	0	0	19	20,300	19	20,300
Balance 30 June, 1999	67,139	70,118	21,539	21,520	88,678	91,638
Economic Entity						
Balance 1 July, 1998	86,369	81,658	21,520	1,220	107,889	82,878
Surplus/(Deficit) for the year	(3,173)	4,711	0	0	(3,173)	4,711
Revaluation Increment: Land/Buildings*	0	0	19	20,300	19	20,300
Balance 30 June, 1999	83,196	86,369	21,539	21,520	104,735	107,889

* Includes correction to 1997/98 revaluation increment.

NSW DEPARTMENT OF SPORT AND RECREATION AND CONTROLLED ENTITY

Notes to and forming part of the Financial Statements for the year ended 30 June 1999

15. Financial Instruments

(a) Credit Risk Exposures

The credit risk on financial assets of the Economic Entity included in the Statement of Financial Position is the carrying amount (net of any provisions for loss) based on historical cost.

The maximum exposure to a single debtor is \$807,000 (1998 \$821,000) - refer Loans Receivable below.

(b) Interest Rate Risk Exposures

The Economic Entity's exposure to interest rate risk and the effective weighted average interest rate for each class of financial assets and financial liabilities is set out below.

Exposures arise from assets and liabilities bearing variable interest rates as the Economic Entity does not hold fixed rate assets and liabilities.

	Weighted Ave Rate	Economic Entity Variable Interest Rate Maturity Dates			Non Interest Bearing \$'000	Total \$'000
		1 Year or Less \$'000	Over 1 to 5 Years \$'000	More than 5 years \$'000		
1999						
On Balance Sheet						
Financial Assets						
Cash	3.75%	10,053				10,053
Loans Receivable	4.56%	112	257	1,876		2,245
Trade Debtors					441	441
Other Receivables					682	682
		10,165	257	1,876	1,123	13,421
Financial Liabilities						
Creditors					70	70
Accrued Expenses					1,384	1,384
		0	0	0	1,454	1,454
Net Financial Assets/(Liabilities)		10,165	257	1,876	(331)	11,967

NSW DEPARTMENT OF SPORT AND RECREATION AND CONTROLLED ENTITY

Notes to and forming part of the Financial Statements for the year ended 30 June 1999

15. Financial Instruments (continued)

(b) Interest Rate Risk Exposures (continued)

	Weighted Ave Rate	Economic Entity			Non Interest Bearing \$'000	Total \$'000
		Variable Interest Rate Maturity Dates				
		1 Year or Less \$'000	Over 1 to 5 Years \$'000	More than 5 years \$'000		
1998						
On Balance Sheet						
Financial Assets						
Cash	4.00%	11,416				11,416
Loans Receivable	3.60%	23	640	1,857		2,520
Trade Debtors					149	149
Other Receivables					739	739
		11,439	640	1,857	888	14,824
Financial Liabilities						
Creditors					30	30
Accrued Expenses					1,090	1,090
		0	0	0	1,120	1,120
Net Financial Assets/(Liabilities)		11,439	640	1,857	(232)	13,704
Reconciliation of Net Financial Assets to Net Assets						
					1999	1998
					\$'000	\$'000
Net Financial Assets/(Liabilities) as above					11,967	13,704
Non Financial Assets and Liabilities:						
Prepayments					138	270
Property, Plant and Equipment					97,026	97,464
Provisions					(2,271)	(1,930)
Fees Received in Advance					(1,796)	(1,586)
Holding Accounts					(329)	(33)
Net Assets per Balance Sheet					104,735	107,889

NSW DEPARTMENT OF SPORT AND RECREATION AND CONTROLLED ENTITY

Notes to and forming part of the Financial Statements for the year ended 30 June 1999

15. Financial Instruments (continued)

(c) Net Fair Value of Financial Assets and Liabilities

The net fair value of cash, and non-interest bearing monetary financial assets and financial liabilities approximates their carrying value.

The net fair value of loans receivable is also based on the carrying amounts (including provisions for doubtful debts) as any discount to reflect the estimated price for these assets in an active and liquid market is not considered material in the context of these accounts.

16. Unclaimed monies

All amounts unclaimed are forwarded to the Treasury for credit of Special Deposits Unclaimed Monies Account and are available for refund from that account. No unclaimed amounts have been held in the accounts in excess of two years.

17. Commitments for Expenditure

(a) Capital Commitments	Economic Entity		Parent Entity	
	1999 \$'000	1998 \$'000	1999 \$'000	1998 \$'000
Aggregate capital expenditure committed at balance date but not provided for in the accounts.				
Major Works				
Lake Ainsworth Sport and Recreation Centre: Construct Sea Wall	0	150	0	150
Minor Works				
Myuna Bay Sport and Recreation Centre: Sewerage Treatment Plant	5	0	5	0
Milson Island Sport and Recreation Centre: Construct Amenities Block	0	30	0	30
Broken Bay Sport and Recreation Centre: Construct Wharf	5	0	5	0
Myuna Bay Sport and Recreation Centre: Construct Group Accommodation Unit 1	367	0	367	0
Computer Services Customer Information Management System	132	0	132	0
Sydney Academy of Sport, Narabeen: Construct Storage Shed	15	0	15	0
Myuna Bay Sport and Recreation Centre: Siteworks	0	150	0	150
Total Capital Commitments	524	330	524	330

There are no further capital commitments beyond one year.

NSW DEPARTMENT OF SPORT AND RECREATION AND CONTROLLED ENTITY

Notes to and forming part of the Financial Statements for the year ended 30 June 1999

17. Commitments for Expenditure (continued)

(a) Capital Commitments (continued)

In addition to the above commitments, it is estimated that \$3.0 million will be spent over the next two years to decontaminate lead spoil in the shotgun range at the Sydney Academy of Sport, Narrabeen. Rectification work will commence in 1999/2000 and a Government Funding allocation of \$1.7 million has been provided for this purpose.

	Economic Entity		Parent Entity		
	1999 \$'000	1998 \$'000	1999 \$'000	1998 \$'000	
(b) Sport and Recreation Fund					
Aggregate expenditure committed without expiry date but not provided for in the accounts.					
Capital Assistance Program					
Approval year	1990	0	10	0	10
	1991	93	93	93	93
	1992	27	27	27	27
	1993	80	130	80	130
	1994	498	596	498	596
	1995	301	635	301	635
	1996	414	875	414	875
	1997	832	1,481	832	1,481
	1998	1,658	2,788	1,658	2,788
	1999	2,331	0	2,331	0
		6,234	6,635	6,234	6,635
Regional Sports Facilities Program					
Approval year	1995	0	48	0	48
	1996	0	0	0	0
	1997	81	81	81	81
	1998	1,955	4,500	1,955	4,500
	1999	2,727	0	2,727	0
		4,763	4,629	4,763	4,629

NSW DEPARTMENT OF SPORT AND RECREATION AND CONTROLLED ENTITY

Notes to and forming part of the Financial Statements for the year ended 30 June 1999

17. Commitments for Expenditure (continued)

	Economic Entity		Parent Entity	
	1999	1998	1999	1998
	\$'000	\$'000	\$'000	\$'000
(b) Sport and Recreation Fund (continued)				
Other				
Aboriginal Sports Program	135	341	135	341
Athletes with Disabilities Program	0	93	0	93
Austswim	30	25	30	25
Blackheath Pool Restoration	238	379	238	379
Coaching Development Grant	0	200	0	200
Coaching/Traineeships for Coaches	0	492	0	492
Country Athletes Scheme	81	0	81	0
Creche Grant Scheme	0	30	0	30
Developing Areas Assistance Scheme	890	1,085	890	1,085
Facility Development & Design	0	511	0	511
Fitness New South Wales	40	42	40	42
Greater Western Games	0	5	0	5
High Performance Athlete Development Program	0	353	0	353
Indoor Sports Training Venues	44	0	44	0
International Facility Development	0	300	0	300
International Sporting Events	12	62	12	62
International Year of Older Persons	71	0	71	0
Kidsafe Organisational Support	50	0	50	0
Major Sports Event Support	93	50	93	50
Pre Olympic Training Facilities	32	150	32	150
Regional Academies of Sport	0	425	0	425
Remote Areas Travel Assistance Scheme	15	59	15	59
Scholarships for Women	64	160	64	160
Shooters Club Development Program	677	0	677	0
Sport for All Kids Program	39	105	39	105
Sporting Exchange Program	67	48	67	48
Sports Drug Testing (ASDA)	0	100	0	100
Sports High Schools	100	200	100	200
Sports House	0	26	0	26
Sydney Kings Participation Initiative	10	0	10	0
Talent Development Programs	0	115	0	115
Volunteer Training for the Elderly	0	11	0	11
Women in Sport - Task Force	0	29	0	29
	2,688	5,396	2,688	5,396
Total Sport and Recreation Fund	13,685	16,660	13,685	16,660

NSW DEPARTMENT OF SPORT AND RECREATION AND CONTROLLED ENTITY

Notes to and forming part of the Financial Statements for the year ended 30 June 1999

17. Commitments for Expenditure (continued)

	Economic Entity		Parent Entity	
	1999 \$'000	1998 \$'000	1999 \$'000	1998 \$'000
(c) Sport and Recreation Fund-FootyTAB				
1993 Regional Sports Facilities	306	450	306	450
1997 Regional Sports Facilities	790	1,621	790	1,621
1999 Regional Sports Facilities	422	0	422	0
NSW Country Rugby League	370	270	370	270
NSW Rugby League	602	602	602	602
NSW Rugby Union	205	0	205	0
NSW Soccer Federation	0	230	0	230
NSW Australian Football League	100	0	100	0
NSW Surf Life Saving Assoc.	0	600	0	600
Total Sport and Recreation Fund - FootyTAB	2,795	3,773	2,795	3,773
(d) Sporting Grounds Improvement Fund				
1993 Regional Sports Facilities	81	150	81	150
(e) Operating Lease Commitments				
Aggregate operating lease expenditure contracted for at balance date but not provided for in the accounts				
Within one year	1,586	1,585	1,586	1,585
One to two years	899	773	899	773
Two to Five Years	502	741	502	741
Later than five years	842	971	842	971
Total Lease Commitments	3,829	4,070	3,829	4,070
Representing:				
Cancelable Operating Leases	1,144	0	1,144	0
Non-cancelable Operating Leases	2,685	4,070	2,685	4,070
	3,829	4,070	3,829	4,070

These operating lease commitments are not recognised in the financial statements as liabilities.

NSW DEPARTMENT OF SPORT AND RECREATION AND CONTROLLED ENTITY

Notes to and forming part of the Financial Statements for the year ended 30 June 1999

(f) Year 2000 Commitment

The Department is investigating if and to what extent the date change from 1999 to 2000 may affect its activities. It has established a program to help ensure that the impact of the transition to the Year 2000 on the Department and its customers is minimised by seeking to ensure that its significant core computer hardware, software and/or systems are Year 2000 compliant. The Department does not expect its activities to be significantly impacted by the date change.

Rectification costs which aim to address the Year 2000 issue are estimated to be a total of \$25,000. This excludes indirect costs for salaries and other operating costs of existing staff whose prime responsibilities are outside this project.

18. Contingent Liabilities

(a) Claims made against the Department and Controlled Entity Eastern Creek Raceway

Matters where claims have been made against the Department are listed irrespective of whether litigation has actually commenced or, if commenced, would be likely to succeed. These amounts include potential liabilities which, in the normal course of events, would be settled through insurance claims.

Accidents at Sport and Recreation Centres, Vacation Sports Program Centres, Motor Vehicle Racing Grounds and rectification works at Eastern Creek Raceway.

Economic Entity		Parent Entity	
1999	1998	1999	1998
\$'000	\$'000	\$'000	\$'000

349	564	309	237
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In addition, the controlled entity is responsible for the cost of rectifying any contamination or pollution caused by the noise attenuation mounds at Eastern Creek Raceway. The mounds are burning internally and the estimated costs of rectification ranges from \$250,000 to \$1,300,000. The entity may be able to recover these costs from the company responsible for constructing the mounds.

(b) Sporting Bodies' Loans Guarantee Act

Loans raised independently by sporting associations guaranteed by the Government in accordance with the Sporting Bodies' Loans Guarantee Act, 1977.

Baulkham Hills Netball Association	503	499	503	499
Castle Hill Sport and Recreation Club Soccer Division	109	142	109	142
Central Coast Hockey Association	187	208	187	208
City of Sydney Basketball Association	222	240	222	240
Coffs Harbour Kart Racing Club	19	19	19	19
Cronulla Sailing Club Limited	46	50	46	50
Dubbo Hockey Association	241	241	241	241
Goonellabah Tennis Club	9	18	9	18
Gosford City Sports Stadium Inc	872	899	872	899
Hills District Basketball Association	100	188	100	188
Illawarra Hockey Association	90	75	90	75
Illawarra Sports Stadium Limited	450	540	450	540
Ku-ring-gai Hockey Association	110	180	110	180
	2,958	3,299	2,958	3,299

NSW DEPARTMENT OF SPORT AND RECREATION AND CONTROLLED ENTITY

Notes to and forming part of the Financial Statements for the year ended 30 June 1999

	Economic Entity		Parent Entity	
	1999 \$'000	1998 \$'000	1999 \$'000	1998 \$'000
18. Contingent Liabilities (continued)				
(b) Sporting Bodies' Loans Guarantee Act (continued)				
Lismore and District Netball Association	0	11	0	11
Lismore Tennis Club	0	14	0	14
Mid North Coast Men's Hockey Association	200	186	200	186
Newcastle Hockey Association	160	160	160	160
Northern NSW Soccer Federation Ltd	100	116	100	116
Northern Rivers Kart Club	0	23	0	23
Northern Suburbs Basketball Association	100	19	100	19
Parke Hockey Association	51	64	51	64
Ryde Hunters Hill District Hockey Club	440	373	440	373
St George District Netball Association	88	108	88	108
Sutherland District Basketball Association	180	180	180	180
Sutherland Shire Netball Association	129	143	129	143
Tamworth Hockey Association	302	302	302	302
Wagga Wagga Combined Hockey Club	114	151	114	151
Warringah Rugby Club	137	116	137	116
Woolgoolga Tennis Club	0	2	0	2
Total Loan Guarantees	4,959	5,267	4,959	5,267

The above amounts represent the balance of loans at 30 June 1999 that are guaranteed by the Government in accordance with the Sporting Bodies' Loans Guarantee Act, 1977.

19. Consolidated Entities

The following entities comprise the NSW Department of Sport and Recreation Economic Entity:

	Contribution to Consolidated Surplus/(Deficit) for the Year	
	1999 \$'000	1998 \$'000
Parent Entity:		
NSW Department of Sport and Recreation	(2,979)	2,502
Consolidated Entity:		
Eastern Creek Raceway	(194)	2,209
	(3,173)	4,711

Eastern Creek Raceway functions as a separate commercial activity as its day-to-day operations are performed by the lessee of the facility, the Australian Racing Drivers Club (ARDC). However, all financial and operating policy decisions relating to the Raceway are required to be consistent with the policies of the NSW Department of Sport and Recreation.

NSW DEPARTMENT OF SPORT AND RECREATION AND CONTROLLED ENTITY

Notes to and forming part of the Financial Statements for the year ended 30 June 1999

Economic Entity		Parent Entity	
1999	1998	1999	1998
\$'000	\$'000	\$'000	\$'000
1,552	1,552	1,552	1,552

20. Contingent Assets

As a result of being called upon to meet its commitment with a lending bank due to a sporting association defaulting on its loan repayments, the Department intends to formalise a loan with the sporting association, the terms and conditions of the loan being dependent upon the association's ability to meet its debt servicing commitments.

21. Note to Statement of Cash Flows

Economic Entity		Parent Entity	
1999	1998	1999	1998
\$'000	\$'000	\$'000	\$'000

(a) Cash and Cash Equivalents

For the purposes of the Statement of Cash flows,

Cash includes Cash on Hand and Cash at Bank

Cash on Hand	16	14	16	14
Cash At Bank	10,037	11,402	9,392	11,000

*Closing Cash and Cash Equivalents
(per Statement of Cashflows)*

10,053	11,416	9,408	11,014
--------	--------	-------	--------

(b) Reconciliation of Net Cost of Services to Net Cash Flow from Operating Activities

<i>Net Cash From Operating Activities</i>	427	3,837	183	3,719
Depreciation	(2,196)	(2,024)	(1,838)	(1,713)
Capitalised Value of Lease Improvements	0	2,286	0	0
Increase/(Decrease) in Employee Entitlements	(341)	(153)	(341)	(153)
Increase/(Decrease) in Payables	(850)	517	(805)	424
(Increase)/Decrease in Prepayments	52	(406)	52	(406)
(Increase)/Decrease in Receivables	(163)	76	(128)	53
(Gain)/Loss on Sale/Disposal of Assets	(102)	(21)	(102)	(21)
Buildings Revaluation Increment	0	599	0	599
Government Contributions	(44,039)	(38,158)	(44,393)	(38,433)
Net Cost of Services	(47,212)	(33,447)	(47,372)	(35,931)

(c) Non Cash Operating and Investing Activities

Under the lease agreement for the Eastern Creek Raceway facility, the operator is required to make capital improvements, ownership will remain with the Government.

In 1999 \$Nil (1998 \$2.3 million) was provided in capital improvements. Due to the non cash nature of these activities they have not been included in the Economic Entity's Cash Flows as either Receipts from Operating Activities, or, Purchases of Property, Plant and Equipment in Investing Activities.

NSW DEPARTMENT OF SPORT AND RECREATION AND CONTROLLED ENTITY

Notes to and forming part of the Financial Statements for the year ended 30 June 1999

	Economic Entity		Parent Entity	
	1999 \$'000	1998 \$'000	1999 \$'000	1998 \$'000
22. Debts Written Off				
Sydney Academy of Sport	0	1	0	1
Regions	2	2	2	2
	2	3	2	3

23. Crown Transactions Entity Revenue

The Department levies fees on behalf of the Crown Transactions Entity and remits the funds to the Treasury.

Speedway Racing Licences	20	15	20	15
Boxing Fees	12	13	12	13
	32	28	32	28

24. Programs/Activities of the Department**Program 1 - Sport and Recreation Development**

Objective: To provide and facilitate a diverse range of services for the people of New South Wales to participate in sport and recreation to improve their quality of life.

Controlled Entity - Eastern Creek Raceway

Objective: To provide through a leasing arrangement a world class facility to the motorsport industry, whilst achieving a commercial return from the Eastern Creek Raceway property.

Note 25. Administered Assets and Liabilities

Schedule of Administered
Assets and Liabilities as at 30 June 1999

Administered Assets and Liabilities

	Program 1		Eastern Creek		Total	
	1999 \$'000	1998 \$'000	1999 \$'000	1998 \$'000	1999 \$'000	1998 \$'000
Current Assets						
Cash	0	2,814	0	0	0	2,814
Receivables	0	0	0	0	0	0
Total Current Assets	0	2,814	0	0	0	2,814

NSW DEPARTMENT OF SPORT AND RECREATION AND CONTROLLED ENTITY

Notes to and forming part of the Financial Statements for the year ended 30 June 1999

26. Budget Review

	Actual 1999 \$'000	Budget 1999 \$'000	Parent Entity Variance Budget to Actual		Comment
			\$'000	%	
Operating statement					
Net Cost of services	47,372	47,426	54	0.11	(a)
Financial Position					
Total Current Assets	11,092	7,298	(3,794)	-51.99	
Total Non-Current Assets	83,385	64,385	(19,000)	-29.51	
Total Assets	94,477	71,683	(22,794)	-31.80	
Total Current Liabilities	5,799	5,299	500	9.44	
Net Assets	88,678	66,384	(22,294)	-33.58	(b)
Cashflows					
Cash Outflow from Operating Activities	(43,236)	(46,113)	(2,877)	6.24	
Cash Inflow from Government	43,419	44,800	1,381	-3.08	
Cash Outflow from Investing Activities	(1,789)	(3,779)	(1,990)	52.66	
Net Increase/(Decrease) in Cash	(1,606)	(5,092)	(3,486)	68.46	(c)

Comment

Significant variations to Budget are explained as follows:

1999
\$'000

(a) Operating Statement

The decrease in Net Cost of Services of \$54,000 comprises:

Expenses**Operating:**

Increase in Employee Related Expenses mainly due to additional costs and staffing levels in direct service delivery areas as a result of the realignment process offset in part by reduced corporate service costs, in particular as a result of contracting out Internal Audit

(1,020)

Increase in Other Operating Expenses mainly in direct service delivery areas due to higher travel, food, equipment and contract service costs. In addition, doubtful debts expense increased by \$222,000 in the year.

(1,410)

NSW DEPARTMENT OF SPORT AND RECREATION AND CONTROLLED ENTITY

Notes to and forming part of the Financial Statements for the year ended 30 June 1999

26. Budget Review (continued)

	1999 \$'000
Increase in Maintenance Expenditure as a result of better-than-Budget revenue from User Charges and a combination of major periodic maintenance and capital improvement expenditure from the Capital Appropriation	(1,064)
Decrease in Depreciation Expenses mainly due to the revaluation of buldings in 1997/98 which extended the useful life of of the assets thus decreasing the annual depreciation charge. This adjustment was not included in the 1998/99 Budget.	<u>612</u> (2,882)
Grants and Subsidies:	
Additional payment of grants for the Water Safety program, the Royal Life Saving Society (NSW) Branch, Natioanl Aboriginal Sports Corporation Australia, employee screening costs under the Child Protection legislation and Capital grants for Shooting Clubs	(711)
Overall decrease in payments for other grants, notably from the Sport and Recreation Fund particularly in the area of capital grants as a result of timing differences between approval of projects and progress payment claims	<u>1,833</u> <u>1,122</u>
Total Expenses	<u><u>(1,760)</u></u>
Retained Revenue	
Increase in the Sale of Goods and Services through user charges, particularly at the Sydney and Winter Academies of Sport	1,184
Increase in Investment Income due to higher average balances in the Department's Operating Bank Account	213
Increase in Other Revenue mainly as a result of insurance related claim refunds	373
Increase in Donations and Industry Contributions	<u>146</u>
Total Retained Revenue	1,916
Loss on Sale of Non-Current Assets	
Retirement of a number of older fixed assets not provided for in the Budget	<u>(102)</u>
Total Decrease in Net Cost of Services	<u><u>54</u></u>
(b) Financial Position	
The increase in Net Assets of \$22.3 million comprises:	
Assets	
Current:	
Increase in Cash due to a reduction in grant payments from the Sport and Recreation Fund from internal reserves (\$1.7 million), net funds inflow into the Sporting Grounds Improvement	

NSW DEPARTMENT OF SPORT AND RECREATION AND CONTROLLED ENTITY

Notes to and forming part of the Financial Statements for the year ended 30 June 1999

26. Budget Review (continued)

	1999 \$'000
Fund (\$0.7 million) and an increase in the Department's working capital (\$0.9 million)	3,387
Increase in Receivables mainly due to an increase in revenue accruals for both Academies.	407
Non Current:	
Increase in Land and Buildings mainly as a result of the revaluation of these items in 1997/98 (\$20.9 million) not included in the 1998/99 Budget	20,185
Decrease in Plant and Equipment	(42)
Decrease in Receivables due to lower loans being issued from the Sporting Grounds Improvement Fund in 1998/99 and an increase in the provision for doubtful debts of \$222,000 during the year.	<u>(1,143)</u>
<i>Total Assets</i>	<u><u>22,794</u></u>
Liabilities	
Current Liabilities:	
Increase Accounts Payable mainly due to higher levels of booking deposits, accrued expenses, and group tax accrued for payment in July 1999	(401)
Increase in Employee Entitlements	<u>(99)</u>
<i>Net Assets</i>	<u><u>22,294</u></u>

(c) Cash Flows

Cashflows from Operating Activities

The decrease in Net Cash Outflows of \$2.9 million is consistent with the decrease in Net Cost of Services of \$54,000 (variances explained above) adjusted for net balance sheet movements, particularly a higher-than-Budget movement in Payables, (\$3.6 million) and reversal of the Loss on Disposal of Non Current Assets (\$102,000) offset in part by reversal of non cash expense movements comprising lower-than-Budget Depreciation (\$612,000) and Acceptance by the Crown Transactions Entity of Department liabilities (\$286,000).

Cashflows from Government Activities

The decrease in Net Cash Inflows of \$1.4 million is due to a reduction in Government Appropriations, particularly Capital Funding including a carry over to 1999/00 of \$800,000 for the remediation of the shotgun range at the Sydney Academy of Sport, (\$2.1 million) offset in part by an increase in Reimbursements by the Crown Transactions Entity for employee entitlement payments (\$728,000).

Cashflows from Investing Activities

The decrease in Net Cash Outflows of \$2.0 million is due to lower-than-Budget Purchases of Property, Plant and Equipment, including the carry over to 1999/00 of \$800,000 for the remediation of the shotgun range at the Sydney Academy of Sport, (\$1.2 million) and lower-than-Budget Advances made in the form of loans from the Sporting Grounds Improvement Fund (\$752,000).

End of Audited Financial Statements


EASTERN CREEK RACEWAY

Statement Concerning The Financial Statements

For The Year Ended 30 June 1999

In accordance with Section 41C of the Public Finance Audit Act, 1983, we state that:

- (a) the financial statements have been prepared in accordance with the provisions of the Public Finance and Audit Act, 1983 as amended, its Regulations and the Treasurer's directions;
- (b) in our opinion the financial statements exhibit a true and fair view of the financial position and transactions of the Raceway for the year ended 30 June, 1999; and
- (c) at the date of signing the statements we are not aware of any circumstances which would render any particulars included in the financial statements to be misleading or inaccurate.


W J Gillooly 20/8/99
Director-General


J M Cuthbert
Financial Controller

Financial Reports



BOX 12 GPO
SYDNEY NSW 2001

INDEPENDENT AUDIT REPORT

Eastern Creek Raceway

To Members of the New South Wales Parliament and the Director-General, Department of Sport and Recreation

Scope

I have audited the accounts of the Eastern Creek Raceway for the year ended 30 June 1999. The Director-General of the Department of Sport and Recreation is responsible for the financial report consisting of the accompanying statement of financial position, income and expenditure statement and statement of cash flows, together with the notes thereto, and the information contained therein. My responsibility is to express an opinion on the financial report to Members of the New South Wales Parliament and the Director-General, Department of Sport and Recreation based on my audit as required by sections 34 and 41C(1) of the *Public Finance and Audit Act 1983*.

My audit has been conducted in accordance with the provisions of the Act and Australian Auditing Standards to provide reasonable assurance whether the financial report is free of material misstatement. My procedures included examination, on a test basis, of evidence supporting the amounts and other disclosures in the financial report, and the evaluation of accounting policies and significant accounting estimates. These procedures have been undertaken to form an opinion whether, in all material respects, the financial report is presented fairly in accordance with the requirements of the *Public Finance and Audit Act 1983*, Accounting Standards and other mandatory professional reporting requirements so as to present a view which is consistent with my understanding of the Raceway's financial position, the results of its operations and its cash flows.

The audit opinion expressed in this report has been formed on the above basis.

Audit Opinion

In my opinion, the financial report of the Eastern Creek Raceway complies with section 41B of the Act and presents fairly in accordance with applicable Accounting Standards and other mandatory professional reporting requirements the financial position of the Raceway as at 30 June 1999 and the results of its operations and its cash flows for the year then ended.

A handwritten signature in black ink, appearing to read 'G. J. Gibson'.

G. J. GIBSON, FCPA
PRINCIPAL AUDITOR

(duly authorised by the Auditor-General of New South Wales
under section 41C(1A) of the Act)

SYDNEY
26 August 1999

EASTERN CREEK RACEWAY

Income and Expenditure Statement for the Year Ended 30th June 1999

	Note	1999 \$	1998 \$
Income			
Lease Fees		658,023	600,004
Contribution by Lessee		0	2,285,955
Other		28,465	37,897
Total Income	2	686,488	2,923,856
Expenditure			
Depreciation		358,244	311,453
Fees for Services Rendered		168,282	127,646
Other		124	107
Total Expenditure	3	526,650	439,206
Operating Surplus		159,838	2,484,650
Accumulated Funds 1 July 1998		16,251,195	14,041,548
Total Available for Appropriation		16,411,033	16,526,198
Return to Crown Transaction Entity on Lease of Assets		(354,012)	(275,003)
Accumulated Funds 30 June 1999		16,057,021	16,251,195

The accompanying notes form part of the financial statements

EASTERN CREEK RACEWAY

Statement of Financial Position as at 30 June 1999

	Note	1999 \$	1998 \$
Current Assets			
Cash	4	645,404	401,626
Receivables	5	14,767	50,000
Total Current Assets		660,171	451,626
Non Current Assets			
Property Plant and Equipment	6	15,447,975	15,806,219
Total Non Current Assets		15,447,975	15,806,219
Total Assets		16,108,146	16,257,845
Current Liabilities			
Accounts Payable	7	51,125	6,650
Total Current Liabilities		51,125	6,650
Net Assets		16,057,021	16,251,195
Capital and Retained Earnings			
Accumulated Funds		16,057,021	16,251,195
Total Capital and Retained Earnings		16,057,021	16,251,195

The accompanying notes form part of the financial statements

EASTERN CREEK RACEWAY

Statement of Cash Flows for the Year Ended June 30 1999

	Note	1999 \$	1998 \$
Cash Flows from Operating Activities			
Receipts		708,023	583,368
Interest		10,015	0
Other		4,308	0
Payments to Suppliers & Employees		(170,650)	(190,404)
Net Cash Provided by Operating Activities	14(b)	<u>551,696</u>	<u>392,264</u>
Cash flows from Financing Activities			
Cash Transfers to the Consolidated Fund		<u>(307,918)</u>	<u>(275,003)</u>
Net Increase/(Decrease) In Cash Held		243,778	117,961
Opening Cash Balance and Cash Equivalents		<u>401,626</u>	<u>283,665</u>
Closing Cash Balance and Cash Equivalents	14(a)	<u><u>645,404</u></u>	<u><u>401,626</u></u>

The accompanying notes form part of the financial statements

EASTERN CREEK RACEWAY

Notes to and forming part of the Financial Statements for the Year Ended 30 June 1999

1. Statement of Significant Accounting Policies**(a) Reporting Entity**

Eastern Creek Raceway is a separate reporting entity forming part of the the NSW Department of Sport and Recreation Economic Entity.

The Minister for Planning executed a leasing agreement with the Australian Racing Drivers Club (ARDC) to operate the Raceway effective from 29 November 1996. Under the terms of the lease agreement the ARDC pays a lease fee to the Government for the use of the facility. The lease is administered by the Department of Sport and Recreation and a fee is paid to the Department for this service.

The Government retains ownership of the Raceway including capital improvements by the ARDC which are made in accordance with the lease agreement.

(b) Basis of Accounting

These financial statements are a general purpose financial report which has been prepared on an accruals basis and in accordance with applicable Australian Accounting Standards and other mandatory professional reporting requirements and the requirements of the Public Finance and Audit Act and Regulations. Except for property, plant and equipment, which are recorded at valuation, the financial statements are prepared in accordance with the historical cost convention. The accounting policies adopted are consistent with those of the previous year unless otherwise stated.

(c) Retained Revenues

Revenue is recognised to the extent that it is probable that the economic benefits will flow to the entity and the revenue can be reliably measured. The following specific recognition criteria must be met before revenue is recognised:

Lease Fees - revenues arising from the use of the entity's assets yielding rent or interest are recognised where the entity controls a right relating to the consideration payable for the provision or investment of its assets. In addition, rent revenue is recognised in accordance with AAS 17 "Accounting for Leases".

Contributions by Lessee - where, under the terms of the lease agreement a right arises to contributions of fixed assets from the lessee, these contributions are recognised as revenue at the fair value of the assets at the time when the depreciable assets are first put into use or held ready for use by the lessee.

Interest Income - where control of a right to receive consideration for the provision of, or investment in, assets has been obtained.

EASTERN CREEK RACEWAY

Notes to and forming part of the Financial Statements for the Year Ended 30 June 1999

1. Statement of Significant Accounting Policies (continued)**(d) Property, Plant and Equipment***(i) Acquisitions*

All acquisitions of assets are recorded at the cost of acquisition, being the purchase consideration determined as at the date of acquisition.

Assets acquired at no cost, or for nominal consideration, are initially recognised as assets and revenues at their fair value at the date of acquisition.

(ii) Capital Improvements

Additions to Buildings and Improvements by the lessee under the terms of the lease agreement are recognised as an asset and associated income in these statements for the year in which the improvements occurred.

(iii) Recoverable Amount

The carrying amounts of all non current assets are reviewed at least annually and where carrying values exceed recoverable amounts, assets are written down. In determining recoverable amount the expected net cash flows have been discounted to their present value.

(d) Property, Plant and Equipment (continued)*(iv) Depreciation*

Depreciation charges are provided on a straight line basis for all depreciable assets so as to write off the cost of the assets as they are consumed over their useful lives. Useful lives of the Raceway's assets have been determined as follows:

Average useful life	Years	Rate
Building and Improvements	40	2.50%
Track	17	6.00%

(e) Return to Crown Transaction Entity

A return for the lease of Eastern Creek Raceway is made in accordance with the Treasurer's Directions to the Crown Entity. It represents 50% of the Lease Fee receipts.

(f) Financial Instruments Disclosure*(i) Cash:*

Cash comprises bank balances within the Treasury Banking System. Interest is earned on daily bank balances at the monthly average NSW Treasury Corporation (Tcorp) 11 am unofficial cash rate adjusted for a management fee to Treasury.

(ii) Receivables:

All trade debtors are recognised as amounts receivable at balance date. Collectability of trade debtors is reviewed on an ongoing basis. Debts which are known to be uncollectable are written off. A provision for doubtful debts is raised when some doubt as to collection exists. The credit risk is the carrying amount (net of any provision for doubtful debts). No interest is earned on trade debtors. The carrying amount approximates net fair value. Sales are made on 30 day terms.

EASTERN CREEK RACEWAY

Notes to and forming part of the Financial Statements for the Year Ended 30 June 1999

1. Statement of Significant Accounting Policies (continued)

(e) Financial Instruments Disclosure (continued)

(iii) Trade Creditors and Accruals

Liabilities are recognised for amounts due to be paid in the future for goods or services received, whether or not invoiced. Amounts owing to suppliers (which are unsecured) are settled in accordance with the policy set out in Treasurer's Direction 219.01. If trade terms are not specified, payment is made no later than the end of the month following the month in which an invoice or a statement is received. Treasurer's Direction 219.01 allows the Minister to award interest for late payment. There was no late payments made (nil in 1998).

2. Income

	1999	1998
	\$	\$
(a) Raceway Rental	508,023	500,004
Adjacent Reen Property	150,000	100,000
	<u>658,023</u>	<u>600,004</u>
(b) Other		
Bank Interest	24,157	0
Royalties	0	13,500
MPA Liquidation Distribution	0	8,197
Other	4,308	16,200
	<u>28,465</u>	<u>37,897</u>
(c) Abnormal Income - Contributions by the Lessee		
Capital Improvements	0	2,285,955

During the 1998 financial year a Karting track was built on the Raceway by a sublessee.

The fair value of this capital improvement was brought to account both as Income and as a Non Current Asset (refer also Note 1 (d)(ii)).

3. Expenditure

(a) Depreciation		
Buildings and Improvements	197,702	190,303
Track	160,542	121,150
	<u>358,244</u>	<u>311,453</u>
(b) Fees for Services Rendered		
Lease Administration Fee Paid to Department of Sport and Recreation	126,250	122,746
External Audit fees	5,000	4,900
Security	3,846	0
Consultants	32,660	0
Other	526	0
	<u>168,282</u>	<u>127,646</u>
(c) Other		
Bank Fees	124	107

EASTERN CREEK RACEWAY

Notes to and forming part of the Financial Statements for the Year Ended 30 June 1999

4. Current Assets - Cash

	1999 \$	1998 \$
Cash at Bank	<u>645,404</u>	<u>401,626</u>

5. Current Assets - Receivables

Trade Debtors	0	50,000
Less: Provision for Doubtful Debts	0	0
	<u>0</u>	<u>50,000</u>
Interest Receivable	<u>14,142</u>	<u>0</u>
Other Debtors	<u>625</u>	<u>0</u>
	<u>14,767</u>	<u>50,000</u>

6. Non Current Assets - Property, Plant and Equipment

Freehold Land	5,920,425	5,920,425
Buildings and Improvements	7,908,059	7,908,059
Less: Accumulated Depreciation	(671,674)	(473,972)
	<u>7,236,385</u>	<u>7,434,087</u>
Track	2,675,706	2,675,706
Less: Accumulated Depreciation	(384,541)	(223,999)
	<u>2,291,165</u>	<u>2,451,707</u>
Written Down Value	<u>15,447,975</u>	<u>15,806,219</u>

All the above assets are included in the lease agreement stated in Note 1(a).

Freehold land was transferred at cost from the Department of Planning to the NSW Department of Sport and Recreation as at 30 June, 1992. However, title remains with the Minister for Planning.

Property, Plant and Equipment was last valued as at December 1995 and will be revalued on a five year cyclical basis. The valuation was prepared on the basis of market value as defined by the Australian Institute of Valuers and Land Economists. The valuation was supplied by Colliers Jardine (NSW) Pty Ltd and prepared by Mr S. C. Bembrick FVLE Registered Valuer No. 403.

7. Current Liabilities

	1999 \$	1998 \$
Accounts Payable	0	6,650
Accrued Expenses	<u>51,125</u>	<u>0</u>
	<u>51,125</u>	<u>6,650</u>

8. Operating Lease Commitments

Aggregate non-cancellable operating lease receipts contracted for at balance date:

Within one year	664,904	658,023
One to two years	664,904	664,904
Two to five years	1,994,712	1,994,712
Later than five years	<u>17,952,408</u>	<u>18,617,312</u>
Total Lease Commitments Receivable	<u>21,276,928</u>	<u>21,934,951</u>

These lease commitments are not recognised in the financial statements as revenue.

EASTERN CREEK RACEWAY

Notes to and forming part of the Financial Statements for the Year Ended 30 June 1999

9. Financial Instruments

(a) Credit Risk Exposures

The credit risk on financial assets included in the Statement of Financial Position is the carrying amount (net of any provisions for loss) based on historical cost. The maximum exposure to a single debtor is Nil (\$50,000 in 1998)

b) Interest Rate Risk Exposures

The Raceway's exposure to interest rate risk and the effective weighted average interest rate for each class of financial assets and financial liabilities is set out below.

Exposures arise from assets and liabilities bearing variable interest rates as the Raceway does not hold fixed rate assets and liabilities.

	Weighted Ave Rate	Economic Entity			Non Interest Bearing	Total
		Variable Interest Rate Maturity Dates 1 Year or Less \$	Over 1 to 5 Years \$	More than 5 years \$		
1999						
On Balance Sheet						
Financial Assets						
Cash	3.75%	645,404				645,404
Trade Debtors						0
Other Receivables					14,767	14,767
		645,404	0	0	14,767	660,171
Financial Liabilities						
Creditors						0
Accrued Expenses					51,125	51,125
		0	0	0	51,125	51,125
Net Financial Assets/(Liab)		645,404	0	0	(36,358)	609,046
1998						
On Balance Sheet						
Financial Assets						
Cash	4.00%	401,626	401,626			401,626
Trade Debtors					50,000	50,000
		401,626	0	0	50,000	451,626
Financial Liabilities						
Creditors	6,650	6,650				
Accrued Expenses	0	0	0	0	6,650	6,650
		0	0	0	6,650	6,650
Net Financial Assets/(Liab)		401,626	0	0	43,350	444,976

Reconciliation of Net Financial Assets to Net Assets

EASTERN CREEK RACEWAY

Notes to and forming part of the Financial Statements for the Year Ended 30 June 1999

	1999 \$	1998 \$
Net Financial Assets/(Liabilities) as above	609,046	444,976
Non Financial Assets and Liabilities: Property, Plant and Equipment	<u>15,447,975</u>	<u>15,806,219</u>
Net Assets per Balance Sheet	<u>16,057,021</u>	<u>16,251,195</u>

10. Contingent Liabilities

Claims totaling \$40,000 have been made against the Raceway (\$20,000 in 1998). No material losses are anticipated in respect of these contingent liabilities.

The entity is responsible for the cost of rectifying any contamination or pollution caused by the noise attenuation mounds at Eastern Creek Raceway. The mounds are burning internally and the estimated costs of rectification range from \$250,000 to \$1,300,000. The entity may be able to recover these costs from the company responsible for constructing the mounds.

11. Commitments for Expenditure

As at balance date there were no expenditure commitments (nil in 1998).

12. Segment Reporting

Eastern Creek Raceway operates entirely in New South Wales and within the Motor Racing industry.

13. Tax Status

The activities of the Raceway are exempt from Income Tax, Council Rates and Sales Tax.

14. Note to Statement of Cashflows

(a) Cash and Cash Equivalents

For the purposes of the Statement of Cashflows cash is considered to be cash at the bank. Cash at the end of the reporting period as shown in the Statement of Cash Flows is reconciled to the related items in the Statement of Financial position as follows:

	1999 \$	1998 \$
Cash at Bank	<u>645,404</u>	<u>401,626</u>

EASTERN CREEK RACEWAY

Notes to and forming part of the Financial Statements for the Year Ended 30 June 1999

14. Note to Statement of Cashflows (continued)

(b) Reconciliation of Net Cash Flows from Operating Activities to Operating Result

	1999	1998
	\$	\$
Operating Result	159,838	2,484,650
Depreciation	358,244	311,453
Provision for Doubtful Debts	0	(36,503)
Movement in Trade Debtors	35,233	12,625
Movement in Creditors	44,475	(93,306)
Less Distribution to NSW Treasury due	(46,094)	0
Less Capitalised Value of Lessee Improvements	<u>0</u>	<u>(2,285,955)</u>
Net Cash Provided by Operating Activities	<u>551,696</u>	<u>392,964</u>

(c) Non cash operating and investing activities

Under the lease agreement for the Eastern Creek Raceway facility, the operator is required to make capital improvements, ownership of which remain with the Government.

In 1999 there were no capital improvements provided by the Lessee (\$2.3 million 1998). Due to the non cash nature of these activities they have not been included in the Cash Flows as either Receipts from Operating Activities, or, Purchases of Property, Plant and Equipment in Investing Activities.

End of Audited Financial Statements

APPENDIX 1: Legislation and legal change

Principle legislation administered

Boxing and Wrestling Control Act 1986
 Institute of Sport Act 1995
 Motor Vehicle Sports (Public Safety) Act 1985
 Mount Panorama Motor Racing Act 1989
 Parramatta Stadium Trust Act 1988
 Public Lotteries Act 1996 - Section 34
 Sporting Bodies' Loans Guarantee Act 1977
 State Sports Centre Trust Act 1984
 Sydney Cricket and Sports Ground Act 1978
 Theatres and Public Halls Act 1908 - Section 27

Significant judicial decisions and changes in Acts and Subordinate Legislation

None applicable during 1998/99

APPENDIX 2: Senior Executive Service positions

	1995/96	1996/97	1997/1998	1998/99
Number of SES positions	5	3	3	3
Number of positions filled by women	1	1	2	2
Executive positions at or above SES Level 5	1	1	1	1

APPENDIX 3: Human resource statistics (As at June 30, 1998)

Number of Employees by Category

	1995/96	1996/97	1997/1998	1998/99
Established positions	451	421	416	418
Actual number of staff as at June 30, 1998				
Full time	348	344	329	318
Part time	19	32	33	30
TOTAL	367	376	362	351

**APPENDIX 4:
Statement of Performance**



New South Wales

Minister for Sport and Recreation

SENIOR EXECUTIVE PERFORMANCE STATEMENT

Name: W. J. Gillooly
Position: Director-General SES Band 5
Period in Position: Full Year

The Minister for Sport and Recreation has expressed his satisfaction with Mr Gillooly's management of the Department and dedication to the service throughout 1998-1999.

Mr Gillooly has successfully fulfilled the key result areas of his performance agreement and led the implementation of a number of significant initiatives.

A handwritten signature in black ink that reads 'John Watkins'.

JOHN WATKINS, MP
Minister for Sport and Recreation
Minister for Fair Trading

**APPENDIX 5:
Statement of Responsibility**

DIRECTOR-GENERAL'S OFFICE



**NEW SOUTH WALES DEPARTMENT OF
SPORT AND RECREATION**

INTERNAL CONTROL

STATEMENT OF RESPONSIBILITY

The Department's Chief Executive Officer, senior management and other employees have effected an internal control process designed to provide reasonable assurance regarding the achievements of the Department's objectives. The audit function employed by the Department conducts a program of review to assess these controls.

To the best of my knowledge this system of internal control has operated satisfactorily during 1998/99.

Signed:

Date:

28th October 1999

WJ Gillooly
Director-General

NSW DEPARTMENT OF SPORT AND RECREATION

Level 2 MLC Building 105-153 Miller Street North Sydney NSW 2060 • PO Box 422 North Sydney NSW 2059

Telephone (02) 9923 4331 • Facsimile (02) 9923 4327

APPENDIX 6: Equity statistics (statistics are based on voluntary surveys provided by our staff)

Table A: Percent of total staff by salary level

Subgroups as a percentage of total staff in each level

Level	Total staff	Staff response to EEO data survey	Men	Women	Aboriginal people and/or Torres Strait Islanders	People from racial, ethnic, ethno-religious minority groups	People whose language first spoken as a child was not English	People with a disability	People with a disability requiring workplace adjustment
<\$25,761	3	67%	0.0%	100.0%	0.0%	0.0%	0.0%	0.0%	0.0%
\$25,762 - 33,835	64	95%	54.7%	45.3%	3.1%	3.1%	4.7%	10.9%	3.1%
\$33,836 - 37,825	54	89%	29.6%	70.4%	0.0%	13.0%	9.3%	9.3%	3.7%
\$37,826 - 47,866	104	88%	44.2%	55.8%	5.8%	15.4%	7.7%	8.7%	2.9%
\$47,867 - 61,899	89	91%	58.4%	41.6%	2.2%	6.7%	4.5%	3.4%	0.0%
\$61,900 - 77,375	29	93%	72.4%	27.6%	0.0%	0.0%	0.0%	13.8%	3.4%
> \$77,375 (non SES)	5	80%	60.0%	40.0%	0.0%	0.0%	0.0%	0.0%	0.0%
> \$77,375 (SES)	3	67%	33.3%	66.7%	0.0%	0.0%	0.0%	33.3%	0.0%
Total	351	90%	49.6%	50.4%	2.8%	8.8%	5.7%	8.3%	2.3%
Subgroup totals		317	174	177	10	31	20	29	8

Table B: Percent of total staff by employment basis

Subgroups as a percentage of total staff in each category

Employment basis	Total staff	Staff response to EEO data survey	Men	Women	Aboriginal people and/or Torres Strait Islanders	People from racial, ethnic, ethno-religious minority groups	People whose language first spoken as a child was not English	People with a disability	People with a disability requiring workplace adjustment
Permanent -									
Full - time:	274	95%	54%	46%	2.2%	9.9%	0.0%	8.8%	2.6%
Part - time:	23	91%	9%	91%	0.0%	4.3%	0.0%	8.7%	0.0%
Temporary -									
Full - time:	44	73%	52%	48%	9.1%	6.8%	0.0%	4.5%	2.3%
Part - time:	7	43%	14%	86%	0.0%	0.0%	0.0%	0.0%	0.0%
Contract -									
SES:	3	67%	33%	67%	0.0%	0.0%	0.0%	33.3%	0.0%
Non SES:	0	0	0	0	0.0%	0.0%	0.0%	0.0%	0.0%
Casual	0	0%	0%	0%	0.0%	0.0%	0.0%	0.0%	0.0%
Total	351	97%	52%	51%	3.4%	10.8%	7.1%	8.3%	2.3%
Subgroup totals		340	184	179	12	38	25	29	8

APPENDIX 7: Ministerial Correspondence

Year	Items of correspondence received	Response prepared within 20 working days	
		Number	Percentage
1997/98	1,146	802	70%
1998/99	836	518	62%

APPENDIX 8: Response to significant matters raised in the outgoing audit reports

There were no significant matters raised by the Audit Office that required a response from the Department or Eastern Creek Raceway for the year ended June 30, 1998.

APPENDIX 9: Value of Recreation and Long Service Leave (as at June 30, 1999)

Recreation Leave - \$1.998 million (refer also Note 13. Employee Entitlements in the Financial Statements).

Long Service Leave - \$3.727 million (Note, as the LSL entitlement is assumed by the Crown Transaction Entity, leave liability does not appear in the Department's Financial Statements).

APPENDIX 10: Freedom of Information

SECTION A: NEW REQUESTS

FOI Requests	Personal		Other		Total	
	1997/1998	1998/1999	1997/1998*	1998/1999	1997/1998	1998/1999
New (including transferred in)	0	1	4	8	5	9
Brought Forward	0	0	1	0	1	0
Total to be Processed	0	1	5	8	6	9
Completed	0	1	5	7	5	8
Transferred Out	0	0	0	0	0	0
Withdrawn	0	0	0	0	0	0
Total Processed	0	1	5	7	5	8
Unfinished (Carried Forward)	0	0	0	1	0	1

*Note: Figures have been adjusted from last year's Annual Report

SECTION B: RESULT OF COMPLETED REQUESTS

Result of FOI Request	Personal		Other	
	1996/1997	1998/99	1997/1998*	1998/99
Granted in Full	0	0	5	6
Granted in Part	0	1	0	1
Refused	0	0	0	0
Deferred	0	0	0	0
Completed *	0	1	5	7

*Note: Figures have been adjusted from last year's Annual Report

SECTION C: There were nil Ministerial certificates issued.

SECTION D: There were nil formal consultations requested.

SECTION E: There were nil amendments of records as a result of amendment request.

SECTION F: There were nil notation of personal records.

SECTION G: FOI REQUESTS GRANTED IN PART OR REFUSED

Basis of disallowing or restricting access	Personal		Other	
	1996/1997	1998/99	1997/98	1998/99
Section 25 (1) (a)(exempt)	0	1	0	1
Totals	0	1	0	1

Note: There were nil other basis for requests to be granted in part or refused.

SECTION H: COSTS AND FEES OF REQUESTS PROCESSED

All completed requests	Assessed Fees		FOI Fee Received	
	1997/1998	1998/99	1997/1998	1998/99
	\$660	\$460	\$495	\$335

SECTION I: DISCOUNTS ALLOWED

Type of Discount Allowed	Other	
	1997/1998	1998/99
Public Interest	0	0
Financial Hardship - Pension/Child	1	1
Financial Hardship - Non Profit organisation	0	0
Totals	1	1
Significant correction of personal records	0	0

Note: There were nil personal discounts allowed.

SECTION J: DAYS TO PROCESS

Processing days	Personal		Other	
	1997/98	1998/99	1997/1998*	1998/99
0-21 Days	0	1	2	7
22-35 Days	0	0	1	0
Over 35 Days	0	0	2	0
Total	0	1	5	7

* Note: Figures have been adjusted from last year's Annual Report

SECTION K: HOURS TO PROCESS

Processing hours	Personal		Other	
	1996/1997	1998/99	1997/1998	1998/99
0 - 10hrs	0	1	5	7
10-20 hrs	0	0	0	0
21-40hrs	0	0	0	0
Over 40hrs	0	0	0	0
Total	0	1	5	7

SECTION L: REVIEWS AND APPEALS

	1997/1998	1998/99
Number of internal reviews finalised	0	1
Number of ombudsman reviews finalised	0	0
Number of Administrative Decisions Tribunal appeals finalised	0	0

SECTION M: DETAILS OF INTERNAL REVIEWS COMPLETED

Ground on which internal review requested	Other Upheld		Other Varied	
	1996/1997	1998/99	1997/1998	1998/99
Access Refused	0	1	0	0
Total	0	1	0	0

Note: There were no reviews of personal requests conducted

* During 1998/99 The Freedom of Information (FOI) procedures had no significant impact on NSW Sport and Recreation's administration and no major issues or problems arose complying with the FOI requirements.

APPENDIX 11: Publications**PRE-EXISTING PUBLICATIONS****Booklets**

Get the home town advantage - a pre games training guide for New South Wales

Junior Sport Guidelines - Putting sport into play

Move and Improve Challenge - Resource folder

1996/97 Annual Report

Walking a step in the right direction - a guide for walking group leaders

Girls in Sport Manual Course Presenters Kit

Brochures

Riverina Sports Injury Reduction Program (RIVSIRP), Information Sheets

- Mouthguards
- Protective Equipment
- Cooling Down
- Being a good sport
- Safe Sporting Facilities
- Fitness
- Sun Smart for Sport

Prepare and Repair

Mum's the word

Facts on walking for pleasure.

Walking for Pleasure

Services to schools in NSW

Sydney Academy of Sport

Jindabyne Fitness and Leisure Centre at the Winter Sports Academy

Don't stop for menopause, a guide for active women

Sports Women's Register

Toddler Water Confidence

Commitment to Service

Each of the Department's Regional Offices and Sport and Recreation Centres produce information and promotional material specific to their services.

Posters

Active Girls

"Sport & recreation...make it part of your life." Series of four;

- General participation
- Juniors
- Athletes with a disability
- Older Adults

Publications available to download from the Department's website
www.dsr.nsw.gov.au

Healthy and Active Resource Kit for Primary Schools

1997/98 Annual Report

PUBLICATIONS PRODUCED DURING 1998/99**Booklets**

1997/98 Annual Report

Department Newsletter "Sport Shorts" x 4 editions

Walk around New South Wales - IYOP

Active Australia - Getting started

NSW State Plan for Women in Sport and Recreation 1999-2002

Brochures

NSW Guidelines for athletes and Sports Officials in Defining Sexual Harassment

Resolving Sexual Harassment Complaints in NSW Sporting Organisations

Sexual Harassment Policy and Guidelines for the NSW Sport and Recreation Community

APPENDIX 12: Code of Conduct

The Department continued to promote the values contained within its code of conduct. It provides staff and volunteers with an understanding of the Department's expectations with regard to the manner in which they carry out their role. It is intended to help staff make ethical decisions and challenges them to reflect on their conduct.

A copy of the Department of Sport and Recreation's Code of Conduct can be found in its 1997/98 Annual Report.

APPENDIX 13: Commitment to service

The Commitment to Service continues to be distributed to the public through our Regional Offices, Centres, Academies and Head Office. It encourages feedback from customers and provides information about action to be taken by customers when they are not satisfied. The document was reviewed and re-issued in early 1997 and has not been revised since.

APPENDIX 14: Account payment performance

Table 1: Accounts Payable at the end of each quarter

Accounts	Quarter ended September 1998 (\$)	Quarter ended December 1998 (\$)	Quarter ended March 1999 (\$)	Quarter ended June 1999 (\$)
Current (payable within due date ie 30 day term)	99,797	353,720	36,059	89,124
Payment after due date (overdue):				
Less than 30 days	0	34,264	0	1,207
Between 30 and 60 days	0	0	0	0
Between 60 and 90 days	0	119,356	0	0
More than 90 days	0	550	0	0
Total	99,797	507,891	36,059	90,331

Table 2: Accounts paid on time during quarter

Value of accounts paid on time	4,480,471	4,519,110	5,118,494	5,258,222
Percentage of accounts paid on time	93%	93%	92.84%	93%
Total value of accounts paid during quarter	5,188,567	4,860,926	5,513,164	5,662,864

Note: Although a number of invoices were not paid on time due to clarification, queries and delays in obtaining goods received in good order and condition, our target still is to have accounts payable at the end of each quarter less than \$100,000 and to have 100% of accounts paid on time.

The above performance figures relate only to commitments made by the Department for goods and services and do not include payments to grant recipients.

APPENDIX 15: Investment management performance

Not applicable; NSW Sport and Recreation's surplus cash is automatically placed with the Treasury Banking System, which manages total Government funds.

APPENDIX 16: Liability Management Performance

	1995/96	1996/97	1997/98	1998/99
Workers' Compensation				
Number of claims	46	50	51	47
Number of claims per employee	*	0.1165	0.033	0.127
Average claim cost per claim	\$2,248	\$3,350	\$72,610	\$2,537
Average cost per employee	\$244	\$390	\$2,427	\$324
Motor vehicle				
Number of claims	26	31	20	28
Number of claims per vehicle	*	0.196	0.11	0.17
Average claim cost per claim	\$3,659	\$2,683	\$1,651	\$3,089
Average cost per vehicle	\$606	\$526	\$188	\$527
Property				
Number of claims	7	13	16	18
Number of claims per employee	*	0.072	0.01	0.048
Average claim cost per claim	\$37,752	\$2,683	\$12,334	\$3,195
Average cost per employee	\$5,383	\$200	\$129	\$156
Liability				
Number of claims	3	5	1	5
Cost of claims	\$26,550	\$106,492	\$50,000	\$80,876
Miscellaneous				
Number of claims	2	nil	nil	nil
Cost of claims	\$776	0	0	\$ -
Average claim	\$388	0	0	\$ -

note: * detail not collected in 1995/96 reporting year

APPENDIX 17: Major assets/land - disposals and acquisitions

(Includes completion of works in progress from 1996/97)

Disposals

Disposals: location and item	Value (\$)
NSW Sport and Recreation Centres	
Borambola - hay shed	11,000
Broken Bay - cricket nets	10,000
Lake Ainsworth - steam/convection oven	17,800
Milson Island - toilet building	35,000
Milson Island - BBQ shed	38,000
Myuna Bay - air rifle range	15,000
Academies of Sport	
Sydney Academy of Sport - old pistol range shelter	80,000
Head Office & Regions	
Western Region - digital micro vax server	27,848
Western Region - photocopier	7,415
Minister's Office - photocopier	5,919
TOTAL	\$247,982

Acquisitions (includes completion of works-in-progress from 1997/98)

Acquisition: location and item	Value (\$)
NSW Sport and Recreation Centres	
Borambola - hay shed	20,020
Borambola - mini golf area	25,000
Broken Bay - projector	7,750
Broken Bay - Wobby road upgrade	214,312
Lake Ainsworth - ensuites for lodges	100,000
Lake Ainsworth - projector	6,600
Lake Ainsworth - sea wall	471,421
Lake Keepit - upgrade abseiling wall	27,135
Milson Island - amenities block	370,682
Academies of Sport	
Sydney Academy of Sport - verandah enclosure for lodges	126,793
Sydney Academy of Sport - gymnasium changerooms upgrade	245,540
Sydney Academy of Sport - van for sports science mobile testing	44,950
Sydney Academy of Sport - tennis court resurfacing	82,695
Head Office & Regions	
Computer Services - Alpha server	41,397
Computer Services - projectors	19,425
Computer Services - computer upgrade	52,002
South East Metropolitan Region - photocopier	11,870
Western Region - photocopier	9,800
TOTAL	\$1,877,392

APPENDIX 18: Works in progress

Title of Work	Cost to Date \$	Cost overrun	Estimated completion Date	Reason for significant delay
Construction of wharf at Broken Bay Sport and recreation Centre	26,692	Nil	August, 1999	
Construction of lodge accommodation at Myuna Bay Sport and Recreation Centre	157,039	Nil	September, 1999	
Sewage disposal system and siteworks at Myuna Bay Sport and Recreation Centre	575,896	Nil	September, 1999	
Customer Information Management System at Head Office	68,425	Nil	December, 1999	
Construction of storage shed at Sydney Academy of Sport	124,714	Nil	September, 1999	
Decontamination of shotgun range at Sydney Academy of Sport	28,748	Nil	June, 2001	Clean up deferred in 1998/99 pending a decision on whether the existing shotgun range would be relocated
TOTAL	\$981,514			

APPENDIX 19: Major assets other than land holdings

(Major assets include buildings, plant and equipment, vehicles, marine vessels and land improvements at Sport and Recreation Centres and Academies of Sport).

Sport and Recreation Centres	\$ Value at original cost
Borambola	3,317,000
Broken Bay	5,762,000
Lake Ainsworth	5,085,000
Lake Burrendong	4,997,000
Lake Keepit	4,782,000
Milson Island	7,625,000
Myuna Bay	3,929,000
Point Wolstoncroft	4,228,000
Academies of Sport	
Sydney Academy of Sport	17,514,000
NSW Winter Academy of Sport	7,785,000
TOTAL	\$65,024,000

APPENDIX 20: Price determination - method

The fee structure for NSW Sport and Recreation programs are determined on an annual basis and are based on the CPI figures for that year. Program's prices are generally determined on a cost recovery basis.

All proposed changes to the fee structures are required to have ministerial approval.

APPENDIX 21: Consultants

Consultants Name (Consultancies under \$30,000)	Title of Project	Actual Cost (\$)
Res Engineering (Aust.)	Y2K Meeting and Certification	360
Strategic Consulting	Consulting Service - Working Together	750
Abbot Tout Lawyers	Golf Course Proposal - Jindabyne	3,550
Widnell	Review of Eastern Creeks capacity to conduct drag racing	8,771
Strategic Consulting	Consulting Service P.Saul	21,300
Munro-Jones Pty Ltd	Preparation of IT Strategic Plan	23,000
Total		57,731

Note: Consultants listed above include only those who have completed the contracted project except (*) which is in progress.

APPENDIX 22: Overseas Visits

1. TRAVEL UNDERTAKEN AT COST TO DEPARTMENT/AUTHORITY

Name & Position	Country / City visited	Purpose	Dates	No. of Days	Cost(\$)	Funding
Kathleen Lukunic	Japan - Tokyo	Athletic Exchange - Tokyo Municipal Government	12 - 19/1/99	7	\$15,338	Sport and Recreation Fund - Event Development
Julian Sanderson	Austria and Endora	Austrian Ski Exchange Talented Athlete Program	1/1 - 2/2/99	33	\$7,000	Sport and Recreation Fund - Exchange Program
Cathy White	Austria and Endora	Austrian Ski Exchange Talented Athlete Program	1/1 - 2/2/99	33	\$7,000	Sport and Recreation Fund - Exchange Program
Phil Keady	Kuala Lumpur	Surveying facilities in Kuala Lumpur and promoting pre-games training in NSW	11 - 18/9/98	7	\$4,173	Department of Sport and Recreation

2. TRAVEL PAID FOR (FULLY OR MAINLY) BY FEES RECEIVED

Name & Position	Country / City visited	Purpose	Dates	No. of Days	Cost(\$)	Funding
Steve Graham	Europe	Northern Hemisphere Training and Racing Program 99	24/11/98 - 28/2/99	3 mths (97 days)	\$7,930	Industry and athlete contributions

APPENDIX 23: Statutory Authorities

SYDNEY CRICKET & SPORTS GROUND TRUST

Chairperson: Sir N Shehadie AC, OBE
 Chief Executive Officer: N Neate
 General Manager, Finance: B N Lamerton
 General Manager, Operations & Event services: K Grega
 General Manager, Properties: M Bangel
 Moore Park Road, Paddington NSW 2021
 GPO Box 150, Sydney NSW 2001
 Telephone: 02 9360 6601
 Facsimile: 02 9890 1597

PARRAMATTA STADIUM TRUST

Chairperson: A Overton OAM
 Manager: R S Walker
 O'Connell Street, Parramatta NSW 2150
 PO Box 2471, North Parramatta NSW 2151
 Telephone: 02 9683 5755
 Facsimile: 02 9890 1597

STATE SPORTS CENTRE TRUST

Chairperson: A Whelpton AM
 Director: P Ross
 Australia Avenue, Homebush NSW 2140
 PO Box 135, Sydney Markets NSW 2129
 Telephone: 02 9763 0111
 Facsimile: 02 97643745
 Departmental Representative: C Bloch

BOXING AUTHORITY OF NEW SOUTH WALES

Chairperson: T G Hartmann
 Executive Officer & Secretary: D Moreland
 Level 2 MLC Building, 105-153 Miller Street, North Sydney NSW 2060
 Telephone: 02 9923 4234
 Facsimile: 02 9964 9964
 Departmental Representative: D Moreland

NSW INSTITUTE OF SPORT

Chairperson: P Coles AM
 Director: M Scott
 Sydney International Athletic Centre
 Australia Avenue, Olympic Park, Homebush Bay NSW 2140
 PO Box 476, Sydney Markets NSW 2129
 Telephone: 02 9763 0222
 Facsimile: 02 9763 0250
 Departmental Representative: W J Gillooly

APPENDIX 24: Advisory Committees

NSW Sports Advisory Council

Chairperson: A Whelpton AM
 A/Executive Officer: Roz Vanderzwet, Development Consultant
 Wentworth Park Sporting Complex, Ultimo NSW 2007
 PO Box 729, Glebe NSW 2037
 Telephone: 02 9552 4415
 Facsimile: 02 9660 6661

APPENDIX 25: Significant inter-departmental committees

- **Ministerial Advisory Committee - Body Image and Disorder Eating**
 Department Representative: Wendy Gillett, Director, Participation Development

- **NSW Physical Activity Task Force**
 Department Representative: Wendy Gillett, Director, Participation Development
- **NSW Water Safety Council**
 Department Representatives: Robert Ridley (Chairperson), Manager Industry Development & Taryn Pin (Executive Support), Development Consultant, Industry Development
- **NSW Sport & Recreation Safety Council**
 Department Representatives: Robert Ridley (Chairperson), Manager Industry Development & Taryn Pin (Executive Support), Development Consultant, Industry Development
- **State Lead Agency Forum for Injury Prevention**
 Department Representative: Wendy Gillett, Director, Participation Development
- **Major Events Evaluation Review Committee**
 Department Representative: WJ Gillooly, Director-General; M Brimfield, Olympic Project Officer
- **Premier's Taskforce - Water Safety sub-committee**
 Department Representative: Wendy Gillett, Director, Participation Development
- **Senior Officers Reference Group on Child Protection/Intervention**
 Department Representative: Wendy Gillett, Director, Participation Development
- **Senior Officers Reference Group on Council on Crime Prevention**
 Department Representative: Wendy Gillett, Director, Participation Development
- **Senior Officers Reference Group - Sub-Committee Promoting Opportunity Recreation and Talent (SPORT)**
 Department Representative: Carolyn Bloch (Chairperson), Deputy Director-General, Client Services & Richard Arranz (Executive Support)
- **Senior Officers Reference Group - Cabramatta**
 Department Representative: Phil Andersen, Regional Director Sydney Region
- **Government Access Pilot Program**
 Department Representative: Neville Goldspring, Director, Operations & Talent Development
- **Regional Co-ordination Project**
 Department Representative: Neville Goldspring, Director, Operations & Talent Development
- **Sporting Injuries Committee**
 Department Representative: Liz Daykin, Manager, Operations
- **Interdepartmental Committee on Juvenile Justice**
 Department Representative: Wendy Gillett, Director, Participation Development
- **Kidsafe Playground Safety Committee**
 Department representative: Tarin Pin, Senior Consultant, Industry Development
- **Playground Advisory Service**
 Department representative: Robert Ridley, Manager, Industry Development Standing Committees on Recreation and Sport (SCORS) - working parties:
- **Recreation and Sport Industry Statistical Group**
 Department Representative: Rosemary Perry, Co-ordinator Information Management
- **SCORS Special sub-committee on Women in Sport & Recreation**
 Department Representative: Jeanette Webb, Manager Women's Sport Unit
- **SCORS Special sub-committee on Australasian Facilities Committee**
 Department Representative: David von Schill, Manager Facility Design and Development
- **SCORS Working Management Improvement Working Party**
 Department Representative: Wendy Gillett, Director, Participation Development

APPENDIX 26: Significant organisations with a department representative

- Fitness NSW
- Coastal Council of NSW
- Mount Panorama Motor Racing Committee
- Motor Vehicle Sports Licensing Advisory Committee
- NSW Sport & Recreation Industry Training
- Parramatta Granville Sports Ground Reserve Trust
- Disabled Wintersport Australia
- Austswim NSW Council
- Sports Council for the Disabled (Metropolitan North, South West, Northern Inland, Metropolitan West)

APPENDIX 27: Significant departmental committees

Internal Committees

Audit committee

Carolyn Bloch
John Cuthbert
Leoni Baldwin
Marie Spencer
Phil Keady

OH&S

Bill Mullan
Chris Kiely
David Rees
Diane Bryant
Glenn Dhu
Graeme Bell
Grant Marley
John Chapman
Melissa Hughes
Peter Britt
Peter Nolan
Steve Scarfe

Joint Consultative Committee

Chris Kiely
Diane Bryant
Gaylene Ryan
Grant Marley
Jenny Keady
Julie Ings
Lez Daykin
Murray Scoble
Ray Charlton
Ray Hogan
Steve Scarfe
Warren Murray
Bill Lyon

APPENDIX 28: Significant committees established in 1998/99

- **Playground Advisory Service**
Department representative: Rob Ridley, Manager, Industry Development
This committee was developed as an extension of the Kidsafe Playground Safety Committee

APPENDIX 29: Significant committees abolished in 1998/99

- **Premier's Council for Women - Health and Quality of Life Planning Advisory Group**
Reason: Project completed and resulted in the development of the NSW Action Plan for Women.

APPENDIX 30: Events that have a significant effect on the succeeding year after the balance date

Nil to report

APPENDIX 31: Y2K Compliance

As reported in the previous year the Department has received a favourable certification of its processes from Beaumont Management.

The testing and rectification of computer systems is 98% complete with the remaining work to be done at the Department's regional locations. This will be completed as part of routine site visits.

Contingency plans have been developed for all sites. Although the Department will be continuing business as usual, plans for each location will be placed on our intranet site. The final stage of development of the contingency will include developing and communicating:

- The list of Regional and Head Office contact officers.
- The list of duty officers for the 31 December and 1 January 2000.
- A check list for the duty officers to complete on 31 December and 1 January 2000.
- Discussion and agreement with the MLC building management for arrangements on 31 December and 1 January 2000.

**APPENDIX 32:
Statement of Responsibility****DIRECTOR-GENERAL'S OFFICE****NEW SOUTH WALES DEPARTMENT OF
SPORT AND RECREATION****CREDIT CARD USE****STATEMENT OF RESPONSIBILITY**

It is the policy of the Department to limit the issue of permanent Corporate Credit Cards to Officers responsible for official functions. In addition, temporary cards are issued on an as needs basis to officers for the purpose of overseas visits. At 30 June 1999 two (2) cards were on issue.

The Department's policy and procedures in force during 1998/99 complied with Premier's Memoranda and the Treasurer's Directions. These are to be updated for 1999/2000 for minor changes to incorporate best practice as detailed in the guide 'Policy and Guidelines Paper' issued by the Treasury in June 1999. This guide was issued after a review of Public Sector corporate credit card use by the Director-General of the Premier's Department and the Secretary of the Treasury.

Signed:

Date:

28th October 1999

WJ Gillooly
Director-General

NSW DEPARTMENT OF SPORT AND RECREATION

Level 2 MLC Building 105-153 Miller Street North Sydney NSW 2060 • PO Box 422 North Sydney NSW 2059
Telephone (02) 9923 4331 • Facsimile (02) 9923 4327



APPENDIX 33: Funds granted to non-government community organisations

Program: CAPITAL ASSISTANCE PROGRAM 1998/99

(Program Funding Source - Sport and Recreation Fund)

Summary

970 applications received, towards facilities costing \$51,637,647

515 grants awarded, totalling \$4,008,060 approved towards facilities costing \$15,000,000

The average grant under CAP in 1998/99 was \$7,783

The Department provided approximately 26% of the cost of all approved projects.

Major sports assisted were tennis, soccer, cricket, netball, skateboarding, basketball, swimming, football and baseball

RECIPIENTS	PROJECT AND LOCATION	Award (\$)
1st Clarencetown Scout Group	Upgrading of roof, 1st Clarencetown Scout and Community Hall	328
1st Coonamble Scout Group	Extensions to existing scout hall, Scout Park	5000
Aberdeen Sports Board/Scone Shire Council	Canteen / amenities building, Jefferson Park	5000
Adamstown Rosebud Junior Cricket Club	Cricket practice nets, Adamstown Park	5500
Albion Park Tennis Club Incorporated	Construct toilet block, Albion Park Showground	5900
Albury Academy Of Sport	Construction of disabled amenities and shade structures, Albury Academy of Sport	7000
Albury City Council	Construct all weather shelters along spectator bank, Alexandra Park	7500
Argenton United Junior Soccer Club Incorporated	Extension to amenities building, Kindyerra Park	12000
Armidale City Council	Skate facility for various wheel activities, Armidale Skate Facility	5000
Ashfield Municipal Council	Installation of skateboard and bike ramp, Darrell Jackson Gardens	15000
Ashfield Municipal Council	Replacement of existing turf wicket, Pratten Park	15000
Ashfield Municipal Council	Installation of new play area for youth groups, Darrell Jackson Gardens	10000
Assyrian Australian Association	Construct a soccer training and recreation area	18000
Austral District Sports and Social Club	Practice rebound wall, Scott Memorial Park	1250
Austral District Sports and Social Club	Park benches for players, parents and spectators, Scott Memorial Park	10000
Autistic Association of New South Wales	Playground development for students with disabilities, Wetherill Park School	16997
Ballina and District Branch	Purchase and installation of lights in indoor riding arena, Mitchell Centre	1500
Riding For The Disabled Association NSW		
Ballina Shire Council	Access lift for disabled, Ballina Memorial Olympic Pool	2000
Ballina Shire Council	Access lift for disabled, Alstonville Olympic Pool	2000
Balmain Sailing Club Incorporated	Installation of deck, Balmain Sailing Club	10000
Bangalow Chamber Of Commerce Incorporated and Progress Association	Development of skatepark - stage 1, Bangalow Skateboard Park	5000
Bankstown City Council	Installation of underground sprinkler system, Gosling Park	22500
Bankstown City Council	Installation of underground sprinkler system, Birrong Park	22500
Bankstown City Council	Playground upgrade, Vasta Reserve	10000
Bankstown City Council	Upgrade of tennis court surfaces, Coleman Park Tennis Courts	25000
Bankstown City Council	Upgrade of tennis court surfaces, Smith Park Tennis Courts	10000
Bankstown City Council	Upgrade fencing to improve safety of users and spectators, Jim Ring Reserve	7500
Bankstown City Council	Playground upgrade, Padstow Park	10000
Bankstown City Council	Playground upgrade, Apex Reserve	10000
Bankstown Sports District Hockey Club Inc	Amenities for Hockey players and spectators, The Crescent Bankstown	10000
Baulkham Hills Cricket Club Incorporated	Upgrade practice cricket nets, Ted Horwood Reserve	8329
Baulkham Hills Shire Council	Disabled amenities at Kellyville Park Baseball Diamond	20000
Beckom P and C Association	Resurface tennis court and construct practice wall, Beckom Public School	1800
Bega Amateur Swimming Club Incorporated	Purchase and install electric heat pumps, Bega War Memorial Swimming Pool	10000
Bellangry Tennis Club Incorporated	Relocation of building to provide clubhouse for tennis club, Bellangry Reserve	3000
Bellingen Swimming Club Incorporated	Provision of hot showering facility, Bellingen Pool	2000
Berala Bears J.R.L.F.C.	Upgrade existing floodlighting, Guilfoyle Park	3325
Berkeley Vale Old School Playground	Provide sun protection over existing play equipment, Berkeley Vale Old School Community Centre	1935
Berowra Preschool Centre - Ku Children's Services	Construction of deck and softfall surface, Berowra Pre-School	3400
Berridale Tennis Club Incorporated	Provision of playground, storage area and fencing, Berridale Tennis Courts	3000
Berry Small Towns Alliance	Stage one - construction of skatepark, Berry Sporting Complex Trust	12350
Beverly Hills Girls High School	Tiered retractable seating, Berwongle Centre for Recreation and Arts	10000
Binalong Oval Parks Committee	Resurface 2 tennis courts, Gallery Gardens	6000
Bingara Shire Council	New public playground equipment, Gwydir Park	5000
Birrong Bowling and Sports Club	Erect shade cloths for bowling greens, Birrong Bowling and Sports Club	5500

Black Springs Progress Association	Construction of tennis practice wall, Black Springs Sports Ground	3250
Blacktown Little Athletics Centre Incorporated	Upgrade public address system and fill oval surrounds, Francis Park	1090
Blayney Shire Council	Provision of services and amenities, Heritage Park	7000
Blayney Shire Council	Improve electrical supply and install floodlighting, Millthorpe Oval	7000
Bligh Park Community Services Incorporated	Full size outdoor basketball court, Bligh Park Youth Centre	7800
Blue Mountains City Council	Facilities, Summerhayes Park	3500
Blue Mountains City Council and Blue Mountains Cricket Association	Sports field development, Peter Carroll Field	20000
Blue Mountains City Council and Wentworth Falls United Soccer Club	Pitt Park development	20000
Bombala RSL Bowling Club	Purchase and assemble shade units, Bombala RSL Bowling Club	4996
Bondi Beach Public School	Install synthetic running and fitness tract, Bondi Beach Public School	15000
Bongongo Public School P and C Association	Shade and play area, Bongongo Public School	2500
Booroorban Social and Sporting Club Incorporated	Erect a moduplay see-saw, Booroorban Hall	921
Boundary Road Reserve Landcare Group Incorporated	Provide trails through Boundary Road Reserve	5000
Bourke Shire Council	Installation of two golf practice nets, Bourke Sporting Complex	850
Brewarrina Shire Council	Creation of park area and fencing, High Street Park	4500
Brewarrina Shire Council	Beautification works, Goodooga Sportsground	3500
Broken Hill Sport and Recreation Centre Management Committee	Roof insulation and suspended ceiling, Broken Hill Sport and Recreation Centre	9500
Broken Hill YMCA	Construct a temporary safety wall, Broken Hill YMCA	2300
Bulahdelah Show Society Incorporated and Skate Park Sub-Committee	Construct skatepark facility, Bulahdelah Showground Complex	4000
Burraneer Sailing Club	Replacement of roof and balcony handrail, upgrade electrical supply and fittings, Shell Road Reserve	8146
Burringbar Public Recreation Reserve Trust	Resurface cricket pitch, Tom O'Connor Reserve	750
Bvsc Wyndham Sports Ground Committee of Management	Construction of showers and amenities, Wyndham Sports Ground	15700
Byron Bay Croquet Club	Installation of automatic inground watering system, Byron Bay Croquet Club	2500
Byron Shire Council	Construction of skatepark, Mullumbimby Recreational Grounds	5000
Cabonne Shire Council for Eugowra Exersite Action Group	Construct outdoor exercise site and instructional signs, Eugowra Memorial Park	1400
Camden Haven Surf Lifesaving Club Incorporated	Renovation of club house to provide first aid room, Camden Haven Surf Life Saving Club	4750
Campbelltown City Council	Construct canteen, Clark Reserve	34000
Campbelltown City Council	Shade shelter construction - stage II, Macquarie Fields Leisure Centre	12083
Campbelltown Collegians Soccer Club Incorporated	All weather awning, Rosemeadow Playing Fields	3435
Canowindra Swimming Club	Purchase heat blanket, Canowindra Swimming Pool	8000
Canterbury City Council	Install shade structure over existing play equipment, Peach Park	10000
Canterbury City Council	Turf practice cricket wicket, Blick Oval	3500
Canterbury City Council	Install play equipment, seating and landscaping, Cullens Road Reserve	5000
Canterbury City Council	Install softfall surface and edging under play equipment, Wiley Park	5000
Canterbury City Council	Install softfall surface and edging under playground equipment, Anzac Park	10000
Canterbury City Council	Erect new change rooms to accommodate females, Ewen Park	25000
Casino Council	Reshape drain and topdress baseball diamond, Riverview Park	2000
Casino Netball Incorporated	Replace 2 existing asphalt courts with cement surfaces Colley Park Netball Courts	12000
Castle Hill Baseball Club	Floodlighting of playing field Fred Caterson Reserve, Knights Field	15000
Caves Beach Surf Life Saving Club Incorporated	Workshop and storage shed, Caves Beach	19000
Cawongla Cricket Club	Provision of sun protection shelter, Reserve No. 91046	1400
Central Darling Shire Council	Remove old playground equipment and bring into compliance with current standards, Lions Park	5000
Cessnock District Netball Association	Addition of netball hardcourts, Turner Park Netball Centre	23000
Cheltenham Memorial Kindergarten	To bring playground into compliance with DOCS regulations	12600
City Of Botany Bay Council	Final stage of irrigation at sports complex, Rowland Park	5996
City Of Botany Bay Council	Construction of two half basketball courts with permanent basketball rings, Booralee Park	17500
Clarence Town Soccer Club Incorporated	Fencing, Reg Ford Sporting Complex	1400
Cobar Athletics Club Incorporated	Construction of a storage shed to store little athletics equipment, Ward Oval	1400
Cobbitty Narellan Cricket Club Incorporated	Plumbing and electrical improvements to canteen block/ground improvement, Cuthill Reserve	6235
Coffs Harbour Rifle Club Incorporated	Addition to rifle range target gallery section to provide 4 target bays, Rifle Club Incorporated	5000
Coffs Harbour Rugby League Football Club	Upgrade lighting for recreational sport and training purposes, Advocate Park	5000
Coleambally Indoor Sports Stadium Incorporated	Provision of indoor sport facilities and amenities- stage 1, Coleambally Recreation Reserve	8000
Colo Colo Club Limited	Install floodlights and poles, Irelands Bridge Reserve	7600
Como West Jannali Junior Soccer Club	Construction of change room at soccer club, Jannali Oval	10000
Concord and Ryde Sailing Club Incorporated	Purchase of 8 grp 'sabor' sail training boats, Concord and Ryde Sailing Club	10711
Condobolin Amateur Swimming Club Incorporated	Purchase and erect shade shelter, Condobolin Olympic Swimming Pool	2500
Condobolin Picnic Race Club	Provision of new ladies toilets and shower, Condobolin Racecourse	7000
Condobolin Pony Club Association Incorporated	Cementing the floor and birdproofing equipment storage shed, Condobolin Pony Club Grounds	1518

Connells Point Sailing Club	Construction of new change rooms and toilet facilities for female members, Donnelly Park	4345
Coolah District Development Group Incorporated	Partial upgrade of existing children's playground, Milling Memorial Park Playground	2500
Cooma BMX Club	Construction of a bicycle motorcross (BMX) track, Lions Park	8505
Coonamble Shire Council	Provision of seating, Coonamble Sportsground	4750
Cootamundra Community Centre	Assist in purchase of building for youth centre, Old Linen Service	7000
Cootamundra Junior Soccer Club Incorporated	Construction of awning and concrete floor, Mitchell Park Cootamundra	2500
Corowa Shire Council/Mulwala Progress Association	Fitness and nature trail for all ages, Mulwala Lake Foreshore	6000
Cromer Gymnastics Club	Upgrading by increasing the amount of matting under floor's surface, Cromer Gymnastics Club	3815
Cronulla Sharks Junior Baseball Club	To replace wire on diamond back net and player facilities, Foreshaw Park	5000
Cronulla Sutherland Baseball and Cricket Club	Upgrading and enlarging player amenities and facilities, Tonkin Oval	15000
Crookwell Gun Club	Relocate gun club and build new club house, Crookwell Gun Club	5000
Cummock Rugby Union Football Club Incorporated	Ground lighting for community oval, Cummock Community Oval	6500
Darling River Golf Club Incorporated	Sowing of grass to 9 holes of golf course and upgrade existing watering system, Bourke Golf Course	3550
Dee Why Bowling Club Limited	Installing chairlift to main staircase on clubhouse premises, Dee Why Bowling Club	7160
Dee Why Surf Life Saving Club	Construct female toilets and showers, Dee Why Surf Life Saving Club	12900
Deer Vale Tennis and Recreation Club	Construction shelter/storage shed and provision of seating, Deer Vale Park	2500
Delungra Golf Club Incorporated	Install irrigation system, landscaping, Delungra Golf Club.	4000
Deniliquin Rams Football and Netball Club	Upgrade underground watering system and install filter pump, Hardinge Street Oval	3500
Deniliquin Youth and Recreation Committee	Construction of bridge and outdoor initiative activities, Four Post Reserve	2260
Denistone Bowling and Recreational Club Limited	Provision of sun shelter shade for lawn bowlers, Denistone Bowling Club	8000
Dobroyd Aquatic Club	Disable access facility, Dobroyd Aquatic Club	15000
Donnelly/Welsh Sports Field Management Committee	Completion of stage 2 - amenities building, Donnelly Welsh Oval	3000
Douglas Park Recreation Reserve Management Trust	Cricket pitch / concrete base with synthetic grass cover, Douglas Park Recreation Reserve	3000
Drummoine Council	Supply and installation of 3 solar lights along eastern section, Timbrell Park	5993
Drummoine Council	Installation of a basketball half court, Talpin Park	3500
Drummoine Council	Installation and supply of two picnic shelters on route of 'bay run'	6500
Dubbo Australian Football Club Incorporated	Upgrading of grass surface stage 1 of developing a multi-sports complex, South Dubbo Park	1585
Dungowan Community Hall	Renovation of kitchen heating to hall, Dungowan Hall	3000
East Bankstown Soccer Club	Shelter conversion for use as office and committee room, Gosling Park	4000
East Lismore Tennis Club	Resurface 4 tennis courts with artificial grass, East Lismore Tennis Club	7000
Eastern Suburbs Soccer Football Ass Inc	Levelling turf irrigation and fencing providing soccer facilities for district, Garnet Jackson Reserve	1000
Edgeworth Jnr Soccer Club Limited	Extension to canteen facilities and erection of awning, Edgeworth Sports Complex	8200
Eleebana Tennis Club Incorporated	Floodlighting of tennis court, Eleebana Tennis Club	5050
Emmaville Central School	Construction of rebound wall, Emmaville Central School	1660
Emmaville Golf Club Incorporated	Landscaping club house redevelopment and safety nets, Emmaville Golf Club	5000
Endeavour Pistol Club	Lighting painting plumbing and carpet, Endeavour Pistol Club	3000
Endeavour Pistol Club	Construction of indoor olympic target air pistol and air rifle range, Endeavour Pistol Club	4000
Engadine Bowling and Recreation Club	Installation of solar protective canopy, Engadine Bowling and Recreation Club	2732
Entrance District Cricket Club Incorporated	Upgrade and reposition of cricket practice wickets, Taylor Park	1885
Epping Aquatic Centre	Construct disabled shower, toilet and ramps, Epping Aquatic Centre	15500
Eumungerie Community Club House Fundraising	Security lock-up and storage room within existing open shed, Eumungerie Recreational Reserve	3500
Eumungerie Cricket Club Incorporated	Erection of new steel safety barrier at Eumungerie Sport and Recreation Reserve	300
Eurobodalla Equestrian Society Incorporated	Construct portable seating, Kerta Reserve	1060
Eurobodalla Netball Association Incorporated	Construction of two asphalt netball courts Captain Oldrey Park	16081
Evans Shire Council	Provision of 1 cricket net, Rockley Sportsground	3250
Fairfield City Council	Installation of floodlight poles and floodlights, Endeavour Reserve	7050
Fairfield City Council	Upgrade of floodlights on football field, Adams Park	4000
Fairfield City Council	Installation of floodlight poles and floodlights, Terone Park	8400
Fairfield City Council	Installation of floodlight poles and floodlights, Knight Park	10758
Fairfield City Council	Upgrade floodlights, Joe Broad Reserve	6000
Fairvale Old Boys Rugby Union Football Club	Covered pavilion with concrete floor and seating to provide weather protection, Fairvale High School	10000
Far North Coast Softball Association Incorporated	Erection of fences and gates, Albert Park Softball/Baseball Complex	3000
Finley Netball Club	Lighting of netball court, Finley Recreation Reserve	3000
Forbes Shire Council	Erection of sunshade to shallow end of the swimming pool, Forbes Swimming Pool Complex	4000
Forster/Tuncurry Skate Park Advisory Committee	Construction of skatepark facility, Fazio Park	8500
Friends Of Galarangi - The Carlingford Botanic Parkland Incorporated	Complete next stage in project strategy of pathway network, Galarangi Botanic Parkland	18972
Galston Primary School	Construction of a general games court surface and fenced cricket enclosure, Galston Public School	10000
Gerrington Rugby League Football Club Incorporated	Construction of balcony and roof to front of club house, Michael Cronin Oval	10000
Gilgandra Shire Sports Council	Renovations to existing toilet and shower block, Mcgrane Oval	4000
Gladesville R.S.L. Junior Cricket Club	Practice cricket nets, Morrison Bay Park	10000

Gladesville and District Junior Cricket Association	Widening concrete slab and covering with synthetic turf, Monash Park	5000
Glebe Leichhardt Police And Youth Club	Upgrading existing bathroom, shower, change rooms and facilities, Glebe Leichhardt PCYC	10000
Glen Innes District Soccer Association	Installation of goal posts, Wilson Park	5000
Gloucester Shire Council	Construction of 3 river accesses, Barrington River	8250
Goolgowi Swimming Pool Management Committee	Cover existing tables and chairs with colourbond, replace shadecloth between pools, Settlers Park	1275
Gorokan High School P and C Ass Inc	All weather sport and recreation facility Gorokan High School	24112
Gosford City Council	Construction of amenities block, Paul Oval	20000
Goulburn And District Junior Rugby League Incorporated	Construction of club house to provide a multipurpose facility, North Park	10000
Greater Taree City Council	Stage II permanent concrete slab, Taree Park	5000
Greenlees Park Bowling Club Limited	Providing standard shading facilities to surrounds of 3 bowling greens, Greenlees Park	10000
Greenway Giants Incorporated	Construction of baseball/softball batting tunnels and training facility, Greenway Park	12000
Greenwich Sailing Club	Concrete path replacing damaged grass area, Bond Reserve	3000
Grenfell Bowling Club Limited	Construction of aluminium seating and shade over bowling greens, Grenfell Bowling Club	8500
Griffith Netball Association	Remove unsafe courts and replace, Jubilee Park	6000
Grose View Public School P and C Association	Construction of multipurpose court, Grose View Public School	19000
Gulargambone Sport Oval Committee	Fencing of town sport oval, Gulargambone Sport Oval	7000
Gulargambone Tennis Club Incorporated	Repair existing surface and fence, Gulargambone Tennis Club	19000
Gulgong and District Tennis Association	Resurfacing court 5 to low maintenance concrete surface, Reserve No 61206	5000
Gunnedah Shire Council	Design and construct a skating facility, Wandobah Reserve	10000
GyMEA Bowling and Recreation Club Limited	Erection of sun shades around bowling greens, GyMEA Bowling and Recreation Club	9500
Hamrun Association Incorporated	Construction of roof over 'bocci' pitch, Hamrun Association Incorporated	15500
Hannam Vale P and C Tennis Club Incorporated	Redesign of tennis court to allow other sports to be played, Hannam Vale Public School	2000
Hannans Road Public School P and C Association	Construction and repair pine-log play equipment and softfall, Hannans Road Public School	1000
Hastings Council	Provision of floodlighting, Laurieton Soccer Field	7500
Hastings Riding For Disabled - Kendall Group	Construction of storage shed and toilet building, Riding for Disabled Centre	1750
Hawkesbury City Council	Shade structure over playground, Richmond Pool	4150
Hawkesbury District Tennis Association	Upgrading of tennis court surfaces, Ham Common	10000
Hawkesbury Sports Council Incorporated	Weather shelter with table/chair combinations and bench seats, Breakaways Ovals	5685
Hawkesbury Sports Council Incorporated	Weather shelter with table/chair combinations, Bensons Soccer/Cricket Complex	5685
Hawkesbury Sports Council Incorporated	Weather shelter with table/chair combinations, Icely Park	6540
Hawkesbury Sports Council Incorporated	Fencing to allow development of final stages of complex, Bensons Lane Sporting Complex	10000
Helensburgh Cricket Club Incorporated	Construction of turf cricket wicket, Helensburgh Oval	15070
Helensburgh Netball Club Incorporated	2 asphalt netball courts, Rex Jackson park	14809
Henty Park Tennis Club	Surface repair of existing 4 courts and laying of synthetic grass, Henty Memorial park	10000
Hernani Tennis Club Incorporated	Resurface existing clay courts and light poles, Hernani Tennis Club	7000
Hills District Little Athletics Centre Incorporated	Concrete slab to ground, extend retaining wall and extend driveway to top sporting field, Alfred Henry Whaling Memorial Reserve	9750
Holbrook Sporting Complex Board	Playground, Holbrook Reserve	6515
Holroyd City Council	Installation of irrigation system, Monty Bennett Oval	16000
Holroyd City Council	Installation of tiered grandstand seating, Guildford West Sports Ground	15000
Holroyd City Council	Upgrade floodlighting stage 1, Ted Burge Sportsground	15000
Holroyd City Council	Floodlighting main oval - stage 1, Merrylands Park	10000
Holroyd Rangers Soccer and Recreation Club	Replace floodlight to provide light to mini field, West Guildford Sports Ground	8600
Hornsby Aquatic Centre	Construct disabled shower toilet and ramp facility, Hornsby Aquatic Centre	14000
Hornsby Kuring-Gai Police and Community Youth Club	Replace backboards, court resanding and marking, PCYC	8000
Hornsby Shire Council	Construct cycle track, shade structure, playground equipment and safety surface, Hawkins Hall	7900
Hunters Hill Club Limited	Shade for tennis and petanque, Hunters Hill Club	4250
Hurstville City Council	Oval will be regraded and turfed to provide a consistent playing surface. Cricket wicket rebuilt to conform to new levels, Oatley	10000
Hurstville City Council	Construct new cycle track for young children with small bikes and trikes, Edgbaston Reserve	15000
Hurstville City Council	Provision of two adjoining cricket practice nets, Beverly Hills Park	9000
Hurstville Diggers Bowling Club	Renovate greens, repair sunken/broken walkways and banks, Hurstville Diggers Bowling Club	10000
Illawarra Branch Heart Support Australia	Heart care and recover walks, Stuart Park Cycleway North	1945
Illawarra School For Children with Autism	Adolescent fixed playground for children with autism, Illawarra School for Children with Autism	12605
Inverell Shire Council/Inverell Lions Club	Construction of skating rink, 1/2 size basketball court and golf driving range, Lions Park	5000
Islamic Assoc Western Suburbs Sydney Incorporated	Develop and upgrade sporting and recreational facilities, Mt Druitt Islamic Centre Complex	17400
Jerilderie Football Club Incorporated	Install additional lighting on existing light towers Monash Park Oval	2500
Jerilderie Public School	Resurfacing and turfing of school oval	593
Jindera Recreation Reserve Management Committee	Construction of skateboard park, Jindera Recreation Reserve	4620
Jugiong Golf Club Incorporated	Renovation and upgarde of golf greens	4000
June Amateur Basketball Association Incorporated	Erection of 2 new sun protection shelters, Burns Park Basketball Courts	2000
June Brewers Baseball Club	Construct baseball backnet and dugouts, Wrights Oval	1047

Kangaroo Valley Vision Incorporated	Construction of a netball court, Riverside Park	9888
Kenthurst Literary Institute Incorporated	Completion of cycle walkway and sun protection, Kenthurst Literary Institute Swimming Pool	1576
Killcare Surf Life Saving Club	Extension to clubhouse, Killcare Beach	16500
Kindra Park Trustees	Ground/oval lighting Kindra Park	7500
Kitchener Primary School P and C Assoc	Construction of playground, Kitchener Primary School.	5000
Kootingal War Memorial Hall Committee	Install watering system, Kootingal Oval	4000
Ku-Ring-Gai Municipal Council	Improve physical access to courts. To mark a car space path installation from car space to facility and provision of accessible toilet, Queen Elizabeth Park	9350
Ku-Ring-Gai Municipal Council	Provide access to recreational facilities, Lindfield Soldiers Memorial Park	3275
Ku-Ring-Gai Municipal Council	Works to provide access to park and children's playground, Wahroonga Park	6290
Ku-Ring-Gai Municipal Council	Line marking and signage of disabled parking space and installation of a hand rail from the parking space to amenities block, Canoon Road Recreation Area	2000
Ku-Ring-Gai Municipal Council	Modify toilet facilities and provide signs in garden area, Ku-ring-gai Wildflower Garden	5250
Ku-Ring-Gai Municipal Council	Installation of half court basketball facility, The Glade	7500
Ku-Ring-Gai Municipal Council	Purchase and install bike racks at identified shopping centres and train station, Roseville Station	1400
Ku-Ring-Gai Municipal Council	Installation of half court basketball facility, Queen Elizabeth Reserve	7500
Ku-Ring-Gai Municipal Council	To improve access for people with a disability, Acron Oval	9000
Ku-Ring-Gai Municipal Council	Works at tennis court to include signage, parking access to courts and entrance to tennis shelter, Allan Small Park	2150
Ku-Ring-Gai Municipal Council	Access works at the oval and tennis court. Installation of accessible pathways, kerb ramps gate and signage, Turramurra Memorial Park	1325
Kurnell Community Sports and Recreation Club	Install 2 recreational shade structures joined by 6 common posts, Kurnell Community Sports and Recreation Club	2145
Kyogle Council	Provision of access facilities for disabled persons, Kyogle Swimming Pool	7000
Kyogle Little Athletics Centre	Development of facilities at high school oval	600
La Perouse Pony Club Incorporated	Materials and labour to erect round posted 'round yard'. Materials and labour to erect dressage area, Bunnerong Equestrian Centre	5194
Lake Cargelligo Junior Rugby League and Netball Association	Establish water supply for showing netball grounds rodeo grounds and pavillion areas establish grass playing area in showing, Lake Cargelligo Showground	18000
Lake Macquarie City Council	Skatepark, Charlestown Park	15000
Lake Macquarie City Council	Skatepark, Bonnells Bay Reserve	15000
Lake Macquarie City Council	Skatepark, Croudace Bay	15000
Lake Macquarie City Council	Lighting, Allan Davis Playing Fields	3500
(Gateshead Care and Control)		
Lake Windamere Under Canvas Camping Association	Development of amenities building camping arena, roadworks, solar diesel power system paver, Lot 289, 290	6500
Lambton Park Tennis Club Incorporated	Extension of clubhouse including toilet and storeroom and fencing, Lambton Park	15000
Lane Cove 12 Foot Sailing Skiff Club Incorporated	New female change and shower room, Aquatic Park	11000
Lane Cove Council	Reconstruction of lighting, Blackman Park	5000
Lansvale United Sports Club	Upgrade of floodlights - extra floodlight to be added to pole on south side of oval, Hartleys Oval	1300
Lansvale United Sports Club	Construct shade shelter over tables near children's playground, Hartleys Oval	1700
Lansvale United Sports Club	Install cricket site boards at two locations of the ground, Hartleys Oval	4850
Lcr Soccer Club Incorporated	Provision of additional training facilities, Paciullo Park	3022
Lcr Soccer Club Incorporated	Grandstand for main field (100 seats), Paciullo Park	6205
Leeton Netball Association Incorporated	Seal grass netball court for all weather purposes, Ovals Complex	4500
Leichhardt Wanderers Jnr Rugby League Football and Cricket Club	Renovation and extension of existing clubhouse building to upgrade amenities, Blackmore Oval	10000
Lennox Head Community and Sports Ass Inc	Installation of flood lighting, Williams Reserve	3500
Lennox Head Skaters Club	Skate park Lennox Head tennis/basketball court	10000
Lennox Head-Alstonville Surf Lifesaving Club	Addition of observation deck to surf club, Lennox Head-Alstonville Surf Life Saving Club	10000
Lennox Park Tennis Club	New fencing wire around 2 courts, Lennox Park	4000
Liles Oval Working Party	Construction of amenities block, Liles Oval	12000
Lismore City Council	Development of outdoor multi purpose youth sport and activities facility, Kadina Park	10000
Lithgow Athletic Club Incorporated	Provision of artificial turf for long jump runways, Jim Monaghan Athletics Field	3600
Lithgow City Council	Recreational walkway/cycleway linking existing sporting fields, Farmers Creek to Tony Luchetti Sports Ground	16000
Liverpool City Council	Installation of floodlighting, Daruk Park	10560
Liverpool City Council	Erection of shade structure over existing grandstand, Holsworthy Swimming Centre	6250
Liverpool City Council	Installation of floodlighting, Riverside Park	10280
Liverpool City Council	Erection of field perimeter fence, Winnal Reserve	10750

Liverpool City Council	Installation of floodlight controllers - user activated, Whittlam Wark	12000
Liverpool City Council	Erection of cricket practice nets, Australis Park	4250
Liverpool City Council	Installation of chair lift to provide disabled access to pool, Holsworthy Swimming Centre	4750
Liverpool City Council	Resurface one netball court that is currently unplayable, Collimore Park	5000
Liverpool City Council	Installation of floodlight controllers - user activated, Greenway Park	5000
Liverpool City Council	Installation of floodlight controllers, Australis Park	5000
Liverpool City Council	Installation of floodlight controllers - user activated, Hillier Oval	5000
Loftus Square Park Committee	Completion of a teenage recreation area two netball courts and drinking water facility, Loftus Square Park	3500
Lyndhurst Soldiers Memorial Hall and Village Committee Incorporated	Installation of playground equipment, Capital Park	3600
Macarthur Bmx Club	Develop a BMX track for the use by young children, Kirkham Park	10000
Macarthur Cricket Council	Provision of a shade shelter, Worrell Park	3820
Macarthur Cricket Council	Provision of a shade shelter and laying of superturf surface to pitch, Rosemeadow Playing Fields	5195
Macarthur District Softball Association	Erection of permanent softball safety nets, Rotary Cowpastures Reserve	9999
Macarthur Hockey Association Incorporated	Concreting of spectator seating and spectator area, Macarthur Regional Hockey Complex	3271
Maclean Skate Park Committee	Construction of multi purpose sport and recreation facility, Wherrett Park	7000
Macleay Valley Rangers Soccer Club Incorporated	Installation of floodlighting at Dangar Street Soccer Complex, Dangar Street Soccer Complex	8000
Maitland City Council	Construction of gear store and canteen, Fred Harvey Sports Field	10000
Maitland City Croquet Club Incorporated	Construction of 2 croquet lawns, Maitland Park	5000
Maitland City Tennis Club Incorporated	Upgrading 2 court surfaces with synthetic, Maitland City Tennis Club	4000
Maitland Recreation Board	Underground watering system, Maitland Park	5000
Maitland Swimming Club	Construct shade covers to southern plantroom, Maitland Swimming Pool	2500
Maitland Touch Association Incorporated	Supply and installation of PA system for sporting grounds, Maitland Park	2000
Mangrove Mountain Sporting Association	Stage 1 indoor sport and recreation centre, Mountain Districts Sports Park	24835
Manilla Bushmans Carnival Incorporated	Upgrade electricity supply to arena and bar area, Crown Land Reserve #87472	1905
Manly Council	Develop a playground with improved access and safety fencing, Ivanhoe Park	10000
Manly Council	Access path, Keirle Park	10000
Manly Warringah Softball Association	Back nets, sheltered dugouts and batting tunnel for safe practice, Abbott Road Playing Fields	10000
Manly Warringah Pittwater Sportsfield Improvement Fund Committee	Rebuild amenities block accessible toilet and pathway from carpark new roof, Tania Park	10000
Manly Warringah Pittwater Sportsfield Improvement Fund Committee	Amenities block including toilet showers and changerooms, Cromer Park	10000
Manly Warringah Pittwater Sports field Improvement Fund Committee	Amenities block including toilets showers and changerooms, Boondah Reserve	10000
Manning Park Public School	Outdoor equipment Manning Park Public School	10000
Manning District Soccer Assoc Incorporated	Drainage of ground/connection of water/turfing and fencing, Manning District Soccer Ground	10000
Manning Valley Cycle and Triathlon Club Inc.	Repair and resurface velodrome, Wingham Sporting Complex	10000
Marrickville Council	Installation and purchase of lights, Petersham Oval	2000
Marrickville Council	Signage and stenciling for walk #2 various parks and streets, Dulwich Hill	2500
Marrickville Council	Signage and stenciling for walking routes various parks and streets in Marrickville	2500
Marrickville Council	1 set of portable goal posts, Marrickville Oval	1600
Marrickville Council	Signage to formalise walk 1 various parks and streets in Dulwich Hill	2500
Marrickville Council	Provision of a fitness training station, Jarvie Park	2500
Marrickville Council	Upgrading of playground new path fence gate softfall surface and landscaping, O'Hara Street Playground	2545
Marrickville Council	Supply signage and stenciling for walks project various parks and streets, Dulwich Hill	2500
Marrickville Council	Installation of extra lighting, Marrickville Oval	2000
Marrickville Council	Purchase 2 sets of portable goal posts, Tempe Reserve	3100
Marrickville Soccer Club	New concrete slab on ground adjacent to amenities block and new awning, Mackey Park	4390
Meadows Tennis Club	Male and female toilet facilities and storeroom, Meadows Tennis Club Guest Park	12000
Menai Districts Jr Rugby League Football Club	To install 2 light poles and lights on eastern side of oval, Akuna Oval	7000
Menai Touch Football Association	Purchase and installation of two floodlights for touch football oval, Blaxland Oval # 2	2620
Merewether Surf Lifesaving Club	Extensions to club, Merewether Surf Club	20000
Merriwa Shire Council	Provision of outdoor shade area and seating, Merriwa Swimming Pool	2500
Metford Recreation Reserve	Construction of steel covered all weather shelter/awning, Fieldsend Oval	4100
Mid Mountains Netball Club	Floodlighting multi-purpose court complex, Gloria Park	9600
Mittagong Youth and Recreation Centre	Install commercial exhaust fans in main hall and gymnasium, Mittagong Youth and Recreation Centre	4648
Monaro Air Rifle Club Limited	Construct extension and install air conditioning, Monaro Air Rifle Club	10000
Moree Plains Shire Council	Development of parkland into neighbourhood park, Wales Park	10000
Morgan Power Reserve (53) Park Committee	Construction of metal awning 8m x 3m on concrete slab, Morgan Power Reserve	2000
Mosman Municipal Council	Construction of new amenities including facilities for the disabled, The Spit Reserve	10000
Mount Pritchard Little Athletics	Installation of athletic facilities, Bosnjak Oval	7375

Mt Pritchard Community Club Baseball Club	Extension of fencing around playing areas to provide safety barrier between players spectators and car parking, Joe Broad Memorial Oval	2665
Mudgee Pistol Club Incorporated	Extend rapid fire range parking area for disabled access viewing area child care and wheel chair facilities, Mudgee Pistol Club	5000
Mudgee Youth Community Liaison For Mudgee Shire Council	Construction of a skate park as a public facility, Victoria Park	5000
Mullumbimby Little Athletics Club	Purchase of portable discus cage and net, Mullumbimby High School Oval	500
Murray Shire Council	Establish skatepark	10000
Murwillumbah Croquet Club	Floodlighting of lawn and installation of player shelters, Murwillumbah Croquet Club	3000
Murwillumbah Pistol Club Incorporated	Construct perimeter wall wheelchair paths and aircondition air-pistol range, Lot 10	8250
Murwillumbah Rowing Club Incorporated	Upgrade and increase the number of safety/rescue boats, Murwillumbah Rowing Club	3000
Murwillumbah Tennis Club Incorporated	Resurface court nos. 7 and 8 and provide lighting to both, Murwillumbah Tennis Club	10000
Muswellbrook Hockey Club Incorporated	Creation of fourth hockey field, Brennan Park	5000
Muswellbrook Park Tennis Club Incorporated	Supply of 2 synthetic grass courts, Fitzgerald Park	5000
Nambucca Heads Surf Life Saving Club Incorporated	Addition of second story to clubhouse, Nambucca Heads Surf Club House	10000
Nambucca Shire Council	Development of skate facility, Bellwood Park	6000
Narrandera Shire Council	Lights/cricket wicket/playing area, Ferriertown Oval	5000
Narrandera Shire Council	Provide disable access to pools, Lake Talbot Swimming Pool	5000
Narromine Golf Club	Replace existing oiled sand greens with artificial grass greens, Narromine Golf Club	5000
Narromine Shire Council and Youth For Life	Construction of a skateboard ramp and a half basketball court, Dundas Park	7810
Nelligen And District Tennis and Recreation Club	Construction of B.B.Q. entry area and cover, Nelligen and District Tennis and Recreation Club	2050
Neville Progress Association Incorporated	To provide seating and tables for use, Neville Memorial Park	700
Newcastle City Council	Installation of 2 synthetic cricket wickets 2 shade shelters, Tarro Recreation Area	25000
Newcastle District Cricket Assoc and Newcastle City AFL	Internal fittings to club room - stage 2 Newcastle no. 1 Sportsground	10000
Norah Head Search and Rescue Boat Club	Driveway between launching ramp and storage shed, Norah Head Search and Rescue Base	2250
North Avoca Surf Life Saving Club Incorporated	Fitting out associated with first aid room gym store training room, North Avoca Surf Life Saving Club	23500
North Ryde R.S.L. Youth Club	Upgrade playground by construction of childrens playarea and equipment, Leslie Fields	7325
North Shore District Softball Ass Inc	Provision of permanent safety blocking nets, William Cowan Oval	2700
North Shore District Softball Ass Inc	Improved training lighting, William Cowan Oval	14000
North Sydney Men's Bowling Club	Purchase and installation of retractable shade systems and scoreboards, North Sydney Bowling Club	5720
North Western Suburbs Tennis Ass Inc	Resurfacing courts with synthetic grass, Birchgrove Park	10000
Nowendoc Public School P and C Association	Upgrade playground equipment at school, Nowendoc Public School	2400
Nundle Golf Club Incorporated	Install 5 supergrasse synthetic greens, Nundle Golf Club	6000
Oberon Golf Club Limited	Toilet block - mens ladies and handicap, Oberon Golf Club	5000
Ocean Beach Surf Life Saving Club Incorporated	Upgrade existing amenities building including toilets showers gym room training and first aid room. Ocean Beach Surf Life Saving Club	16000
Orange Campdraft Club Incorporated/Central West Dressage Group Incorporated	Grading and rolling of existing arena surface erosion control measures screened river sand, Orange Camp Draft Area	8500
Orange Police Youth Club	Install lights in Orange PCYC hall/court, Orange Police and Community Youth Club	1633
Pacific Palms Twilight Cricket	Multi purpose sports facility, Pacific Palms Sports Complex	5000
Padstow Bowling and Recreation Club	Automatic watering system of bowling greens/playing area, Padstow Bowling and Recreation Club	5000
Pagewood Botany Soccer Club	Installation of two light poles for mini pitch, Jellicoe Park	8300
Parramatta City Council	Upgrade lighting, Horlyck Reserve	10000
Parramatta City Council	Field irrigation, Curtis Oval Dundas Park	15000
Parramatta City Council	Upgrade lighting - field 1, Rydalmere Park	10000
Parramatta City Council	Construction of an awning on amenities building, Ollie Webb Reserve	10000
Parramatta City Council	Construct shade cover over playground, Binalong Park	5000
Parramatta Regional Park Trust	Construction of large shade structure over one of the two children's playgrounds, Parramatta Regional Park	8975
Peckey's Limited	Construction of large shelter to accommodate up to 50 people including those using wheelchairs Pecky' Limited	4112
Penrith District Junior Cricket Association	Construction of new cricket wicket concrete slab and superturf covering, Knapsack Oval	3750
Penshurst West Public School	A multipurpose asphalt sports area, Penshurst West Public School	10000
Pitt Town Public School	Installation of a full synthetic cricket pitch, Pitt Town Public School	2500
Police And Community Youth Clubs Limited	Upgrading and development of existing skateboard facilities, Waratah Park	10000
Pooncarie Public School	Construction of cricket pitch and nets, Pooncarie Public School	1200
Port Stephens BMX Club	Construction of BMX track and facilities, Medowie Sporting Complex	5600
Port Stephens Council	Construction of 2 synthetic cricket pitches, Karuah Sportsground	5500
Premer Sports Club	Bituman pave and synthetic top primer tennis court, Premer Park	5785

Quakers Hill Park Committee	Underground watering system upgrade lighting construction of security netting, Quakers Hill Park Reserve 88	15000
Quota International of Walcha	Construction of toilet facility, Quota Park	7000
Randwick City Council	Replacement of equipment and ancillary works 'adventure playground'	22500
Randwick City Council	Replacement of playground equipment, Dr Walters Reserve	17500
Raymond Terrace Soccer Club	Additional 2 light towers to no 1 field, Boomerang Park Soccer Fields	10000
Riding For The Disabled Raymond Terrace and Lower Hunter	Wheelchair ramp for access to disabled toilets RDA Centre, Irrawang Park	2500
Riverwood Public School	To provide shade for the students of school by erecting new shelter, Riverwood Public School	5800
Rockdale City Council	Involves the resurfacing line marking and fencing off of hard surface courts, Brighton Memorial playing fields, Brighton Memorial Playing Fields	10000
Rockdale City Council	Installation of playground and fitness equipment softfall surface and edging treatment, Gilchrist Park	10000
Rockdale City Council	Installation of playground equipment softfall and edging treatment within Brighton Memorial Playing Fields	10000
Rockdale City Council	Installation of playground equipment, Cook park	10000
Roselands Soccer Club	The building of club rooms, Bennet Park	20000
Ryde City Council	Stage 1. Design for a community park Blenheim Park	10000
Ryde Hunters Hill District Hockey Club Incorporated	Establish pedestrian entrance to hockey and concrete spectator sheltered area, Keith Thompson Hockey Centre	3080
Sacred Heart Primary School	Construct shade structure over basketball court, Sacred Heart Primary School	5000
Sans Souci Amateur Swimming Club Incorporated	Erect shelter over existing seating at the pool, Sans Souci Olympic Pool	8000
Sawtell and District BMX Club Incorporated	Construction of zincalume covering over the starting gate, Sawtell BMX Track	1500
Sawtell-Toomina Jnr Cricket and Sawtell Junior Rugby League	Supply and lay artificial turf cricket wicket, Rex Hardaker Oval	2000
Scout Association of Australia NSW Branch 1st Bellingen Group	Upgrading scout hall, Russell Buildings	500
Seaforth Bowling Club Limited	Replace grass with artificial surface on bowling green and new artificial lighting system (for night bowling) and automatic watering systems, Seaforth Bowling Club	13500
Shellharbour Surf Life Saving Club Incorporated	To provide change shower and toilet facilities for the female members of the club, Shellharbour Surf Life Saving Club	8800
Shelly Beach Surf Life Saving Club Incorporated	Extension to surf club kiosk and erection of awning, Shelly Beach Surf Life Saving Club	6450
Shoalhaven Basketball Association Incorporated	Replacement of existing glass basketball backboards, Bomaderry Basketball Stadium	2967
Shoalhaven City Council	Construction of amenities building, Callala Bay Sports Complex	11009
Shoalhaven City Council	Construction of 3 tennis courts synthetic grass surfacing and floodlighting, Sussex Inlet Sports Centre	12000
Shoalhaven City Council	Construction of tennis courts, Erowal Bay Tennis Centre	7000
Singleton Rugby Club Incorporated	Upgrade lighting, Rugby Park	17000
Sofala/Wattle Flat Combined Cricket Club	Astro-turf for local cricket pitch, Sofala Showground	500
South Grafton Junior Rugby League Club Incorporated	Construct awning to clubhouse, Jabour Park	5000
South Lake Macquarie Amateur Sailing Club Incorporated	Rebuild toilet block, Sunshine Reserve	14000
South Sydney Council	Plumbing, electrical, tiling, painting, refurbishment of roof structure, Alexandria Park	20000
South Sydney Council	Supply and erection of cricket sight screens', Goodsell Field	5179
South Wagga Cricket Club	Establishing of cricket training facilities Australian Rules Club	2500
Southern Highlands Netball Association Incorporated	Extension to existing facility, additional toilets and First aid meeting facilities, Eridge Park	27034
Sporting Shooters Assoc Of Aust (NSW) Armidale Branch Incorporated	Target range construction, Woodlawn	6000
St Francis Xavier's School	To erect shadecloth over playground equipment for school children, St Francis Xaviers School	4500
St George Jr Baseball Club Incorporated	To erect new protective fencing and dugouts on the baseball diamond, Evatt Park	6000
St Joseph's Primary School Parents and Friends Committee	Construction of a multi-purpose shade structure, St Joseph's School Basketball Court	10000
St. Edwards Primary School	Stage 3 of sporting facilities improvement, St. Edwards School	7000
Sth East Sydney School For Children With Autism	Supply play equipment at school for autistic children, Banksmeadow Sth East Sydney School	6859
Stockton Tennis Club Incorporated	Levelling and raising 3 tennis courts, Rawson Park	10000
Strathfield Council	Installing an electric B.B.Q. and picnic facility, Cooke park	8000
Stuarts Point and District Tennis Club Incorporated	Resurface courts with synthetic grass, Stuarts Point Tennis Club	10000

Sunset Strip Progress Association	Light for tennis court coin operated gas B.B.Q. playground equipment, Sunset Strip Plantation Reserve	4900
Sutherland Shire Council	Installation landscaped surrounds seating and tree planting for shade, Alkaringa Reserve	15000
Sutherland Shire Council	Upgrade play equipment to include: new equipment, landscaping, seating and tree planning, Marlee Road Reserve	11750
Sutherland Shire Horse Owners Association	Build clubhouse and toilet facilities, Carina Bay Reserve	10000
Sutherland Shire Softball Association	Construction of one large back net and 2 small back nets with a pitching catching development area, Captain Cook Playing Fields	12500
Tadpoles Sharks and Dolphins Swim Club	Fit 5 wave breaking lane ropes, Tumbarumba Swimming Pool	795
Tahmoor District Cricket Club	Practice cricket net, Tahmoor Sportsground	2650
Tall Timbers Pony Club Incorporated	Construct clubhouse, Tall Timber Pony Club	10000
Tambar Springs Primary School	Multi purpose flat court area, Tambar Springs Primary School	2500
Tamworth Baseball Association Incorporated	Underground watering system for diamond 2, Field of Dreams Baseball Complex	5500
Tamworth City Council	Install irrigation system No 1 oval No. 1 Oval	10000
Tarago Sporting Association Incorporated	Development of stage 2 of multipurpose facility, Tarago Recreation Area	7047
Tathra Surf Life Saving Club Incorporated.	Major upgrading male and female toilet/shower facilities, Tathra Beach Reserve	10000
Tea Gardens Hawks Nest SLSC	Rescue equipment storage and maintenance area, Tea Gardens Hawks Nest Surf Life Saving Club	15000
Ted Burge Sportsground	Convert existing netball courts into multi purpose courts, Ted Burge Sportsground	10000
Temora Town Netball Association	Lighting of netball courts, The Oval Temora	5000
Tenterfield Amateur Swimming Club	Construction of shade structure at western end of pool, Tenterfield Memorial Pool	1800
Tenterfield Child Care Centre	Installation of soft fall to playground, Tenterfield Child Care Centre	1620
Tenterfield Health Service	Construction of walking track, Jubilee Park	7000
Teralba Tennis Club	Resurfacing with synthetic grass, Teralba Tennis Club	8000
The Armidale Campdraft Club Incorporated	Construction of walkway to provide access for spectators, Armidale Showground	4800
The Cove Sports Club Limited	36-hole mini golf course double tennis court construction and upgrading child care facility, Willis Park	10000
The Oaks Horse and Pony Club	Erection of horse yards, Dudley Chesham Oval	1229
The Salvation Army	Upgrading of lighting, synthetic grass, flooring, nets, posts, scoreboards and installation, The Salvation Army	10000
The Scout Association of Australia 1st Batemans Bay Scouts	Stage 4 of scout group headquarters 1st Batemans Bay Scout Group Headquarters	4777
Thornton Park Senior Soccer Club	Upgrade lighting facilities, Thornton Park	12000
Timor Tennis Club	Upgrading of tennis courts, Timor Tennis Club	2500
Tintenbar East Ballina Soccer Club	Additional lighting, Chickiba Park	3000
Tooleybuc Recreation Reserve Management Committee	Construct kitchen and amenities block, Tooleybuc Recreation Reserve	10000
Toronto Ovals Board	Additional shower facilities, Lyle Peacock Oval	3000
Tottenham Clay Target Club	To purchase a new automatic hopper fed trap, Tottenham Golf Club Grounds	3248
Tottenham Horse Sports and Gymkhana Club Incorporated	Replace unsightly and unsafe rodeo yards with metal yard, Tottenham Racecourse	2000
Trinity Pre-School Kindergarten Limited	To provide shade cover over fixed outdoor play equipment, Trinity Pre-School	4000
Trunkey Creek Progress Association Incorporated	Erection of shelter with roof and partially enclosed sides for tables bench seats and B.B.Q facilities, Trunkey Creek Rest Area	4500
Tumut Shire Council	Construction of cycle/walkway between Talbingo and Snowy Mtns Hwy, Tumut Shire Council Road Reserve	7500
Tuxford Park Local Committee	Shade and shelter awning, Tuxford Park	1624
Tweed Coast Raiders Junior Rugby League Incorporated	Upgrade surface and irrigation for sports ground, Raiders/Stringrays Ground	6000
Tweed District Softball Association	Upgrade of playing surface to international specifications, Piggabeen Sporting Fields	3000
Twin Towns Little Athletics Incorporated	Relocation to new ground, St Josephs College	6500
Tyalgum Recreation and Flora Reserve Trust	Manufacture and installation of steel horse and cattle yards	3500
Ulinga Youth Centre Incorporated	Lighting for lower ground, Ulinga Park Complex	7000
Ulmarra Shire Council - Wooli Golf Course Construction Centre	Provision of irrigation for proposed golf course, Wooli Reserve	10000
Ulmarra Shire Council Youth Committee	Construction of building as a multi purpose youth facility, Small Park	6000
Umina Rugby League Football Club Incorporated	Ground improvements and security, Umina Oval	3600
University of Western Sydney Macarthur	To expand and upgrade existing tennis courts, University of Western Sydney Macarthur	12875
Upper Horton Recreation Trust	Upgrade connection of power to facility, Upper Horton Sports Ground	5000
Uralba (Carcoar) Incorporated	A multi-purpose centre for use as a daycare centre for elderly and disabled,	5000
T/A Uralba Retirement Village	Carcoar Community Centre	
Uranquinty Pre School Association Incorporated	Playground equipment and update play area	2970
Vermont Hill Tennis Club Incorporated	Construct abluion block 2 toilets possible shower block, Vermont Hill Recreation Reserve	35000

Wagga Wagga and District Baseball Ass Inc	Backnet and wings 2 dugout enclosures soccer shelters side and outfield fencing, Rawlings Park	12091
Wagga Wagga City Council Equex Management Committee	Construction of an amenities building, Equex Centre	10000
Wagga Wagga Country Club	Erection of practice nets, Wagga Wagga Country Club	1500
Wagga Wagga Public School P and C Association	Redevelop school play area, Wagga Wagga Public School	5000
Wards River District Progress Association	Development of park for recreation and tourist purposes, Wards River Community Park	4000
Warilla Wanderers Junior Soccer Club	Additions to existing amenities block including a large undercover area, Morley Park	8000
Warners Bay Sports Club	Erect awning and grandstand, Feighan Oval	9660
Warren District Cricket Association	To lengthen indoor cricket nets to make playing enclosure the proper size, Warren Sporting and Cultural Centre	1000
Warren Little Athletics Incorporated	Installation of a permanent discus ring, Victoria Oval	250
Warren Shire Council	Treated pine log frame constructed around children's play equipment, Warren's Parks Carter, Gillendoon and Macquarie Parks	500
Warringah Bowling Club Limited	Provision and installation of retractable shade cloth around three sides of green no.1 and around no.2, Warringah Bowling Club	9000
Waverley Council	Upgrade old picnic shelter incorporating wheelchair access, Bronte Park	10000
Waverley Council	Upgrade cricket wicket, Dudley Page Reserve	5000
Weabonga Hall and Recreation Ground Local Committee	Replace water tank, Weabonga Hall	450
Wee Waa District Pony Club Incorporated	Construction of stables, Wee Waa Showground	5000
Wentworth Shire Council	Bocce courts, Midway Community Centre	6500
West Sydney Baseball Club Incorporated	Upgrade of field lighting, Tregear Reserve	15485
Western Suburbs Cardinals Baseball Incorporated	Stage 2 of development, Cringila Community Park	40000
Westside Tennis Club	Resurface courts with synthetic grass, Westside Tennis Club	7500
Wetherill Park Cricket Club	Erection of two synthetic cricket nets, Emerson Street Reserve	5000
Willoughby City Council	Relocation of playground, development of a skateboard facility seating and shelter, Chatswood Oval	10000
Willoughby Public School P and C Association	Playground with sandpit brick paving amphitheatre, bridge and slide, Willoughby Public School	10000
Wollongong Church of Christ	Concrete ramps to be built into the area surrounding the basketball court and a wall between the courts and retirement village basetball court west end- Wollongong	5000
Wollongong City Council	Regional skateboard facility and amenities, Dimond Brothers Reserve	90000
Woodberry and Districts Athletics Centre Incorporated	Floodlighting for field event area, Fred Harvey Sports Complex	633
Woolgoolga Amateur Swimming Club Incorporated	Construction of club room storage area verandah, BBQ and pergola, Woolgoolga Swimming Pool	8000
Woolgoolga Croquet Club	Establish full size croquet court and associated works r71819 public recreation	6000
Woollahra Municipal Council	Lighting, ventilation, stairs, office and half size basketball court, Cooper Park Community Hall	20000
Woollahra Municipal Council	Upgrade synthetic wickets, Christison Park	5000
Woollahra Municipal Council	Construction of skate park, Lough Playing Fields	20000
Woollahra Municipal Council	Construction of cricket nets, Woollahra Park	12500
Wyong Pre School Kindergarten Ass Inc	Outdoor recreation and educational playground, Wyong Pre-School	13862
Wyong Shire Council	Installation of floodlighting for athletics track stage II, Warnervale Athletics Sports Ground	15000
Yamba Indoor Heated Pool Committee	Purchase of heating pumps to heat pool, Yamba Sports Ground	10000
Yass Gun Club Incorporated	Relocate club and construct trap house walk up lanes and amenities, Newgrove Yass	5000
Yerrinbool Community Facilities Committee	Construction of a designed mountain bike track, Government Road Fields	700
Young Pony Club Incorporated	Covered arena for use by sporting special needs and social groups, Young Pony Club	6000
TOTAL		\$3,950,539

Program: REMOTE AREAS TRAVEL ASSISTANCE SCHEME (RATAS) 1998/99

(Program Funding Source - Sport and Recreation Fund)

APPLICANT	COMMENTS	GRANT \$
Barwon Electorate		
Moree Senior Cricket Association	50% of bus travel to Gunnedah to compete in Nowland Cup.	125.00
Moree Junior Cricket Association	50% of bus travel to Manilla and Inverell.	340.00
Moree Junior Soccer Club Inc.	50% of bus travel to Glen Innes, Coonabarabran and Gunnedah.	975.00
Wee Waa Rugby League	50% of bus travel to Manilla, Werris Creek, Moree, Coonabarabran, and Tamworth and Gunnedah twice.	1,282.00
Coonamble Amateur Swimming Club	50% of bus travel to Lightning Ridge, Narromine, Coolah and Dubbo, car travel for one car to Cobar, Narromine and Mudgee, two cars' travel to Dubbo, and three cars' travel to Orange.	1,323.80
Coonamble Junior League Football Club	50% of bus travel to Nyngan twice.	420.00
Walgett District Sporting Club	Travel for two cars to Sydney for Country Week.	560.00
Walgett Amateur Swimming Club	Car travel to Walgett, Brewarrina and Lightning Ridge.	90.00
Lightning Ridge Soccer Club	50% of bus travel to Coonabarabran and Moree.	1,100.00
Lightning Ridge Rugby Union Club	50% of bus travel to Coonamble, Nyngan, Cobar, Warren and Gilgandra.	1,525.00
Warren Little Athletics Club	Car travel to Orange and Tamworth.	138.40
Murray/Darling Electorate		
West Broken Hill Boxing Centre	Car trip to Adelaide.	110.00
Broken Hill Gymnastic Club	Cost of bus travel to Ouyen.	2,280.00
Ivanhoe Rugby League Football Club	Bus and car travel to Borellan twice, and once each to Hillston, Goolgowi, Whitton, Hay, Rankins Springs and Euabalong.	1,921.00
Broken Hill Softball Association	50% of bus travel to Adelaide.	600.00
Barrier District Cricket League	50% of bus travel to the Barossa Valley and Berri.	1,356.00
Cobar Swimming Club	Bus travel to Bourke, Brewarrina, Trangie, Gilgandra, Condobolin and Warren, and car travel for two cars to Wellington and 4 cars to Narromine and Dubbo.	1,182.40
Broken Hill Pistol Club	50% of bus travel to Melrose, and car travel to Millicent, Noarlunga, Rocky River, Shepparton, and Adelaide three times.	1,114.30
Cobar Pistol Club	Car travel to Cobar three times.	102.00
Broken Hill Mixed Indoor Bowls Association	50% of bus travel to Wentworth.	400.00
Broken Hill Eightball Association Inc.	50% of bus travel to Hahndorf.	550.00
Cobar Rugby Club	50% of bus travel to Ivanhoe, Coonamble, Trangie, Carinda, Gilgandra and Bourke.	2,270.00
Cobar Rugby League Football Club	50% of bus travel to Manildra, Forbes, Parkes, Narromine, Wellington and Dubbo three times.	4,533.00
Wilcannia Cricket Club	Car travel to Broken Hill fifteen times by three cars.	1,800.00
Broken Hill Alma Swimming Club	50% of bus travel to Mildura.	437.50
Cobar Pistol Club	Car travel to Cobar seven times from April to October 1999, and Toogoolawah and Narrabri once each	1,602.00
Cobar Junior Basketball	50% of bus travel to Coffs Harbour and car travel to Dubbo by twenty four cars for Macquarie Conference.	1,440.00
Cobar Junior Basketball	Car travel to Warren for six cars, Gilgandra for fourteen cars, Mudgee for fifteen cars, Narromine for eight cars, Forbes for nine cars, Dubbo for six cars, Bathurst for six cars, Griffith for three cars, Narrandera for three cars, and Leeton for three cars for Western Junior League, Macquarie Conference and Wild West Challenge.	5,119.20
Hay Services Bowling Club	Car travel involving two trips to Leeton, one trip to Griffith, and one bus trip to Narrandera.	184.20
Murray Darling Amateur Swimming Club	50% of bus travel to Broken Hill twice, and car travel for seven cars to Swan Hill, three cars to Warrnambool and nine cars to Melbourne.	2,013.00
Hay Bowling Club	Car travel three times to Griffith, six times to Leeton, and three times to Narrandera.	393.00
Hay Little Athletics	Car travel to Wagga Wagga twice, and once each to Narrandera, Finley and Leeton.	221.00
Balranald Pony Club	Car travel to Wagga Wagga, Deniliquin, Rochester, Braidwood, Warrnambool, Werribee and Shepparton.	552.40
Balranald Junior Football Club	50% of bus travel to Kerang, Cohuna and Barham for the 1998 winter season.	1,501.00
Hay Bowling Club	Car travel to Leeton, and Coleambally twice, and 50% of bus travel to Deniliquin, Borellan and Leeton twice.	782.00

Hay Bowling Club	Car travel to Cohuna, Young, Yenda, Whitton, Narrandera, Jondaryan, Hillston, Borellan, Revesby, Griffith twice, and Leeton five times; and 50% of bus travel to Leeton once and Griffith and Narrandera twice.	1,771.00
Hay Football Club	50% of bus travel to Wandella, Wakool, Macorna, Ultima, Nullawill, and Murrabit and Quambatook twice.	3,049.00
Hay Services Bowling Club	Car travel to Hillston once and Griffith twice.	95.00
Hay Magpies Rugby League Football Club	50% of bus travel to Rankins Springs, Ivanhoe, Hillston, and Euabalong once each, and Borellan twice.	1,109.60
Hay Dressage Club	Car travel to Wagga Wagga and Leeton three times each.	268.80
Hay Cutters Rugby Union Football Club	Bus travel to Leeton, Ivanhoe, West Wyalong, Tumut, Cootamundra, Griffith, Albury, and Wagga Wagga five times.	3,758.50
Nyngan Junior Netball	50% bus travel to Baradine and Coonamble twice, and car travel to Baradine and Coonamble.	580.60
Nyngan Junior Rugby League	50% bus travel to Coonamble, Gilgandra and Walgett once each and Baradine three times.	1,866.50
Murrumbidgee Electorate		
Coleambally Golf Club	50% of train travel and 10 cents per kilometre for car travel for Liam Sumbak to attend the Jack Newton Junior Golf Camp in Sydney.	67.50
Coleambally / Darlington Point Junior Rugby League	50% of bus travel to Hillston, West Wyalong, Junee and Lake Cargelligo.	1,160.00
Lachlan Electorate		
Tullibigeal Australian Rules Football	50% of bus travel to Cobar.	350.00
West Wyalong Junior Rugby League	50% of bus travel to Coleambally and Griffith.	375.00
TOTAL		\$ 54,794.70

Program: WOMEN'S SPORT AND RECREATION RESEARCH SCHOLARSHIP

(Program Funding Source - Sport and Recreation Fund.)

Scholarship	Grant \$
Executive Development Scholarship.	38,500
International Travel Scholarship.	14,700
Research Scholarship.	20,000
International Research Fellowship.	11,000
TOTAL	\$84,200

Program: HIGH PERFORMANCE AND TALENT DEVELOPMENT PROGRAM GRANTS 1998/99

This program has been incorporated into the Sport Development Program.

Program: COUNTRY ATHLETES SCHEME 1998/99

(Program Funding Source - Sport and Recreation Fund)

Funds managed by State sporting organisations on behalf of individual recipients of approved grants.

Organistaion	Amount Paid \$
Archery Society of NSW Inc	3,100
Athletics NSW Limited	2,500
Australian Underwater Federation (NSW Branch)	465
BMX NSW	4,350
Hockey NSW	4,700
Judo Federation of NSW (Inc)	600
Little Athletics Association of NSW Inc	4,330
NSW Amateur Pistol Association	700
NSW Baseball League Inc	3,400
NSW Basketball Association	6,000
NSW Canoeing Inc	3,050
NSW Clay Target Association	2,200
NSW Cricket Association	400
NSW Cycling Federation	5,500
NSW Dressage Council	2,800
NSW Golf Association Ltd	3,000
NSW Gymnastic Association	5,850
NSW Karate Federation Inc	4,500
NSW Netball Association	5,400
NSW Rifle Association	500
NSW Roller Sports Inc	2,500
NSW Rowing Association	700
NSW Rugby League	3,600
NSW Rugby Union	2,870
NSW Ski Association	4,875
NSW Soccer Federation Limited	5,550
NSW Softball Association Inc	5,685
NSW Sports Council for the Disabled	300
NSW Springboard & Platform Diving Association	4,400
NSW Squash Limited	5,900
NSW Swimming Association Inc	5,730
NSW Tennis Association	6,100
NSW Water Polo Inc	1,500
NSW Water Ski Association	3,150
NSW Women's Cricket Association Incorporated	2,390
Orienteering Association of NSW	3,000
Surf Life Saving NSW Inc	2,675
Surfing NSW Inc	5,500
Table Tennis NSW Inc	4,900
Tenpin Bowling Association of NSW	1,480
The Equestrian Federation of Australia (NSW) Inc	500
The Pony Club Association of NSW	5,050
TKD Australia Taekwondo NSW Inc	300
Triathlon NSW	1,000
Women's Golf NSW Inc	1,750
Yachting Association of NSW	4,250
TOTAL	149,000

Program: FOOTYTAB FUNDING 1998/99

(Program Funding Source - Sports Tab)

Recipient Organisation	Project Description and Location	Grant \$
NSW Soccer Federation		
Leichhardt Soccer Club	Floodlighting to Lambert Park	50,000
Bankstown City Soccer Club	Floodlighting to Jensen Park	60,000
NSW Soccer Federation Limited	Construction of cool room and storeroom at Valentine Park	10,000
Fairfield Bulls Soccer Club	Lighting, turfing and irrigation	50,000
NSW Soccer Federation Limited	Installation of synthetic track at Valentine Park	10,000
Sub Total	5 Grants	\$180,000.00
<hr/>		
NSW Australian Football League Limited	Construction of amenities at Maher Oval	29,360
	Construction of Clubhouse at McPherson Oval	10,000
	Drainage and fencing at the Gore Hill Oval	60,640
Sub Total	3 Grants	\$100,000.00
<hr/>		
NSW Rugby Union		
Maitland Rugby Union	Construction of a roof to the existing spectator seating at Marcellin Park	16,000
Tamworth Rugby Union	Installation of lights at Tamworth Rugby Oval and Viaduct Park	20,000
Burraneer Rugby Club	Construction of extensions to clubhouse at John Dwyer Oval	20,000
Parramatta Rugby Club	Improvements to playing areas and facilities at Granville Rugby Park	40,800
Sydney University Rugby Club	Installation of underground watering system Number 1 oval	44,400
Batemans Bay Rugby Club	Installation of lights at Hanging Rock Rugby Oval	8,537
Ballinan Rugby Club	Construction of extensions to clubhouse at Quays Reserve	3,000
Sub Total	7 Grants	\$152,737.00
<hr/>		
TOTAL GRANTS 1998/99	15 Grants	\$432,737.00

Program: SPECIAL GRANTS 1998/99

(Program Funding Source - Sport and Recreation Fund)

Funds granted to safety and rescue organisations	Grant \$
Royal Life Saving Society NSW	332,500
NSW Ski Patrol	22,000
Surf Life Saving NSW	747,500
Funds granted to assist in establishment of independent organisations	
AUSTSWIM NSW	40,765
Fitness NSW	40,000
Special funds granted	
Flying Fruit Fly Circus	50,000
Perisher Ski Patrol	15,000
Wollongong City Council	10,000
Lake Macquarie City Council	10,000
TOTAL	\$1,267,265

Program: REGIONAL SPORTS FACILITY PROGRAM 1998/99

(Program Funding Source - Sport and Recreation Fund)

Project/Applicant	Project Description	Grant
Wyong District Netball Association	Upgrade club House at Baker Park Netball Courts, Wyong	76,610
Drummoyne Council	Upgrade facilities, build pavilion and amenities building at Drummoyne Oval	300,000
Cessnock City Council	Establish multi-use regional sporting facility at Turner Park, Cessnock	299,800
Granville and District Soccer Club	Upgrade facilities at Garside Park, Granville	75,000
Grafton City Council	Improvements to Grafton Sports Centre to create multi-purpose facility	300,000
Murwillumbah Rowing Club	Construct new purpose built rowing club and boathouse	95,315
Inverell Shire Council	Enclose and heat part of existing 50 metre pool at Inverell	300,000
Albury City Council	Improvements at East Albury Sporting Precinct	80,000
Wagga Wagga City Council	Build 20 outdoor netball courts and amenities at Equex Centre	200,000
Bega District Netball Club	Provide sealed all-weather netball court facility	112,300
Southern Districts Rugby Club	Build dressing rooms for lady rugby players	90,000
Dubbo Combined Athletics	Develop dedicated athletics venue at Barden Parl and Powter Parks Dubbo	100,000
Ryde Hunters Hill Hockey Club	Replace pitch surface with new water based carpet	100,000
Maitland City Council	Provide new skate board facility at Harold Gregson Reserve Maitland	61,350
Tamworth Gymnastics Club	Construct regional gymnastics facility at Tamworth Regional Sporting Complex	106,000
Wollongong Sportsground Trust	Upgrade toilet and seating facilities at Wollongong Sportsground	231,013
Blayney Shire Council	Construct a multi-purpose sports facility at Carrington Park	200,000
TOTAL		2,727,388

Program: SHOOTING CLUB DEVELOPMENT PROGRAM 1998/99

(Program Funding Source - Sport and Recreation Fund)

Receipient Organisation	Project Description and Location	Grant \$
Albury Wodonga Clay Target Club	Olympic trench facility for Clay target OR Olympic Skeet facility	25,000
Australian Sporting Clays-Menai	Purchase of automatic traps to hold International standard competitions	45,000
Barraba Civilian and Military Rifle Club	To purchase property for the development of a gun Club	35,000
Blacktown Pistol Club	Refurbishment of Air Range and existing live fire range	30,000
Central Coast Pistol Club	Construction and installation of safety baffles	15,000
Cessnock Regional Shooting Complex	Development of 6 shooting ranges across all disciplines	500,000
Cumborah Pistol Club	General Upgrade of facilities including fencing, concreting, water tanks and toilet facilities	35,000
Deep Lead Clay Target Club-Parkes	Purchase of 2 automatic traps	6,000
Finley Pistol Club	Construction of clubhouse facilities Extension of shooting shed to new range	40,000
Guyra Gun Club	Locker room and storage facility Trench control, housing & shelter, traps	20,000
Hay Gun Club	Restoration of trap housing and traps	6,000
Illawarra Shooting Club	Target shooting complex for rifle, pistol, shotgun	150,000
Sporting Shooters Association - Hay	Establishment and construction of rifle firing range	5,000
Walgett Pistol Club	Pipeline from stock saleyards to pistol club 700m	1,228
Western Sydney Rifle Club	Provision of storage/ waiting area to existing building	6,000
Bowral Pistol Club	Provide wheelchair and disabled access to all club ranges	15,000
Coffs Harbour Pistol Club	Addition to rifle range target gallery to provide 4 target bays	4,500
Moree Pistol Club	Upgrade existing shooting bays to zone standard	5,000
Narromine Clay Target Club	Upgrade facilities to 3 shooting layouts Connect permanent power and amenities	15,000
Parkes Pistol Club	Renew wall between shooting ranges	3,000
Tamworth and Peel Valley Rifle Club	Replacement of amenities block and provision of a storage container	3,000
Total	21 Grants	\$964,728

Program: MINISTER'S DISCRETIONARY FUND 1998/99

(Program Funding Source - Sport and Recreation Fund)

RECIPIENT	PROJECT	GRANT
	Minister's Discretionary Fund	
Kate Riley	To assist Kate Riley to attend World Youth Games in Moscow	500
Shoalhaven showjumping Club	Financial assistance to stage 1998 NSW Showjumping Titles in Shoalhaven	5,000
Blacktown City Athletics	Purchase of equipment and funding to run Senior Athletics Program	2,000
Menindee Health Service	Assist in travel of participants in the City to Surf Run	500
Men of Steel, Basketball Team	Assist in the purchase of uniforms, registration and court costs	500
Parramatta Eagles Soccer Club	Assist a team of under 20 year old club members to travel and play in Malta in November/December 1998	1,000
Zone 15 NSW Darts Council	Assistance with the purchase of trophies for the Zone 15 Annual Championships	150
Joseph Bokkerink	Assistance to Joseph Bokkerink to represent NSW in the Under 10's Inline Hockey Championships at Coolangatta, Queensland 27/9 - 3/10	500
Chipping Norton Under 13 Netball	Assistance with Under 13 Team to travel to Fiji	250
North Coast Academy of Sport	Assistance to fund the NSW Sport and Recreation Women's Cricket Carnival	2,000
Ms Toiresa Ryan	Member of the Bathurst Cycling Club to assist her in competing in the World Junior Championships in Holland on 6/10/98	250
Federation of Tenpin Bowling Associations	Assistance toward the purchase of 4 trophies as co-sponsor of the Tenpin Bowling	500
Ian Armstrong MP on behalf of Cowra Shire Council	Assistance towards the purchase of a chair lift for physically impaired people at the Cowra swimming pool	2,950
Ms Heidi Sewell	Assistance for Ms Sewell to travel as a member of the Australian Indoor Soccer Association's National Team's tour of Canada, departing Sydney 27 November 1998	500
Ms Louise Sauvage on behalf of the NSW Wheelchair Sports Association	Assistance, in support of the racing chair push by the Women's Wheelchair Relay team, from Byron Bay to Bondi, in November 1998	1,000
Ms Sharyn Munnerley-Jose on behalf of her daughter Bianca Munnerley-Jose	Assistance for Ms Munnerley-Jose to attend training, coaching and events as part of her equestrian pursuits	250
Mr Richard Amery MP on behalf of Ms Kylie Gauci	Assistance to enable Ms Gauci to compete in wheelchair sport competition	1,000
St Patrick's Cathedral Restoration Fund	Purchase a state of Origin Jersey at a fundraising function	1,500
The Hon Pamela Allan MP, Minister for the Environment, on behalf of Ms Karen Driscoll	Assistance to enable Ms Driscoll to compete in the Girls Australian National Indoor Soccer team's tour of Europe in November/December 1998	200
Mr John Watkins MP, on behalf of Ryde RSL Youth Club	Assistance to enable the Club to purchase a trampoline	500
Mr C R Wilson, on behalf of Eccles Park Committee	Assistance to purchase a shade cloth for use in covering the playground equipment	1,500
Mr Craig Knowles MP, on behalf of Judy Rhodes - Minto Youth Centre	Assistance to purchase recreational facilities	300
Mr A Fraser MP, on behalf of Sailability, Coffs Harbour.	Assistance to purchase two Access Dinghies to develop a Sailability branch in Coffs Harbour	1,000
Mr Craig Knowles, MP on behalf of David Newsome	Sponsorship of David Newsome for softball championships in Perth during January 1999	250
Ms Diane Beamer MP, on behalf of St Marys Band Club Soccer Club	Financial assistance to install a safety fence surrounding their grounds at Roper Road, Colyton	2,500
Glenquarie Tiger's Cricket Club	Financial assistance to purchase trophies for the Glenquarie Tiger's Cricket Club	100
Mr Tony Stewart, MP on behalf of Skye-Louise Sergeant	Financial assistance for Skye-Louise Sergeant to represent Australia in France & Milan in Synchronised Ice Skating	500
Southern Highlands Olympic Committee	Financial assistance towards the conduct of the Southern Highlands Community Games	5,000
Ermington United Sports & Recreation Club Inc	Financial assistance to purchase safety fencing for the George Kendall Riverside Park	3,000
Mark Perkovich	Financial assistance for Mark Perkovich & Lauren Allen to attend the Jnr British Ballroom Dancing Championships in April 1999	500
Steve Williams	Financial assistance for Steve Williams to travel to South Africa as part of the Australian Rifle Team to shoot in the World Chmps	500
Bundeena/Maianbar Skate Park Committee	Financial assistance to help construct the Bundeena/Maianbar Skate Park	500

Andrew Fraser MP on behalf of Coffs Harbour Over 50's Table Tennis Club	Financial assistance to purchase two table tennis tables	800
Robert Laszuk	Financial assistance for Robert Laszuk to represent Australia in gymnastics at the 1999 Special Olympics World Games in Raleigh North Carolina USA in June	500
Toomelah Sport and Recreation Association	Financial assistance for Toomelah Sport and Recreation Association to purchase lights for their football oval	2,000
The Hon Faye Lo Po' MP on behalf of Penrith Rugby Union Club	Financial assistance towards the establishment of Penrith Rugby Union Club	5,000
Saint Ignatius' College, Riverview	Financial assistance to purchase a portable hoist lifting system for indoor swimming pool	1,500
The Hon Faye Lo Po' MP on behalf of Short Statured People of Australia Inc.	Financial assistance to establish the first short Statured People's Association competition	7,500
Dundas Valley Junior Rugby Union Football Club	Financial assistance to upgrade the Cox Park canteen.	5,000
Sutherland District Hockey Club	Financial assistance to assist the club to upgrade lighting at the club's main field.	4,000
Mr Ian McManus MP on behalf of Heathcote Junior Aussie Rules Club	Financial assistance to assist the club in providing lighting for their sports oval	3,000
Cobar Rugby League Football Club	Financial assistance to assist with the construction of a roof over the grandstand at the Tom Knight Memorial Oval, Cobar	15,000
Mr Ian McManus MP on behalf of the Scarborough-Wombarra Surf Life Saving Club	Financial assistance to assist the club in replacing their stolen equipment.	2,000
TOTAL		83 000

Program: SPORTS DEVELOPMENT - STATE ASSOCIATIONS GRANTS 1998/99

(Program Funding Source - Sport and Recreation Fund)

SPORT	NAME OF ORGANISATION	ALLOCATION (\$)
Acrobatics	NSW Sports Acrobatics Inc	2,000
Archery	Archery Society of NSW	7,825
Athletics	Athletics NSW Ltd	46,662
	Little Athletics Association of NSW Inc	39,500
Australian Football	NSW Australian Football League	41,000
Badminton	NSW Badminton Association	18,000
Baseball	NSW Baseball League Inc	35,950
Basketball	Basketball NSW	45,853
BMX	NSW BMX League Inc	8,500
Bocce	NSW Bocce Federation	4,500
Bowls	Royal NSW Bowling Association	42,191
	NSW Women's Bowling Association Inc	15,000
Boxing	NSW Amateur Boxing Association Inc	7,500
Canoeing	NSW Canoeing Association	17,200
Cricket	NSW Cricket Association	20,000
	NSW Women's Cricket Association	15,952
Croquet	Croquet Players' Association of NSW Inc	3,500
Cycling	NSW Cycling Federation Inc	37,750
Diving	NSW Springboard and Platform Diving Association	10,200
Equestrian	Equestrian Federation of Australia (NSW Branch) Inc	37,500
Fencing	NSW Fencing Association	5,915
Fishing	NSW Fishing Clubs Association Inc	2,000
Flying Disc	NSW Flying Disc Association	3,000
Futsal	NSW Futsal Association Ltd	22,430
Golf	NSW Golf Association Ltd	29,150

	Women's Golf NSW	33,655
Gymnastics	NSW Gymnastic Association	46,750
Handball	NSW Handball Association Inc.	16,800
Hang Gliding	NSW Hang Gliding Federation of Australia Inc	3,000
Hockey	Hockey NSW	44,250
Ice Hockey	NSW Ice Hockey Association	7,200
Ice Skating	NSW Ice Skating Association Inc	3,750
Ice Racing	Ice Speed Skating Association of NSW	4,040
Indoor Bowls	NSW Association of Indoor Bowlers	1,000
Indoor Cricket	Indoor Cricket Federation of NSW Inc	31,600
Judo	Judo Federation of NSW Inc	31,000
Lacrosse	NSW Lacrosse Association Inc	5,000
Motor Sport	Australian Karting Association NSW	7,000
	Confederation of Australian Motor Sport (NSW)	17,250
Netball	NSW Netball Association Ltd	37,000
Orienteering	Orienteering Association of NSW	16,500
Parachuting	NSW Parachute Council	7,600
Polo	NSW Polo Association	9,300
Polocrosse	NSW Polocrosse Association of NSW Inc	3,250
Pony Clubs	Pony Club Association of NSW Inc	40,000
Roller Sports	NSW Roller Sports Inc	13,725
Rowing	NSW Rowing Association	40,050
Rugby League	NSW Rugby League Ltd	32,000
Rugby Union	NSW Rugby Union	31,950
Skiing	NSW Ski Association	38,000
Soccer	NSW Soccer Federation Ltd	26,600
	Northern NSW Soccer Federation Ltd	12,500
Softball	NSW Softball Association	52,035
Squash	NSW Squash Ltd	46,000
Surfriding	Surfing NSW Inc	23,750
Swimming	NSW Swimming Association Inc	44,910
	Masters Swimming NSW	5,250
Shooting	NSW Clay Target Association	12,750
	NSW Amateur Pistol Association	25,000
	NSW Rifle Association	8,250
	NSW Small Bore and Air Rifle Association	5,000
	NSW Sporting Shooters Association of Australia	15,350
Table Tennis	Table Tennis NSW Inc	26,000
Tennis	NSW Tennis Association	36,260
Trampoline	Trampoline Sports NSW Inc	16,375
Touch	NSW Touch Association	34,430
Triathlon	Triathlon NSW	27,000
Water Polo	NSW Water Polo Inc	40,000
Water Skiing	NSW Water Ski Association	28,500
Weightlifting	NSW Weightlifting Association Ltd	15,650
Wrestling	NSW Wrestling Association	10,000
Yachting	Yachting Association of NSW	44,765
TOTAL	72 Grants	\$1,597,123
Other Organisations		
	Australian Council for Health, Physical Education and Recreation (ACHPER)	8,900
	Australian Society of Sports Administrators (NSW)	20,550
	NSW Olympic Council	68,300
	NSW Sports Council for the Disabled	150,000
	Sport NSW	33,200
	Sports Medicine Australia (NSW) Branch	37,575
	Womensport and Recreation	3,150
	Outdoor Recreation Industry Council of NSW	9,500
TOTAL	8 Grants	\$331,175

program: REGIONAL ACADEMY SPORTS GRANTS 1998/99

AWARD (\$)

(Program Funding Source - Sport and Recreation Fund)

Northern Inland Academy of Sport	70,000
Illawarra Academy of Sport	70,000
North Coast Academy of Sport	70,000
Hunter Academy of Sport	70,000
Northern Inland Academy of Sport	70,000
Western Academy of Sport	70,000
Riverina Academy of Sport	70,000

TOTAL \$420,000

Program: SPORTS HIGH SCHOOLS GRANTS 1998/99

Illawarra Sports High School	100,000
Hunter Sports High School	100,000

TOTAL 2 GRANTS \$200,000

Program: OLYMPIC SERVICES BUDGET 1998/99

Organisation	Project and description	Allocation
Blacktown City Council	Contribution towards construction of a regional athletic track at Aquilina Reserve	2,000,000
Bankstown City Council	Contribution towards construction of a regional athletic track at the Crest Sporting Complex, Bankstown	2,000,000

APPENDIX 34: Glossary of Acronyms

- AA- Active Australia
- ABS- Australian Bureau of Statistics
- ASSA- Australian Society of Sport Administrators
- ATSI- Aboriginal And Torres Strait Islanders
- CAMSYS- Capital Asset Management System
- CAP- Capital Assistance Program
- CDB- Culturally Diverse Background
- CHRIS- Computerised Human Resource Information System
- DET- Department of Education and Training
- FSCSDG- Far South Coast Sports Development Group
- ICAC- Independent Commission Against Corruption
- IT- Information Technology
- LGA- Local Government Area
- NASCA- National Aboriginal Sport Corporation Australia
- NESB- Non-English Speaking Background
- NOC- National Olympic Committee
- OCA- Olympic Coordination Authority
- OHS- Occupational Health and Safety
- ORCA- Outdoor Recreation Council of Australia
- PAD- Physical Activity Database
- PATF- Physical Activity Task Force
- PCYC- Police Community and Youth Clubs
- RIVSIRP- Riverina Sports Injury Reduction Program
- SDP- Sports Development Program
- SEAS- Standards, Efforts, and Accomplishments Scheme
- SOCOG- Sydney Organising Committee for the Olympic Games
- SPOC- Sydney Paralympic Olympic Committee
- SPORT- Sub-Committee Promoting Opportunity, Recreation, and Talent
- SSO- State Sporting Organisation
- VET- Volunteer Education and Training
- VIP- Volunteer Involvement Program

APPENDIX 35: Directory

Note: This Directory relates to the new Departmental structure as represented through the realignment process.

MINISTER'S OFFICE

Level 20 Aetna House
227 Elizabeth Street
SYDNEY NSW 2000
Telephone (02) 9619 8600
Facsimile (02) 9619 8630

HEAD OFFICE

Level 2, MLC Building
105-153 Miller Street
North Sydney NSW 2060
PO Box 422, North Sydney NSW 2059
Telephone (02) 9923 4234
Facsimile (02) 9923 4345
General Enquiries e-mail:
sport&rec@dsr.nsw.gov.au
Fraud Control Hotline (02) 9923 4267
B/H 8.30 a.m. to 5.00 p.m. Mon-Fri

SYDNEY ACADEMY OF SPORT

Wakehurst Parkway
Narrabeen NSW 2101
PO Box 57 Narrabeen NSW 2101
Telephone (02) 9454 0222
Facsimile (02) 9454 0133
Email: narrabeen@dsr.nsw.gov.au
B/H 8.30 am to 5.00 pm Mon-Fri
General Manager: J P Kean
A/Program Director: J Dwyer

NSW WINTER ACADEMY OF SPORT

(Lake Jindabyne Sport and Recreation Centre) The Barry Way Jindabyne NSW 2627
PO Box 514 Jindabyne NSW 2627
Telephone (02) 6456 2242
Facsimile (02) 6456 2917
Freecall 1800 817 937
Email: jindabyne@dsr.nsw.gov.au
B/H 9.00 am to 5.00 pm Mon-Fri
General Manager: S Gibb
Program Director: D Hancock

SPORTS HOUSE

Level 2 Wentworth Park Sporting Complex
Wattle Street Ultimo NSW 2007
PO Box 729 Glebe NSW 2037
Telephone (02) 9552 4415
Facsimile (02) 9660 6661
Freecall: 1800 817 937
Email: sportshouse@dsr.nsw.gov.au
B/H 8.30 am to 4.30 pm Mon-Fri
Senior Development Consultant: B Spencer.

REGIONAL OFFICES

Freecall 13 13 02 will connect you to the nearest Regional Office.

SYDNEY REGION

Regional Director: P Andersen

Burwood Office

1 Burwood Road Burwood NSW 2134
PO Box 1032 Burwood NSW 2134
Telephone: (02) 9747 2655
Facsimile: (02) 9744 9815
Email: burwood@dsr.nsw.gov.au
B/H 9.00 am to 5.00 pm Mon-Fri
Regional Co-ordinator: B Drake

Parramatta Office

Western Grandstand Parramatta Stadium
Cnr Victoria Road & O'Connell Street
Parramatta 2150
PO Box 407 Parramatta NSW 2124
Telephone (02) 9683 3899
Facsimile (02) 9890 1597
Email: parramatta@dsr.nsw.gov.au
B/H 9.00 am to 5.00 pm Mon-Fri
Regional Co-ordinators: J Parker & J Picker

Western Sydney Academy of Sport

Western Grandstand Parramatta Stadium
Cnr Victoria Road & O'Connell Street
Parramatta 2150
PO Box 407 Parramatta NSW 2124
Telephone (02) 9683 3899
Facsimile (02) 9890 1597
Email: parramatta@dsr.nsw.gov.au
B/H 9.00 am to 5.00 pm Mon-Fri
Executive Officer: C. Brimfield

Emerton Office

Hindemith Avenue Emerton NSW 2770
PO Box 40 Emerton NSW 2770
Telephone (02) 9628 0655
Facsimile (02) 9628 4868
B/H 9.00 am to 5.00 pm Mon-Fri
Contact Officer: P Andersen

Liverpool Office

Suite 12 Library Plaza 170 George Street
Liverpool NSW 2170
Telephone (02) 9600 7866/9600 8988
Facsimile (02) 9601 2247
Email: liverpool@dsr.nsw.gov.au
B/H 9.00 am to 5.00 pm Mon-Fri
Regional Co-ordinator: C White

South West Sydney Academy of Sport

Suite 12 Library Plaza 170 George Street
Liverpool NSW 2170
Telephone (02) 9600 7866
Facsimile (02) 9601 2247
B/H 9.00 am to 5.00 pm Mon-Fri
Executive Officer: P Taylor

Hurstville Office

Unit 1/ 430 Forest Road Hurstville NSW 2220
PO Box 15 Hurstville NSW 2220
Telephone (02) 9580 9899
Facsimile (02) 9580 9819
Email: hurstville@dsr.nsw.gov.au
B/H 9.00 am to 5.00 pm Mon-Fri
Regional Co-ordinator: B Drake

HUNTER REGION

Regional Director: J Barry

Hunter Regional Office

State Government Offices
117 Bull Street Newcastle West
NSW 2302
PO Box 5164 Newcastle West
NSW 2302
Telephone (02) 4926 1633
Facsimile (02) 4929 4397 / 4926 1613
Email: newcastle@dsr.nsw.gov.au
B/H 8.30 am to 4.30 pm Mon-Fri

Myuna Bay Sport and Recreation Centre

Main Road
Dora Creek NSW 2264
PO Box 5037 Dora Creek NSW 2264
Telephone (02) 4973 3301 / 4973 1262
Facsimile (02) 4970 5014
Freecall: 1800 654 4222
Email: myunaBay@dsr.nsw.gov.au
Manager: J McGregor
Assistant General Manager: M Scoble

Point Wolstoncroft Sport and Recreation Centre

C/- Post Office Gwandalan NSW 2259
Telephone (02) 4976 1666
Facsimile (02) 4976 2705
Freecall: 1800 819 244
Email: ptwolstoncroft@dsr.nsw.gov.au
General Manager: P Britt
Assistant General Manager: K Calder

CENTRAL COAST REGION

Regional Director: C. Kiely

Regional Office

Ourimbah Campus
Brush Road
Ourimbah NSW 2258
Telephone (02) 4362 3184
Facsimile (02) 4362 2910
Email: gosford@dsr.nsw.gov.au
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Broken Bay Sport and Recreation Centre

C/- Post Office Brooklyn NSW 2083
Telephone (02) 4349 0600
Facsimile (02) 4379 1201
Freecall: 1800 644 049
Email: brokenBay@dsr.nsw.gov.au
General Manager: R Withycombe
Assistant General Manager: S Tremble

Milson Island Sport and Recreation Centre

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Facsimile (02) 9985 9360
Email: milsonIsland@dsr.nsw.gov.au
A/General Manager: P Bailey
Assistant General Manager: C Langley

NORTH COAST REGION

Regional Director: P Hernage

Regional Office

Level 3 Manchester Unity Building
29 Molesworth Street
Lismore NSW 2480
PO Box 716 Lismore NSW 2480
Telephone (02) 6622 1150 / 6622 1259
Facsimile (02) 6622 1272
Email: northcoast@dsr.nsw.gov.au
B/H 8.30 am to 4.30 pm Mon-Fri

Lake Ainsworth Sport and Recreation Centre

Pacific Parade Lennox Head NSW 2478
C/- Post Office Lennox Head NSW 2478
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Facsimile (02) 6687 7920
Freecall: 1800 655 248
Email: ainsworth@dsr.nsw.gov.au
General Manager: J Mills
Assistant General Manager: L McDaid

NORTH WEST REGION

Regional Director: M Golledge

Regional Office

Level 1 Noel Park House
155 Marius Street
Tamworth NSW 2340
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Telephone (02) 6766 1200
Facsimile (02) 6766 7459
Email: tamworth@dsr.nsw.gov.au
B/H 8.30 am to 4.30 pm Mon-Fri

Lake Keepit Sport and Recreation Centre

Fitness Camp Road Gunnedah
NSW 2380
C/- Post Office Gunnedah NSW 2380
Telephone (02) 6769 7603
Facsimile (02) 6769 7585
Freecall: 1800 644 105
Email: keepit@dsr.nsw.gov.au
General Manager: M Ticehurst
Assistant General Manager: E Brooks

RIVERINA REGION

Regional Director: J Spink

Regional Office

33 Fitzmaurice Street
Wagga Wagga NSW 2650
PO Box 699 Wagga Wagga NSW 2650
Telephone (02) 6921 9722
Facsimile (02) 6921 7951
Email: wagga@dsr.nsw.gov.au
B/H 8.30 am to 4.30 pm Mon-Fri

Borambola Sport and Recreation Centre

RMB 660A Tarcutta Road
Wagga Wagga NSW 2650
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Facsimile (02) 6928 4274
Freecall: 1800 810 890
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A/General Manager: R Charlton

SOUTH COAST REGION

Regional Director: L Matthews

Regional Office

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Facsimile (02) 4228 5399
Email: wollongong@dsr.nsw.gov.au
B/H 8.30 am to 4.30 pm Mon-Fri

Berry Sport and Recreation Centre

660 Coolangatta Road Berry NSW 2535
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Facsimile (02) 4464 2270
Freecall: 1800 811 387
Email: berry@dsr.nsw.gov.au
General Manager: P Nolan
Assistant General Manager: M Fowler

WESTERN REGION

Regional Director: J Payne

Regional Office

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Orange NSW 2800
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Telephone (02) 6362 6623
Facsimile (02) 6362 3264
Email: orange@dsr.nsw.gov.au
western@dsr.nsw.gov.au
B/H 8.30 am to 4.30 pm Mon-Fri

Lake Burrendong Sport and Recreation Centre

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NSW 2820
C/- Post Office Mumbil NSW 2820
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Dubbo Outreach Office

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